

STATE OF NEW JERSEY

DEPARTMENT OF ENVIRONMENTAL PROTECTION

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NEW JERSEY CLEAN WATER COUNCIL :

A RESILIENT NEW JERSEY - ADAPTING :

WATER INFRASTRUCTURE TO THE :

"NEW NORMAL" :

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Location: Department of Environmental Protection

401 East State Street

Trenton, New Jersey

Dated: Tuesday, April 9, 2013

Commencing at 9:00 a.m.

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1 THOSE IN ATTENDANCE:

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3 PAMELA GOODWIN, ESQ. - NJCWC CHAIRWOMAN

4 BOB MARTIN - NJDEP Commissioner

5 MICHELE SIEKERKA - NJDEP Assistant Commissioner

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1 CHAIRWOMAN GOODWIN: Good morning ladies
2 and gentlemen and welcome. My name is Pamela
3 Goodwin and I am a partner at the law firm of
4 Saul Ewing. I am also a citizen member of the New
5 Jersey Clean Water Council and I serve as Chair
6 of the Council.

7 The Clean Water Council of New
8 Jersey was established by Statute in 1967 which
9 means that the Council has been in existence now
10 for 46 years.

11 The Council's charge is to serve as
12 an uncompensated advisory board to the New Jersey
13 Department of Environmental Protection.

14 Our mission is to improve the
15 State's Program for controlling water pollution.
16 We are made up of 17 members representing a broad
17 spectrum of state interests.

18 I will introduce you to each of our
19 members after we have had the opportunity to hear
20 from the Commissioner, and Assistant Commissioner
21 Siekerka. We are required to hold annual public
22 hearings on topics of our choosing which

23 facilitate our ability to advise the
24 Commissioner.
25 Normally these hearings are held in

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1 late fall, but in today's circumstances you can
2 see we have chosen a beautiful day in spring.
3 Normally, this is when we would be reporting back
4 to the Commissioner. Why then are we here today?
5 Because in 2012, at the request of Commissioner
6 Martin and his staff, who were then very much
7 engaged in responding to the aftermath of
8 Hurricane Sandy, the Council determined that it
9 would defer its public hearing until now.

10 The purpose of the deferral was to
11 allow the Department to fully focus on the task
12 at hand, as well as to provide a forum for the
13 Department and the public to later sort through
14 the environmental and economic implications of
15 this storm, including the availability of Federal
16 funds for controlling water pollution and
17 protecting water quality in the future.

18 We have entitled today's hearing a
19 Resilient New Jersey Adapting Water
20 Infrastructure to the New Normal. By this we are

21 hoping to gather testimony that builds upon the
22 records developed by this Council in public
23 hearings over the past four years relating to
24 climate change, water infrastructure
25 deterioration, and financing options for water

1 infrastructure improvement.

2 There are many of us who do not
3 believe that the impact that Hurricane Sandy had
4 on our water supply systems was an aberration,
5 but rather a harbinger of what the future may
6 hold if we do not use this opportunity to assess,
7 adapt and rebuild for the future, not the past.

8 Commissioner Martin and many of the
9 members of his staff have been working around the
10 clock in the months immediately following
11 Hurricane Sandy restoring the State to normalcy.
12 And even now, six months later, in the midst of
13 determining what "normalcy" means, this remains
14 the number one agenda item for the Department and
15 its leadership. With that as an introduction, it
16 is my great privilege and pleasure to introduce
17 you to the Commissioner of the State of New
18 Jersey, Department of Environmental Protection,
19 Bob Martin, who will set the stage for where the

20 Department is headed on these very important
21 issues. Thank you commissioner Martin.
22 COMMISSIONER MARTIN: Good morning.
23 How is everybody? Thank you Pam. Pam summarized
24 it extremely well. Our focus has been very much
25 on post Sandy, both recovery and rebuilding, and

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1 again, on behalf of the Governor, I welcome all
2 of you today and I welcome the work that's done
3 with the Council, focusing on water quality
4 issues overall in the state and to focus on those
5 is a priority as we move forward here.

6 I want to thank both the New Jersey
7 Clean Water Council and the Water Supply Advisory
8 Council for your service to the state.

9 I appreciate you guys rescheduling
10 this event from Sandy from post Sandy, we were
11 buried. We still continue to be buried, our
12 focus of this organization has shifted almost
13 entirely on issues around Sandy. The rebuilding
14 of this state, the recovery of this state is just
15 a massive effort. You have heard the Governor out
16 there talking about a constant basis, and there's
17 reason for that, we still have a lot of work to

18 to be done and I am going to summarize the damage
19 and our focus going forward.

20 You know one of the things that we
21 have seen, you know, in all of this is that our
22 aging infrastructure in the state, our water
23 infrastructure both has lacked, both historic --
24 over historically adequate investments in that
25 infrastructure. That infrastructure during the

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1 storm. And after the storm, has indicated the
2 vulnerabilities we have in this state, both the
3 water supply and the wastewater treatment aspects
4 of infrastructure in the state. It also
5 demonstrated our storm water system
6 vulnerabilities in our communities. So we have a
7 lot of focus -- we have a lot of work to do, we
8 have a lot of focus of this organization around
9 those key topics. And that's where the work of
10 Michele Siekerka and her team are going to be
11 over the next two years, very heavily how we
12 shape around both vulnerabilities and how we
13 focus.

14 So when we start talking about how
15 do we tackle this problem, we are clearly going
16 to be talking about vulnerabilities. We are

17 going to be talking about long term. How do we
18 create resiliency for the infrastructure of this
19 state? It is an important part of our planning
20 and our efforts overall making this happen.

21 Our approach also has to be on a
22 holistic approach. We can't just focus on one
23 piece of the problem. We have to look at all the
24 pieces. You've heard me talk about that since day
25 one; both a holistic approach, asset management,

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1 long term capital investments and the
2 infrastructure. You are always going to hear me
3 talk about that. That's again, prior experience
4 and prior acknowledge that I have about
5 infrastructure. I believe that those things
6 require both the investment and the focus as
7 public policy, long term.

8 Let me first turn to super storm
9 Sandy and the impact it had to the state.
10 Obviously, massive devastation to the state
11 overall. Again, we continue to focus on fixing
12 those problems and resiliency of all
13 infrastructure across the state. While today we
14 are talking about resiliency of infrastructure

15 around water, I mean everything from roads to
16 homes to businesses, to buildings, to public
17 safety organizations and infrastructure across
18 the state is extremely important.

19 More than 346 thousand homes were
20 damaged from this storm. You know, things like
21 even 58 homes washed from, you know, Mantoloking
22 into Barnegat Bay, just staggering, that thought
23 of those kinds of things happening. Thousands of
24 families have been displaced. Over 1400 boats
25 were either abandoned or were sunken in a lot of

1 places across the entire state.

2 All of you saw the pictures; boats
3 sitting in the middle of roads, sitting on
4 railroad tracks, sitting in people's yards,
5 sitting on people's decks. All the rest of it.
6 The entire coastline of beaches experienced
7 significant erosion.

8 So again, major problems along the
9 coast. Nearly 100 wastewater treatment facilities
10 around the state were damaged and more than 400
11 water supply systems had challenges; community
12 water systems had challenges in the state. While
13 the vast majority of those were power related it

14 still created havoc for us trying to manage
15 through those problems at the time of the storm
16 and shortly after.

17 The damage for all water
18 infrastructure exceeds 2.6 billion dollars. A
19 staggering number of just one portion of the
20 problem of the state has challenges on rebuilding
21 the state going forward.

22 Before I go a little bit further on
23 some of the issues around it, I want to talk
24 about some of the steps we took kind of before,
25 during and after the storm.

10

1 Before the storm we focused on a
2 whole host of things; updating emergency contact
3 lists for internal and external communications,
4 testing remote access and communication systems
5 to ensure they are on good working order. Placing
6 operating emergency response personnel on call
7 and review emergency procedures; both on the
8 state and the water providers and wastewater
9 treatment plants. Ensuring that all supplies
10 including water treatment chemicals fuel were
11 stocked and secured to maximum extent as possible

12 for all these facilities.

13 We also asked all these facilities
14 to test our auxiliary power sources and
15 generators to ensure that they were working
16 properly. You know, even with all that we still
17 had power issues that were unprecedented.

18 Again, one of the things we
19 realized, at the time was that while a lot of
20 these facilities had generators, we also expected
21 that most facilities would come back on the grid
22 within a few days. What we found out was a lot of
23 them supply of fuel in lot of cases was three
24 days, five days or seven days. Guess what? A lot
25 of those facilities weren't back up in, with

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1 external power from the grid so we had to get
2 into a panic mode of having to move diesel fuels
3 and other fuels around the state to help the
4 facilities keep them up and running

5 We reached out right after the
6 storm to 369 of the state wastewater treatment
7 facilities to determine their impact that they
8 had had and offer of assistance. We also sent out
9 teams out to multiple facilities either because
10 we didn't get a response back from them, which we

11 realized they had washed out completely or that
12 they would try to fight fires within their own
13 organization, trying to keep the facilities up
14 and running. So we sent teams out there to help
15 support them and help back them up during or
16 shortly after the storm.

17 What we realize that there were 94
18 wastewater treatment plants in 21 counties that
19 had impacts because of the storm. Impacts
20 included inadequate treatment, the need for fuel
21 or generators due to power shortages and broken
22 sewer mains or other operational issues. In many
23 instances, impacts extended beyond the treatment
24 facility to pump stations and wastewater
25 collection systems.

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1 Our most significant impacts were
2 Passaic Valley Treatment Sewer Commission
3 Authority and Middlesex County Utility
4 Authorities, Sayreville Pump Station.

5 I visited both those facilities in
6 the short hours after that, after the storm
7 realizing that both facilities had been
8 completely flooded out. PVSC's operations pretty

9 much had been wiped out including most of their
10 buildings had been flooded, more importantly or
11 more damagingly was the facilities themselves had
12 been completely flooded out which basically
13 stopped all operation.

14 PVSC serves over 1.4 million people
15 and manages sludge for more than 100 in state and
16 out of state wastewater treatment facilities

17 The impact resulted in release of
18 over hundreds of millions of gallons a day of raw
19 sewerage, both Passaic River and the Raritan
20 River and some of the other rivers all around
21 that area. So again, the devastation was
22 significant at that point in time.

23 Our challenges were to try to make
24 sure that if that sewerage, besides the damage it
25 was causing to the rivers and ecosystem. That

1 those were not backing up into homes and systems
2 in so many communities. So our challenges were
3 staggering at the time trying to work with those
4 facilities to make that happen. What you saw was
5 a very collaborative effort overall; between
6 those facilities, the State, EPA, Army Corp of
7 Engineers, everyone jumped in, FEMA. We all

8 jumped in together to try to keep the facilities
9 up and running after the storm.

10 There still remains issues in 11
11 municipalities on specific problems with their
12 systems. We continue to work with remediation
13 efforts on those facilities right now.

14 On the storm water front, we also
15 saw significant challenges as well. Of the 82
16 hardest hit towns, about 30 needed repairs.
17 Still 20 are still doing assessments on those 20,
18 those 20 towns. The impact on those storm water
19 systems in those towns is some of the problems we
20 are having and some of the flooding, some of the
21 towns along Barnegat Bay and other areas we are
22 seeing right now. Again, some of it was simply
23 sand stuffed in there and other debris, some
24 cases the water and other impact of the storm has
25 significantly damaged those systems.

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1 So it's million dollars worth of
2 work on those as well that have to be focused on.
3 As New Jersey moves forward to rebuilding these
4 systems and infrastructure, it is essential to
5 rebuild with a vision of resiliency and

6 reliability for future catastrophes. You are
7 going to hear me say that a lot. Resiliency for
8 the future. That is the vision I have. That is
9 the vision that the Governor has.

10 Right after the storm the Governor
11 said to me we've got to make sure that we could
12 find a way to build in, build in mitigation
13 standards that we can build in resiliency for the
14 long haul for these facilities. It's bad that it
15 happened once. We have to look to the future to
16 make sure it doesn't happen again or at least
17 minimize the damage the next time around if it
18 does happen for these kind of storms.

19 Rebuilding is the priority. The
20 Governor has made that clear. We are going to
21 rebuild this straight and a big piece of
22 rebuilding the State has to be rebuilding the
23 infrastructure within the State.

24 Michelle's team of Division of Water
25 Quality will provide oversight for wastewater

1 treatment facilities. It's been conducting
2 outreach, investigating funding options for those
3 facilities, developing new guidance that will aid
4 in rebuilding New Jersey's water infrastructure.

5 We have been working to expedite permits and
6 treatment works approvals. So again focusing with
7 all these facilities to make sure we get them
8 back up and running, and also trying to find ways
9 for money, from both the Federal Government, and
10 leveraging EIT and other infrastructure in the
11 state, financial infrastructure in the state to
12 make that work.

13 Let me briefly talk about some of
14 the other things we have been doing that focus on
15 water quality overall, and this deals with water
16 quality in our rivers, our streams, the bay areas
17 overall. This focuses on debris removal. After
18 the super storm Sandy we focused on debris,
19 terrestrial debris was we called it, right after
20 the storm. That meant getting debris off the
21 streets. I was driving my team crazy every
22 single day and said get the debris off the
23 streets. I was screaming at night and day. The
24 debris was a critical element of making sure,
25 from a health and safety issue in the state we

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1 got that debris off the streets.

2 Jane Kaskinski, my Assistant

3 Commissioner was ready to pull out her hair. I
4 see Jane in the back. Jane I want to give you a
5 hand. Jane worked with all the towns to
6 coordinate that movement of debris overall.

7 That was a massive task, and in
8 three months the State moved eight million cubic
9 yards of debris off the streets. That is
10 staggering, compared to any other disaster before,
11 New Jersey made that happen overall. I give the
12 Mayors credit, they stepped up. The local towns
13 stepped up, they delivered on that.

14 The second phase of what we are
15 working on right now is what we call wet debris
16 and that's dealing with the water quality and
17 helping deal with some of the flooding issues and
18 some of the other issues we are seeing overall.
19 Wet debris is all the debris that is washed in
20 from the storm.

21 As I mentioned earlier Barnegat Bay
22 had 58 houses wash into it, eight of those houses
23 are pretty well intact, guess what happened with
24 other 50? There's pieces all over Barnegat Bay.
25 Besides, there's refrigerator, cars, microwave

1 ovens, pick whatever you want it is in Barnegat

2 Bay.

3 FEMA also estimated there's up to
4 ten million cubic yards of sand that washed into
5 Barnegat Bay as well. Barnegat Bay and some of
6 the lakes, coastal lake, the rivers around there,
7 Shark River. Other places sand has been pushed
8 everywhere besides debris into these, this helps
9 contribute to some of the flooding on the back
10 bay areas of some of these towns; it obviously
11 effects water quality long term. So we need to
12 get that debris out. It also is a major public
13 safety issue. Boating is very big on a lot of
14 these rivers, these bay areas we have to get that
15 debris out overall, so we continue to focus on
16 that as we move forward.

17 The clean up of the waterways, we
18 have hired three contractors, starting from
19 Bergen County all the way around to the Delaware
20 Bay, all the way up to the Delaware Memorial
21 Bridge. So the entire coastline. We've got
22 companies going and picking up debris and
23 worrying about how we are going to move that
24 sand. Hopefully in the next few weeks you will
25 see the major houses taken out of the water and

1 we are now working with the Army Corp of
2 Engineers with how we are going to move that sand
3 from Barnegat Bay, hopefully getting a lot of
4 that put back on the beaches as we move forward.
5 We expect the majority of our waterways to be
6 open this summer, and we are asking everyone out
7 there to use common sense and caution when
8 boating. So again, we are very optimistic about
9 the work that is being done, but again we are
10 asking people to please be cautious and focus on
11 what's right, the right things to do out there.
12 Army Corp of Engineers clearing out the
13 intercoastal waterways, Department of
14 Transportation is identifying the state
15 waterways, channels that need to be cleaned out.
16 And DEP we are directing the overall operation to
17 make sure that clean up occurs overall.
18 Our goal is to have 75 percent of
19 the waterway debris removed by June 1st. Again it
20 is a hefty task, we continue to focus on it and
21 we expect our contractors to keep pushing to make
22 that happen and they are working seven days a
23 week to make that happen.
24 Let me talk about shore protection
25 as well. As I mentioned earlier we talked about

1 beaches and all the rest of that. Let me first
2 talk about ocean water quality. Ocean water
3 quality remains very good. One of the challenges
4 that we continue to have is debris that is in the
5 ocean as well washed up from the storm.

6 We continue to work with all the
7 towns and keep the beaches clean this summer but
8 we do expect some of expect some of that debris
9 to wash up over the summer, but the water quality
10 remains excellent which is good from our point of
11 view. Again. We are going to continue to
12 monitor the beaches and work with them to make
13 sure that's clean. One of the biggest challenges
14 we have is rebuilding the beaches across the
15 State.

16 The one key thing that this storm
17 showed us was that, you know, an engineered beach
18 with dunes protects towns, protects home, protects
19 businesses, protects infrastructure.

20 We learned that from this storm. We
21 knew it before this proved that fact. So from our
22 point of view the Governor has made it crystal
23 clear; we are going to build a full coastal
24 protection system from top to bottom. Along the
25 entire coast.

1 Congress and the President has
2 approved over one billion dollars to rebuild that
3 entire coastline. That is absolutely critical for
4 us long term. When we talk about rebuilding
5 infrastructure, water infrastructure and other
6 infrastructures we have to protect that
7 infrastructure long term. To be able to do that
8 we have to have a coastal protection system that
9 includes injured beaches, that includes dunes in
10 the right places, but needs to then be maintained
11 long term.

12 The Governor is committed to that.
13 I am committed to that, and working with the Army
14 Corp to get that plan together to use that money
15 that Congress has provided to us to make sure
16 that gets done going forward.

17 As New Jersey moves forward to
18 rebuilding these systems and infrastructure
19 overall it is essential that we rebuild with
20 increased resiliency for the future catastrophes.
21 I have said it before and I am going to keep
22 saying it "resiliency" is the name of the game
23 that we are going to continue to focus on that.

24 Rebuilding will remain our priority,
25 we are going to continue to work closely with the

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1 Governor's Office of recovery and rebuilding.
2 Mark Forsan, the Executive Director to that
3 program, Mark is the overall quarterback for the
4 State, for the State on rebuilding the State,
5 Mark works directly for the Governor and is the
6 quarterback for that state. I work directly
7 through the Governor, and we are working together
8 as a team to make sure all the programs work
9 together to get the money for the Federal
10 agencies to get the job done, but also at the
11 same time, is a coordinated effort overall so we
12 are doing all the right things, rebuilding
13 infrastructure and rebuilding the State as we
14 move forward.

15 Three areas that I am responsible
16 for, for the Governor as we move forward around
17 rebuilding, including environmental
18 infrastructure, work overall which includes
19 primarily the water infrastructure. Michelle
20 Siekerka is my lead in that area.

21 I also am responsible for natural
22 and cultural resources in the State to make sure

23 rebuilding everything from habitat to parks to
24 other areas of the State. And I am also
25 responsible for statewide hazard mitigation.

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1 Again looking at how we are going to do multiple
2 programs on that front. Everything to support
3 elevations and a bigger part of that is to
4 support the buy outs in several parts of the
5 State. The Governor has already talked about we
6 are going to spend at least 250 million of buy
7 outs on homes that are in the areas that need to
8 be bought out that have either been substantially
9 damaged or continuously have damage over a long
10 period of time, that should be bought out certain
11 areas. We expect to buy out at least a thousand
12 homes along the coastal area or areas that are
13 tidally flooded.

14 Again, part of the work that's going
15 on with Michelle's team will be new guidelines
16 for auxiliary power, reconstruction and emergency
17 response planning and implementation.

18 We are working with the Federal and
19 State agencies to maximize funding for water
20 utilities to address technical issues and

21 facilities to turn into a more resilient state
22 overall. Environmental infrastructure trusts will
23 be critical to this overall. Dave Zimmer,
24 Executive Director of that program is absolutely
25 critical and part of our team as we move forward.

23

1 We are making sure that we are working together
2 very closely to make that happen. EIT over the
3 last 25 years has had over a thousand projects
4 totaling over six billion dollars worth of water
5 quality and public health related environmentally
6 infrastructure projects.

7 We see numerous projects coming out of this
8 very specifically related to wastewater treatment
9 plant and overall water supply.

10 Again, we plan on focusing on CSO's
11 as well which play a role in the amount of water
12 going into wastewater treatment facilities and
13 again focusing on clean water to make sure that
14 is happening. Rebuilding New Jersey wastewater
15 infrastructure that's reliable, resilient and
16 cost effective to the future natural disasters is
17 dependent on implementation of sound, asset
18 management practices.

19 Sound asset management practices, in

20 addition long term capital investments. Those
21 have to happen long term. I plan on working with
22 the communities, municipalities and all the water
23 supply and wastewater facilities across the State
24 as we look to make sure those things happen long
25 term.

24

1 You have heard me say it before and
2 again I emphasize the vulnerabilities we are
3 experiencing now in this last storm. Again we
4 don't want those repeated and I hope we don't see
5 another Sandy any time in the near future but
6 again if we don't plan for those, if we don't
7 prepare ourselves, we expose ourselves to that
8 risk in the future if we don't.

9 In closing, I want to thank all of
10 you for your focus on it, I want to thank the
11 Council's focus on their work, I look forward to
12 hearing your testimony and getting input today
13 and getting a report back to you on this critical
14 issue. Michelle Siekerka and her team will be
15 working with you as we start out the future and
16 Michelle will talk to you in a lot more detail
17 with the things we are working on right now. We

18 are working with EPA, we are working with FEMA,,
19 we are working with HUD, and a lot of agencies to
20 do a lot of the planning necessary, to make this
21 happen.

22 We must rebuild this State. We must
23 rebuild a resiliency. So I need all of you to
24 help us keep that focus for DEP. That is my
25 commitment to you and that is my commitment to

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1 the State and that is the Governor's commitment
2 to the State. Thank you very much.

3 CHAIRWOMAN GOODWIN: Thank you once
4 again Commissioner Martin. Assistant Commissioner
5 Michelle Siekerka needs little introduction in
6 this room, I am sure. She has served as the
7 State's Assistant Commissioner for Water
8 Resources since February 2012.

9 She came to the position by way of
10 the Department's growth and Green Energy Division
11 and while water regulations were relatively new
12 to her at the time she has proved a quick study.
13 While some experience trial by fire, I think it
14 is fair to say that Assistant Commissioner
15 Siekerka, herself a lawyer, has been tried by
16 water.

17 Michelle will provide you with an
18 understanding of how the State's water resources
19 were impacted by the storm and lessons learned
20 for the future.

21 It is my privilege to introduce to
22 you NJDEP Assistant Commissioner, Michelle
23 Siekerka.

24 MS. SIEKERKA: Thank you for your
25 time and attention this morning on these really

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1 critical issues that we are facing with the
2 State. Before I start, I want to do a couple of
3 introductions, because I have my team in the room
4 today and without this team we couldn't be doing
5 the awesome things that we are doing. Michelle
6 Putnam is my Director For Water Quality. Fred
7 Sickels is the Director For Water Supply, and
8 Jill Lepody toward the back is the Director For
9 Monitoring. I want to thank them because I made
10 their lives a living hell for the last six months
11 so their support has been tremendous.

12 We picked this title today because
13 this is really the key issue facing us.
14 Commissioner Martin used the word "resiliency"

15 numerous, numerous times. We are living that
16 word, breathing that word, swimming in that word
17 and the key to that is good asset management.

18 What I would like to do is walk
19 you through where we were, where we are going and
20 how we are going to get there.

21 Where we were on October 28th, we
22 had a lot of heavy initiatives on our plate
23 already at that point in time. We were dealing
24 with the concept of comprehensive water resource
25 management. What would it mean in the future to

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1 take a more holistic comprehensive approach to
2 deal with our water issues throughout the State
3 of New Jersey? Barnegat Bay, the Governor's ten
4 point plan, we were a few years into executing on
5 that plan and we continue to execute on that
6 plan. Some of that execution has changed a bit
7 given the things that we experienced. CSO's, a
8 tremendous stressor for the State of New Jersey.
9 We were ready to roll out our CSO strategy for
10 the State, which right now we're back in action
11 moving forward with the first state draft permit
12 coming out later this week.

13 The Water Supply Plan, Fred and

14 his team have worked feverishly on the water
15 supply plan. While it is not public yet, the
16 documentation and the information gathered
17 through the process helps to inform everything we
18 do everyday. Asset management we will talking a
19 lot about. The integrated report in C1 Stream,
20 Jill and her team have worked tirelessly with
21 addressing the stressors to our waters, and the
22 big question; how do we address that, to TMDL or
23 not, are there better ways to do it? And then as
24 we all know, on October 29th we had a nice -- an
25 amazing situation hit us by Sandy. And Sandy

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1 truly exposed the infrastructure's
2 vulnerabilities throughout the State of New
3 Jersey.
4 Yet, what it did do is reaffirmed
5 that our priorities, all the things that we were
6 working on, up to that day, it reaffirmed that we
7 were absolutely in the right direction for the
8 future of New Jersey, and all we needed to do was
9 shift it into the paradigm of post Sandy and we
10 could still accomplish a lot.
11 We learned that CSO's and reducing

12 infiltration and inflow are going to be key to
13 resiliency in the future. OEM under asset
14 management, moving forward, identifying
15 criticality, emergency response planning and
16 storm water issues.

17 I want to give you a sense. The
18 Commissioner told you about the damages, 2.6
19 billion dollars overall. We conducted an
20 extensive survey and assessment of our
21 facilities. Numbers are broken down a bit here
22 you can see 1.7 billion dollars is what is
23 predicted for making our systems more resilient
24 for the future. That resiliency, that mitigation
25 could be anything from just some new alternative

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1 entering or a new back up generator to flood
2 walls and very significant flood proofing as part
3 of the recovery.

4 I want to walk you through some
5 lessons learned and we certainly had a few
6 internally and what we experienced in the wake
7 and in the few weeks following the storm.
8 Resources; we learned right at the beginning that
9 data is key to a recovery. Data is key to a
10 recovery. While we started Thursday before the

11 storm in gathering information and updating
12 emergency information and checking remote access
13 and things, again you never thought that people
14 would be without their ability to communicate and
15 everybody being on personal cell phones out in
16 our industry as opposed to being able to be more
17 readily able to pick up a phone right at their
18 facility, you know, having private phone numbers
19 and home phone numbers and way to communicate was
20 extremely important.

21 You know we went through some role
22 definition, we are with water quality in people
23 in the state. We are about making sure that
24 supply continues and making sure that we are
25 protecting waters. But what happened during that

30

1 time is you know we had to take on many different
2 roles, we became major trouble shooters during
3 that time.

4 We were a single line of
5 communication, our facilities. We mand the rock
6 24/7 for two-and-a-half weeks which was
7 tremendous and again thanks to my 400 plus
8 employees and I have to tell you 400 plus

9 employees we had just shy of 300 who stepped up
10 to that effort to man the rock for 24/7 for
11 three weeks. Amazing folks.

12 Communications I touched upon that a
13 little bit but we need to improve the
14 communications we need to make sure that we have
15 more resilient two way communications, not just
16 among ourselves and the industry, but all the
17 other people who came to be important part of
18 that recovery immediately. All of our trade
19 associations who stepped up and they reached out
20 to private industry who stepped up.

21 It wasn't just about the State being
22 there, it was about manning this huge force of
23 business people who were out there helping each
24 other. Communications in and amongst agencies
25 how we communicate our own OEM, how we

1 communicate with each other. All of those
2 communications we learned that we have
3 opportunities to make them even better for the
4 next time.

5 Then we have the primary threats to
6 our facility and what we learned. Power loss was
7 significant. We had facilities who were down two

8 and three weeks. We couldn't move fuel around
9 the State fast enough. Flooding and inundation of
10 systems. It is amazing when you see pictures of
11 Army Corp and EPA folks literally in dive tanks
12 down in the wells of some of these treatment
13 facilities, you can't imagine unless you saw it
14 firsthand.

15 One of the biggest concerns that I
16 have in terms of a primary threat on how we
17 address this and move forward is, taking a
18 business as usual mentality. That is something
19 we absolutely cannot do. This is a new paradigm
20 this is not going to go away. This is not a year
21 from now we are going to step back and say we
22 will never get that again. We have to make sure
23 that we are vigilant and keep our vigilant stuff
24 as we do our rebuild. The biggest challenge is
25 physical; where is this money coming from? I

1 want to thank John who is here from the Federal
2 Homeland Security. He is one of the key liaison
3 from the joint field through the recovery. He
4 and his team are helping us coordinate Federal
5 funding so we can maximize the federal dollars

6 that are out there.

7 I'd like to explain how go through

8 this. How are we rebuilding in the State? The

9 federal framework and this is new framework for

10 dealing with the disasters that the Federal

11 Government is using for the National Disaster

12 Recovery framework. Within the framework there

13 are six recovery support function work teams, the

14 RSF's. As Commissioner Martin mentioned, he is

15 responsible for aspects of that. So of the six,

16 one of the six RSF's is infrastructure. In one

17 of the infrastructure are three components; there

18 is transportation which Commissioner Simpson

19 heads. There is energy, which President Hanna

20 heads, and then environmental infrastructure

21 which is the catchall of everything outside of

22 that, that Commissioner Martin leads for the

23 Governor and he's asked me to lead right now.

24 And then we have subgroups within that working on

25 numerous issues. We have biweekly coordination

1 meetings with our partners at the Federal

2 Government. We have weekly meetings as a team

3 and we have numerous layers of how we are trying

4 to do things, and we have created sub core groups

5 to work on guidance, and I will give you a little
6 -- actually here, we are working on resiliency
7 standards, we are working on auxiliary power,
8 asset management and emergency response plans.
9 That key data I was talking about before, we are
10 working within our own little world of
11 environmental structure but also across DEP and
12 across the State with the OIM partners, those who
13 are responsible for our technology around the
14 State on how we can have better data graphs for
15 things. We are addressing those power issues and
16 the fuel distribution issues and working on a lot
17 of cross-agency issues and among the recovery
18 support groups, but also all of the state
19 agencies as well.

20 What we have done so far in our
21 small corner of the world, we have conducted
22 eight round tables, this was predominantly in our
23 water, wastewater arena, and water supply and
24 storm water, but like all water, because we also,
25 within environmental infrastructure we have solid

1 waste and we have landfills, and the chemical
2 refineries. Our infrastructure is bigger than

3 water, but today our focus is on water.
4 In the water world it is discussed
5 on damage assessments, the status of rebuilding,
6 what types of mitigation measures and how we are
7 going to fund it. When PBSC went down, you heard
8 those statistics earlier, it is a major -- not
9 just what they do in terms of water treatment
10 side, but when it comes to sludge management. We
11 had to step up and find other ways of dealing
12 with sludge and be able to send it and process it
13 in other ways. We learned that we have some
14 capacity issues in that regard in the state that
15 we are trying to address.

16 Going forward, when we address how
17 are we going to address these threats from Sandy.
18 Phase one is recovery. I will spend a few minutes
19 now digging down into power loss and near term
20 actions around that.

21 We are working on standards. Right
22 now our rules talk about, and they are general
23 and this is why everything that I talk about now
24 is going to be guidance documentation. We are
25 not issuing emergency rules. We are honed

1 through regulations and are comfortable with the

2 fact that our authority exists in order for us to
3 send some guidance out that interprets our rules
4 in a way that will make us more resilient. You
5 can anticipate that within a next few weeks to a
6 couple months the guidance documents will be
7 coming out. We have been working long and hard
8 on them and getting feedback as we go along and
9 have the opportunity to further feedback as we
10 continue.

11 On this piece of it on the power
12 side we realize when we say, you know, enough
13 energy to ensure continuous operations, that is
14 what the permit requires, continuous operation,
15 what does that really mean? And we were always
16 of the impression that we thought, well, 12 to 24
17 hours would be adequate. And when we go out and
18 do our compliance visits, that would be about
19 what we would be looking for and we realize that
20 that is no longer the case. With that comes
21 tremendous challenge because we can't stock pile
22 fuel. You can't, you are going to create
23 hazardous issues and the issue of moving fuel
24 around the State.

25 So we are looking at different ways

1 to address that issue albeit it can be in a
2 regional area where there are certain depots set
3 up more regional collaboration, but also in terms
4 of backup generation and alternative generation.
5 We are trying to be very open minded and very
6 broad in our trigger backup generation. How do
7 we get folks off the grid to make the grid more
8 resilient in of itself? How do you take a huge
9 plant like PBSC make them more resilient, maybe
10 get them off the grid? Sludge facility perfect
11 candidate for combined heat and power. Why don't
12 we think of things like that? Those these are
13 the types of strategies that we are looking for
14 in terms of resiliency for energy in the future.

15 Flood impacts, we know Sandy what
16 was very interesting that the facilities got
17 inundated with flood waters because of the surge.
18 The surge was unprecedented. I don't know you
19 would have really -- for what occurred, the
20 surge. We know the biggest vulnerability is the
21 flooding regularly we experience in the State of
22 New Jersey. We know in Irene the type of
23 flooding that we experience and how that impacts.

24 The standards we are looking at
25 interpreting our standards through the

1 construction standards to ensure that we are
2 addressing proper areas for flood impact, whether
3 it be elevation of motors and pumps and the
4 generators and making sure that anything that is
5 vulnerable or is important to keep the facility
6 in a constant state of operation is elevated so
7 it is not in the base.

8 It is interesting, everybody goes
9 around and says where are all the motor controls
10 and everything? They are 40 feet down. Well
11 when the 40 feet down got flooded 40 feet up, we
12 had significant challenges.

13 Different ways of the facilities
14 hardening their assets on the inside. The other
15 way is hardening their assets from the outside.
16 Some situations where maybe you have a facility
17 that has more of a campus setting, something like
18 a flood wall makes the most economic sense.
19 Though you might say oh my God, a flood wall?
20 Think about it, if we have 55 separate buildings
21 running a facility, and if you just look at each
22 one of them individually as its own component
23 everything you miss in the between, like the
24 access, the ability to get in and out, the
25 ability to move things among those buildings.

1 It's a situation, I guess like that, we have to
2 make sure to be more comprehensive and look at
3 some of these facilities as a campus versus their
4 individuals buildings.

5 This is an example of some of the
6 things that we are we are working on in that
7 regard. Addressing threats from Sandy and other
8 future events. When we talked about more so how
9 do we become more resilient for the future? We
10 see we have some really tremendous opportunities
11 and this is where I come back and I say I was so
12 happy to see that we were moving in the right
13 direction with all the really big initiatives
14 that we had up on October 28th, they are the ones
15 that we need to make us more resilient as a
16 state.

17 I think that Sandy offers us the
18 opportunity maybe to bring new attention, some
19 more financing and some more sense of urgency to
20 those things, that on October 28th those people
21 said yeah that is a nice to have but how are we
22 going to get there. And now the sense of urgency
23 says we must get there and how are we going to do

24 it. We want to take full opportunity of the
25 opportunity that Sandy provides us in that

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1 regard. Asset management, we had one or two prior
2 councils on asset management. I want to thank
3 all of you because what you have provided to us
4 in the past on asset management helped to inform
5 the documents that were the plan that you were
6 getting ready to release the week that Sandy
7 happened

8 I want to walk you through some of
9 that and remind us all of the importance of asset
10 management and why it what it means even more
11 right now. We have to talk about long term
12 benefit and the thing we find challenging in
13 government. I found it coming from the outside,
14 what I found very challenging in government is
15 the idea to be comprehensive. You know what,
16 comprehensive planning takes years to accomplish.
17 You know, it's all about the plan, great, but you
18 know what, planning means nothing if you can't
19 execute and implement. Our goal is to get
20 executing and implementing.

21 So most of you know the assets of
22 the State and I apologize because our water

23 systems number is a little high, it is more like
24 604. But most of us know the assets that we have
25 in the state, you lived around these assets and

40

1 are familiar with the numbers and the
2 distribution between publically held and
3 privately held and some of the challenges that
4 come along with that. You also know, because you
5 live in this world, that there are numerous
6 regulatory authorities of that their hand in
7 asset management or need to have their hands in
8 asset management for us to be successful. We
9 have been working across agencies with our
10 partners at BPU at DCA whether it is how to
11 finance this, regulate it or bringing it
12 together. DOT, great example, DOT is going to be
13 rebuilding a major roadway. How about the
14 infrastructure that is underneath it? How do we
15 look at DOT's long term plan, their capital
16 improvement plan and how do we align our ability
17 to make some of our infrastructure stronger and
18 an even better asset management in tantum with
19 their planning? We know that the grades
20 infrastructure in the State of New Jersey are

21 poor. You know, I have twins who are juniors in
22 college these grades wouldn't make me happy. And
23 as a state they don't make us happy, and again,
24 it is an action for us. That said, we also know
25 that New Jersey is not at all unique in this

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1 regard. You look at reports for asset management
2 and just remember we are one of the original 13
3 colonies remember when we rebuilt our pipes,
4 states are a little younger than us in the game,
5 they will be right behind us shortly, but we
6 definitely have a lot of work to do. And the
7 numbers are staggering, 45 billion dollars, you
8 know when we are in an economy like we are with
9 2013 with all the issues facing us, it is a
10 daunting task to get it together.

11 We know that our infrastructure is
12 ailing, it is aging, we know that we have these
13 assets and the fact that they are not in front of
14 us. You know, you see a bridge, you see a bridge
15 when it has an issue, you see a roadway when it
16 has a pot hole. You know when we know about the
17 vulnerability about the water pipes? When a
18 major trunk line in Monmouth County goes down and
19 you are in the process of having to repair it,

20 and our friends of New Jersey Water, some are in
21 the room today did an outstanding job of getting
22 that trunk line back up very, very quickly.

23 We know Fred, right, Friday
24 afternoon comes that call that there is some
25 water main break and Fred's nightmare comes to

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1 the rouse where he hears where it is, oh my God,
2 I hope we don't have to bypass to the X pipe, you
3 know what that means? It will be okay, Fred, it
4 will be okay. Asset management does provide us
5 the effective mechanism to get the authority to
6 do it, I think it is just the will to push it,
7 and again, I think the urgency of right now will
8 get us there.

9 The absolute key is getting to the
10 first phases of asset management which is really
11 that condition assessment and criticality
12 analysis. This is where we are going to be
13 pushing, this is where you are going to see the
14 Department pushing on these first phases, and to
15 the extent that we can incorporate that into our
16 permits in a way that can be, you know, fiscally
17 responsible, and to the extent that we can bring

18 some of these federal dollars to that process,
19 that's what we are working on trying to do.
20 I mentioned interagency, how do we
21 marry our authority, it goes beyond. I know Dan
22 Kennedy is here from the Office of Planning
23 Advocacy, he has been working with us and you see
24 we have the federal partners too of how we move
25 forward. The initiatives will include policy

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1 decisions and determinations, and planning and
2 regulatory changes, and that is not an easy thing
3 to do, but where there is a will, there is an
4 absolute way.

5 Our goal is to design effective and
6 and useful management plans and get us where we
7 need to go. The key is making a right investment
8 at the right time and this is the education part
9 that we need to spend time, and this is where we
10 need your help. We need to get the communities to
11 understand.

12 Right now water is the cheapest
13 commodity we got going out there. We need them
14 to understand that a broken pipe will cost them
15 more than a long term asset management plan, and
16 we need them to understand what resiliency means

17 in terms of repairing their infrastructure and
18 spending a few more cents on their dollar, and I
19 always think everybody uses the same example; one
20 bottle of water costs a dollar, \$1.50, \$2.00,
21 that if you are at some event or whatever and we
22 buy them all the time, right? We buy them all
23 the time. What is your monthly water bill? Think
24 about if you didn't buy two bottles of water we
25 could put it to our monthly water bill, we would

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1 be in action.
2 Education is extremely important.
3 And we need to be on the same page and you could
4 be so helpful to us with that. Some of the other
5 actions outside of asset management but that
6 clearly go with asset management; infiltration
7 and inflow we know this is a major stressor on
8 the POTW. We saw it with MCUA, it was inundated
9 with surge, but when they had all the flood
10 waters coming in, and because of the leaks in the
11 pipes, they are having excess capacity coming to
12 their pump station that they just can't handle,
13 it makes them extremely vulnerable.
14 Any facility that's got pipes coming

15 into them that is leaky and getting excess water
16 in there, it's making them extremely vulnerable.
17 So what is the answer going to be? Are we going
18 build bigger POTW's and say more capacity? No if
19 we go in and fix the pipes, it's the more
20 economic way to go.

21 So we need to look at infiltration
22 and inflow and how that plays into our ideas with
23 asset management. Storm water and green
24 infrastructure this is extremely important with
25 in the rebuild, and again resiliency, resiliency

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1 resiliency in these types of remedies. We see it
2 all the time, we are planning a white paper which
3 will be rebuilding with the environment in mind
4 and have a lot of information on green
5 infrastructure; whether it be for rebuilding your
6 home or rebuilding your business, or around our
7 infrastructure, but the opportunity to engage in
8 more green infrastructure and to make sure that
9 in the rebuild we are being acutely aware of the
10 impact on storm water that will help us with the
11 funding on the other side of all this and make us
12 all much more resilient. CSO's, you heard me
13 mention that we have the first draft permit

14 coming out, the end of this week is our goal but
15 down in the Camden area, and this is our launch
16 over the next, we are committed to getting the
17 draft permits out to all those effected by your
18 CSO's in the State, and we have an extremely
19 comprehensive strategy, and again, CSO's are a
20 stressor on the community and a stressor on the
21 quality of our water. And in Sandy, the more we
22 can eliminate CSO's the more resilient the
23 communities will be, tying it right back into the
24 rebuild, the goal is to use some of the revolving
25 fund money in the special appropriation of EPA in

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1 our CSO communities to relieve the stressor and
2 make those communities much more resilient.

3 There was one quirky fact here
4 though. You heard the Commissioner reference
5 unfortunately with the discharges that we had
6 going on in the days post Sandy, which was you
7 know, horrible, and it dissipated quickly and
8 Jill and her team were out there monitoring from
9 day two through to today, continuing to make
10 sure that the water quality is A plus, which it
11 is, but what was interesting thing in the CSO

12 communities, because they were bypassing they
13 weren't flooding people's basements. This is one
14 time where CSO's were almost like a reliever as
15 opposed to a stressor.

16 Again, you have to think of
17 everything on balance, right? Industrial
18 discharge; we had the issue during Sandy, talking
19 about sludge and the inability to have capacity
20 for it. Though we got it all taken care of,
21 people stepped you up and we got it moved and got
22 it done. There is a challenge when you have
23 numerous industrial discharges POTW -- we use
24 PSCP as an example, you are trying to reduce the
25 flow to the POTW, trying to relieve them so we

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1 can rebuild and get back on the treatment, where
2 they are supposed to be

3 Then when you have to go and call up
4 the industrial discharges and ask them to reduce
5 their flow, and these are major corporation, you
6 ask them to reduce their flow, that is ching,
7 ching; that is dollars out of their pockets. And
8 the story I always love to tell, we have a list
9 of how many calls did we make, Michelle?
10 Hundreds of calls, hundreds of calls to the

11 discharges to PVSC, saying to them whatever you
12 can do to reduce your flow and poor Wayne, my
13 Director of Operations called Newark Airport; you
14 don't want to know the answer he got, very
15 interesting.

16 Managing our water resources, this
17 is for my team, this is what it's all about.

18 Because we were already been doing comprehensive
19 water resource management over the past year and
20 everything we did. And what we mean by
21 comprehensive water resource management is
22 integrating across the programs, across the three
23 programs. When we are talking about supply we
24 are talking about quality and monitoring standard
25 and we have this great, you know, cycle of how we

1 assess and how we remedy and how we take the next
2 step, and the goal here is improvement of our
3 waters, anything we can do to keep moving the
4 needle. So I step back and say we know what the
5 stressors on the water systems are. We know what
6 the stressors on the rivers, the streams, the the
7 lakes or the water bodies are. We know what they
8 are. We don't have to plan and study it anymore,

9 we know it. Let's start addressing it.

10 What's the best way to address it in

11 a comprehensive regional manner? How do you take

12 a region and look at the stressors to that water

13 body in that area and start putting strategies in

14 that on a regional basis, so that you are not

15 doing things in silo, it is all comprehensive,

16 all working together. And this is the direction

17 that we are moving in, and this is the direction

18 we are forging forward with. And we learned with

19 Sandy, if would have been set up in a more

20 regional basis, our recovery would have been

21 easier. Our recovery in the regions that were

22 severely impacted and the relationships in those

23 regions, and our ability to understand what

24 resources are available in a region, who needs

25 help in a region and they know each other in the

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1 region, helps us for better resiliency as well.

2 A couple of major wins on

3 comprehensive water management. Not only does it

4 make us resilient for the future and get us

5 acting on what the stressors on our water bodies

6 are, and recognizing the uniqueness; and the best

7 examples I can give are Barnegat Bay is not about

8 industrial dischargers. TMDL, not necessarily
9 the right remedy, Governor's ten point plan a
10 step in the right direction. But now turn and
11 look at Raritan, industrial dischargers. Maybe a
12 TMDL is the answer there. We know who they are,
13 we know what we can do, we are not just going to
14 do it one stressor at a time. We are looking at
15 all the stressors on Raritan and who all is
16 involve and and how do we have that comprehensive
17 plan to address it? A great example, if we took
18 a cookie cutter approach of a statewide strategy
19 of how we are going to clean up the water we get
20 nowhere. If we look at the region and focus on
21 the stressors and put the right team together, we
22 absolutely get improvement, and that is the
23 direction we are going.

24 This just talks a little bit more
25 about that. Financing, all about money at the

1 end. Commissioner mentioned EIT, we are trying
2 to maximize the state resolving fund. There is a
3 special appropriation in the Sandy Bill, it was
4 600 million, but because of the sequestration,
5 it's 570 million. We are anticipating that New

6 Jersey will get approximately 40 percent of that
7 money and we are writing our plan right now how
8 we are getting that out on the streets for the
9 facility. The beauty of that is we take the
10 dollars that come to us and leverage through the
11 Environmental Infrastructure Trust and be able to
12 make that money two or three times the amount
13 that we get. So our goal is to take, you know,
14 all of the lessons learned, identify the
15 priorities for resiliency and leverage those
16 Federal dollars as best we can in order to move
17 us forward.

18 Next steps we are vetting approaches
19 with both industry experts like yourself,
20 regulated community like some of you in the room,
21 we continue to have round table discussions
22 anyone who is interested in having us come out
23 and do a deeper dive with your organization, we
24 have been at most of the trade associations.

25 We continue to do a lot of great

1 speaking around around the state and we invite
2 your input. We are working very closely with
3 NJDEP, outside the DEP, with the State and the
4 Federal partners with how to move forward. And

5 there we have it, thank you so much, I am an
6 available for some Q and A.

7 CHAIRWOMAN GOODWIN: The gentleman
8 who is walking towards the door is available to
9 move the microphone around to facilitate
10 questions. So please, if anybody has questions
11 for the Assistant Commissioner.

12 MR. VAN ABS: With regard to the
13 financing issue one of the things the Council has
14 looked at in the past is the whole issue of storm
15 water management. Storm water management as it is
16 managed right now is a property tax funded
17 enterprise, handled through municipalities
18 primarily.

19 We have previously looked at the
20 issue of storm water utilities, storm water
21 utility authorities, but having a mechanism for
22 funding that is based on the actual contribution
23 of properties to the storm water issue, as
24 opposed to the value of their property and
25 whether or not in fact they pay property taxes.

1 There are 38 states that do this,
2 New Jersey really does not. So has that come up

3 in the mix of the conversation

4 MS. SIEKERKA: It's been presented to
5 us numerous times and what I have said to folks
6 is you know, find some good models, show us what
7 they are, show us what the cost benefit analysis
8 is. But you've heard our Governor speak; no new
9 taxes and it is no matter how we slice it, it is
10 attacks; but that said, finding the right model
11 and showing how maybe at trade off on a benefit
12 somewhere else, you know I would never say don't
13 bring me a good model because I always think
14 there's wears to work things to a good conclusion
15 but we know this Governor has said no new taxes,
16 no unfunded mandates, and that is that's what
17 that would be.

18 MR. VAN ABS: Okay, I guess I would
19 have to raise the point that we are already
20 paying for storm water management, the question
21 is how we pay for it

22 MS. SIEKERKA: Coming back to my,
23 look at it, do the cost benefit analysis of well,
24 maybe if it is not coming out here but we are
25 doing it this way -- what's the benefit on the

1 other side. So how is the consumer, how is the

2 fax pair benefiting by what we are asking them to
3 contribute over here and if we can find a balance
4 and explain that it is not new, it is a transfer
5 to a priority, maybe we get off on it that way.

6 I am all for best management
7 practices, so bring them on.

8 MR. STURM: The comprehensive water
9 management scheme sounds great, I am curious how
10 it would interface with the water quality
11 management plan rule, parts of which were
12 deferred by legislature for a couple of years

13 MS. SIEKERKA: So did everyone hear
14 that?

15 MS. STURM: Chris Sturm, from New
16 Jersey Future. I am just asking about the
17 comprehensive water resource management approach
18 and how that would interface with the water
19 quality management planning rules, parts of which
20 have been deferred for two years by the
21 Legislature, and that rule itself needs to be
22 authorized

23 MS. SIEKERKA: So we are, right now,
24 we actually have our rule writing team, parts
25 identified we are getting ready to kick it in

1 high gear. We are acutely aware of the deadlines
2 and what the deadlines mean so we would be
3 working feverishly on rules to meet any
4 appropriate deadlines.

5 We are talking about exactly that.
6 How do we incorporate the vision of where we want
7 to go more comprehensively on a watershed or
8 watershed basis. What does that look like and
9 how does that dovetail to existing rules and put
10 it through the sausage maker, what comes out on
11 the other side? The key is, I think, we know
12 that the WQ&P rules have a lot of parts in them
13 that are duplicative of other regulatory
14 authority and sometimes that can conflict and
15 created some angst on both sides, whether it is
16 on the side of the regulator or the side of the
17 regulated industry.

18 So what we have tried to do is
19 really comb through the rule, identify where the
20 correlation is to other rules so there will be a
21 protection so there is never a backsliding, what
22 falls out that is left within the rule, that
23 isn't covered somewhere else. How do we address
24 those pieces, are they the right thing for a WQ&P
25 or not, and how we move forward.

1 In fact my management team, about 45
2 of us this Friday have our management retreat on
3 exactly these issues of how we are moving
4 forward, comprehensive resource management in
5 tantum and dovetail to the WQ&P. Our goal is to
6 call the future WQ&P, comprehensive water
7 resource management that is the direction we are
8 trying to go.

9 Many of you have given us together
10 great thoughts on that and we have great white
11 papers the team is doing a lot of homework on
12 that.

13 MR. ASSELTA: Nick Asselta, president
14 of AQUA Water New Jersey, private investor public
15 utility water utility.

16 I notice in your remarks and I will
17 have testimony for the Council, written testimony
18 to submit. I notice in your remarks you mention
19 600 private community water systems, 300
20 municipal water systems; is there any plan at the
21 DEP to help encourage, let's say consolidation of
22 these particular water utilities? Because we all
23 know, you did give a very good pitch for rate
24 hike increases and the education process, we
25 appreciate that. Was there any plan on the DEP

1 level to encourage that kind of consolidation?

2 We think it's essential. We think
3 over the long haul, with an amount of
4 infrastructure, billions of dollars, 18 billion
5 in New Jersey that is needed that it is going to
6 take the private sector to get this done not just
7 a public sector. I think it is short sighted
8 just to rely on public funds because of a
9 disaster that happened, this is a long term issue
10 and a long term problem that we need guidance
11 from government to begin the consolidation
12 process to make sure these water companies can
13 fulfill their commitment to their customers and
14 the citizens of each town that they can do these
15 infrastructure improvements at a really low cost
16 level.

17 So is there any hope at DEP to
18 engage in the private sector to do that?

19 MS. SIEKERKA: So another thing that
20 Sandy resulted and taught us, was that, I think,
21 a mayor in a coastal town who is running a MUA is
22 sitting there going wow, is this something that I
23 really want to be doing in the future if this

24 ever happens again antidotally we heard that
25 there are folks who are you know, reconsidering

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1 what their view on the value of their pipes and
2 running systems and being able to collect that
3 fee, but in turn what some responsibility of
4 collecting that fee is and whether to interrupt
5 it or not.

6 Again, we have only heard it
7 antidotally, but if we see that there is a sense
8 out in the community, municipalities or public
9 entities coming forward and saying DEP would you
10 help to facilitate a discussion around public
11 private partnership for the future? We stand to
12 do that.

13 MR. ASSELTA: Perfect, thank you very
14 much.

15 MR. PETRUSKI: Glen Petruski,
16 Somerset Raritan Valley Sewerage Authority. I
17 agree with you resiliency is absolutely important
18 and one of the words we have to keep with that is
19 sustainability. We need to be resilient and
20 sustainable and that brings me to the issue.

21 In government agencies, if you are
22 working very hard to protect your capital

23 investments and raise money for capital
24 investments, we tend to have a problem where
25 local governments come along and either want to

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1 aid us or dissolve the thoughts and take the
2 monies which would be going to capital or other
3 things. Is there going to be a movement from the
4 State to try to prevent that from happening by
5 increasing regs from DCA or something along that
6 line?

7 MS. SIEKERKA: Thank you very much.
8 When I talk about the partnership with our sister
9 agencies, where we were on October 28th and how
10 we go forward. One of those discussions is how
11 do we work with DCA on how they exercise their
12 regulatory authority over those entities?

13 We regulate them for quality and
14 they set, you know, they set the local finance
15 structure. So they have a score card and we have
16 talked about how can we, in your score card, how
17 can we ensure that municipalities either get
18 extra points or lose points for having an asset
19 management plan, for having done a cost benefit
20 analysis on public/private partnership, for

21 ensuring that there are segregated funds for
22 their assets?
23 So we are looking at doing it -- we
24 can do things easily when we can have carrots and
25 sometimes we can use a stick, about and we are

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1 looking at how do we do that through that
2 process. So the answer is absolutely yes. It is
3 incorporated within our strategy to move forward
4 on asset management. And you know, there will be
5 more actions in that regards to move forward
6 MR. LEN: Hackensack Riverkeeper and
7 Bay Keeper. If I heard correctly you said say
8 earlier that you were avoiding or trying to avoid
9 cooker cutter approach to resiliency. And one of
10 the examples that you gave were the situation
11 where TMDL might be the best choice or might not
12 be the best choice, depending on what you saw on
13 the ground. And I wonder how you reconcile that
14 with Clean Water Act's requirement, you have a
15 TMDL where you don't meet the clean water quality
16 standards?

17 MS. SIEKERKA: As I read the Clean
18 Water Act, it's a TMDL or other measurable
19 actions that could lead to meeting the water

20 quality standards. Do I have that right, Jill?
21 Other enforceable measures, that's how we
22 interpret the Clean Water Act, that's how we
23 operate and in some regards we don't think TMDL
24 is the right answer because the other enforceable
25 measures are stronger.

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1 A SPEAKER: I am with Clean Ocean
2 Action. As a follow-up to that question, I am
3 wondering what are those enforceable measures
4 that you do plan be taking in Barnegat Bay and
5 also the Hudson? Before you had indicated that
6 the Barnegat Bay wasn't going to be pursued for
7 TMDL because there weren't many industrial
8 sources, however previously DEP had indicated
9 that they weren't pursuing the TMDL despite
10 knowing that there weren't many industrial
11 sources. And also, it appears that the DPS
12 follow Hudson TMDL process, it's been ongoing for
13 ten years even though there are industrial --
14 could you please explain, you know, how you see
15 making up that type of action in both the Hudson
16 and Barnegat Bay?
17 MS. SIEKERKA: Our first goal, when

18 we talk about comprehensive resource management,
19 we need to prioritize the water bodies of the
20 state, because we can't do everything at one time
21 again, we will get nowhere. So when we -- what
22 we are doing is trying to establish a matrix that
23 will allow us to chart, if you will, our
24 stressors for by watershed, give maybe, you know,
25 quantitative value to that, qualitative value to

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1 that to identify where the focus in the State
2 needs to be and what are the best remedies
3 towards that.
4 I think we can pretty much guess
5 that some of the water bodies at issue are the
6 Raritan, the Hudson, Barnegat Bay, you know, we
7 without a heck of a lot of homework I am guessing
8 are going to bubble up to the top and we are
9 talking about a strategy around Raritan, and we
10 have started to tee up discussion around Hudson
11 as well and there's been a lot of work done
12 around Hudson as well relative to TMDL, there is
13 a lot of work going on. In terms of specifics
14 right now, I can't say what the other enforceable
15 measure would be if we haven't created the
16 strategy for that watershed right now.

17 I think the Governor's ten point
18 plan on Barnegat Bay is an example of certain
19 aspects. What are other enforceable measures? I
20 think passing the fertilizer law statewide had a
21 tremendous impact, one we will not see the
22 results for a few years, but you have to start
23 somewhere. And again as long as we can keep
24 showing that we get better, there is no magic
25 bullet when it comes to water, it is impossible.

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1 Being comprehensive and looking at what those
2 types of other enforceable measures could be, may
3 be a better solution than a TMDL.

4 CHAIRWOMAN GOODWIN: Excuse me, this
5 will be the last question so that we can keep on
6 target

7 MR. O'SHEA: This is real easy. I
8 would like to share this presentation with folks
9 from my organization. Are you going to post
10 something like this?

11 MS. SIEKERKA: This is a public
12 hearing. We are open to the public so my power
13 point can be put up on our website or emailed to
14 whoever. I have shared it here in a public

15 meeting

16 MR. O'SHEA: That would be wonderful

17 any of the earlier information on the guidance

18 documents that are going to be coming out

19 MS. SIEKERKA: Yes, the guidance

20 documents, you know, we are really close to just

21 getting in the full legal review right now. We

22 are very, very anxious to get them out there

23 because folks are starting to rebuild right now,

24 and again we want continuing feedback like we

25 have been getting all along the way. Thank you

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1 very much we will make that available.

2 CHAIRWOMAN GOODWIN: The Clean Water

3 Council also has a website, so we will be posting

4 the public aspect of the testimony as well as our

5 report on the website.

6 MS. SIEKERKA: Before you do your

7 brea, I want to let everyone know, again, thank

8 you so much for your attention and your

9 participation, your input is extremely important

10 to our ability to move forward and the

11 partnership is extremely important as well.

12 Unfortunately, I can't stay for the balance I

13 have to attend a funeral at 11:00. My team is

14 around the room, we get a transcript from today
15 and as we have done in the past. The information
16 that we do today is meant to help us go forward.
17 So thank you you for sharing.

18 CHAIRWOMAN GOODWIN: Thank you very
19 much. We will now take a brief break. We were
20 hoping for 15, it will be closer to 10, so we can
21 stay on track. Thank you very much.

22 (Recess)

23 CHAIRWOMAN GOODWIN: Before
24 commencing the public portion, I would ask that
25 the Clean Water Council members please stand. As

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1 I mentioned earlier we have 17 members of the
2 Council; seven of whom represent state agencies
3 including Anthony Valente from the Department of
4 Labor and Industry, Jim Requa from the Department
5 of Community Affairs, Stan Cach, NJDEP; Ferdows
6 Ali from the Department of Agriculture; Ella
7 Fillapone from the Water Quality Supply Council;
8 and Jessica Sanchez from the the Delaware River
9 Basin Commission. Six of our members are
10 nominated from the following organizations; Russ
11 Fumari from the NJ Association of Commerce;

12 George Bakun from New Jersey Business and
13 Industry Association, Lou Neely, the New Jersey
14 League of Municipalities; Anthony McCracken, New
15 Jersey Association of Counties; and James
16 Cosgrove, the New Jersey Society of Professional
17 Engineers who also serves as Vice Chair of the
18 Council. Robert Breslin NJ AFL-CIO.

19 We also have four citizens of the
20 state representing the general public of which I
21 am one. Also in this category are Chris Sturm
22 from the New Jersey Future; Amy Goldsmith, from
23 New Jersey Environmental Federation, and Dan Van
24 Abs from Rutgers University. Dan also serves as
25 a Vice Chair of the Clean Water Council.

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1 I wanted to mention this all to you
2 because it expresses the diversity from a
3 representational perspective on the Council, and
4 I think we serve the State well when we are able
5 to come to consensus considering the diverse
6 interests that in our day lives we represent.
7 Thank you.

8 With that we will open this up to
9 the first speaker is Nicholas Asselta President
10 of Aqua New Jersey

11 MR. ASSELTA: Good morning and thank
12 you. First, before I start, I will be very brief
13 just answering some of DEP's questions here.
14 I have been a BPU Commissioner,
15 Assembly Member and Senate Member and probably
16 dealt with five or six commissioners along the
17 line of DEP, and I can tell you that Bob Martin
18 is probably the most effective, knowledgeable and
19 has the best articulation of any Commissioner I
20 have seen in Government, and I have been in
21 Government I guess 18 to 20 years. So even
22 though he is not here, he knows how I feel. I
23 think it's moved the agency light years further
24 then where it was before. So congratulations on
25 him and his team; and the Water Council, thank

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1 you for being volunteers of what you do. We know
2 how important your job is. We know that it's on
3 a volunteer basis, and we know that that the time
4 and effort that you put in is helping not only
5 the State of New Jersey but every citizen and
6 every man, child and person in this particular
7 state. So thank you again for your volunteer
8 work.

9 As you know I am the President of
10 Aqua Water, and we appreciate the opportunity to
11 provide testimony here and provided the members
12 of the Council with our testimony

13 The water utility facilities provide
14 a vital and critical infrastructure that supports
15 residents, businesses and organizations
16 throughout New Jersey.

17 Water is essential for health,
18 sanitation, fire safety and economic growth.
19 According to the American Water Works Association
20 report, buried no longer, the cost of repairing
21 and expanding U.S. drinking water infrastructure
22 will top \$1 trillion dollars in the next 25
23 years.

24 According to the EPA estimate, the
25 nation's drinking water utilities need \$335

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1 billion dollars in infrastructure investments
2 over the next 20 years for thousands of miles of
3 pipes, as well as thousands of miles of treatment
4 plants, storage facilities and other key assets
5 according to the New Jersey's State Development
6 and Redevelopment Plan.

7 Including in that is New Jersey's

8 needs and as we heard and saw before, it's
9 somewhere around 18 billion dollars, so you can
10 understand how important a conference like this
11 is in the wake of Sandy, in the wake of some of
12 the Federal money and State money that is going
13 to be provided, we believe private industry needs
14 to play a real strong partnership.

15 I wanted to address some of the
16 questions that we were asked to address.

17 What are the major issues that need
18 to be addressed to improve water infrastructure
19 resiliency? In our opinion, Acqua New Jersey,
20 adequate funding and financing are needed to
21 support sustainable infrastructure management and
22 renewal through customer water rates and
23 structural rate surcharges.

24 I think the Assistant Commissioner
25 mentioned that that the educational process is so

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1 important. People need to understand that what's
2 underground needs to be replaced and they need to
3 somehow come to grips with helping help offset
4 the revenue costs here.

5 I would like to thank the BPU for

6 addressing major infrastructure improvements.
7 For the first time, through the approval of the
8 distribution system improvement charge or DSIC.
9 DSIC is the first major regulatory policy change
10 in 14 years that addresses the infrastructure
11 issue.

12 The New Jersey Department of
13 Environmental Protection should require greater
14 emphasis on effective utility management
15 practices related to the award of SRF funds for
16 capital improvement projects. Bad behavior and
17 bad practices should not be rewarded with low or
18 no cost funding to provide short term solutions.

19 Regulators should take a harder line
20 to limit the transfer of utility revenues. I
21 think the gentleman out here mentioned that
22 earlier.

23 Limits should be placed on the
24 transfer of utility revenues to non utility
25 municipal funds and programs. Super Storm Sandy

1 has taught us, in the last year that critical
2 need for increased infrastructure investment in
3 all of our utilities, not just water.

4 Next question. How can DEP, BPU and

5 DCA best encourage improved resiliency?

6 Any infrastructure improvements

7 should include a full analysis of its past,

8 present and future potential vulnerabilities.

9 Stop building infrastructure with short term

10 focus and build for long term durability and

11 growth.

12 Next question, how can DEP

13 facilitate "resource sharing" between utilities

14 and local governments before, during and after

15 significant events?

16 In the same spirit as legislative

17 initiatives, to encourage municipal

18 consolidation, we too believe in the

19 consolidation of water and wastewater systems for

20 the purpose of achieving greater efficiencies. I

21 mentioned that in my remarks to the Assistant

22 Commissioner, there are 600 plus private water

23 companies, 300 municipal water companies, they

24 need to be consolidated at some point in time,

25 the sooner the better. We also must encourage

1 the use of WARN, the New Jersey Water Agency

2 Response Network.

3 Next question; how can DEP best
4 encourage collaborative efforts between local
5 government? Although DEP has made great strides
6 it should continue to improve its own
7 responsiveness and continue to streamline the
8 permanent review and approval process.

9 DEP takes a broad review whereas
10 municipal government and water infrastructure
11 owners are more on the short term focus. What
12 technical assistance can DEP provide to support
13 long term sustainability, educating the decision
14 makers, political and municipal officials and
15 technical staff on the principles and benefits of
16 effective utility management is required in order
17 to gain full community support for proper rates.
18 The Assistant Commissioner mentioned it;
19 education is so important to the rate payor, the
20 consumer as to what their dollars are going for.

21 Finally, what requirements should be
22 placed on grants and loans for utility rebuilding
23 efforts?

24 Any entity receiving EIT funding
25 must be sustainable and viable, must include

1 effective utility management, and already have or

2 should include a rate adjustment to achieve full
3 cost pricing.

4 With that testimony I thank all of
5 you for coming today and understanding how
6 important this issue is, and I thank the Water
7 Council for their participation. Thank you again

8 Thank you.

9 CHAIRWOMAN GOODWIN: I apologize, I
10 forgot one important housekeeping measure. The
11 testimony as noted in our notice of the meeting
12 is five minutes, and to the extent that you begin
13 to run over, Chris Stern who is sitting in the
14 front row will be holding up a sign. When you
15 see the one minute sign take that as a note that
16 you should begin the process you have one minute
17 to wrap up as a courtesy to the others who hope
18 to speak today

19 The next person who has asked to
20 speak was Ronald Anastasio, Assistant Director
21 Somerset Raritan Valley. Is he here?

22 A SPEAKER: He could not make it
23 today.

24 CHAIRWOMAN GOODWIN: Okay. Ann
25 Berman?

1 (No response)

2 CHAIRWOMAN GOODWIN: I hope I get
3 this right; Dennis Ciemniecki.

4 MR. CIEMNIECKI: Ms. Chairwoman and
5 Clean Water Council Members; thank you for this
6 opportunity.

7 Good morning, my name is Dennis
8 Ciemniecki, and on behalf of the leadership of
9 the New Jersey section of the American Water
10 Works Association; I thank you as it's section
11 chair for the opportunity to contribute to this
12 public hearing sponsored, of course, by the
13 Council.

14 AWWA of New Jersey has 1,750 members
15 who are united in the mission of providing New
16 Jersey residents with safe drinking water.

17 Most of New Jersey's major
18 utilities, both public and invest their own, are
19 active section members, along with engineering
20 and environment professionals, as well as allied
21 industry professionals.

22 AWWA New Jersey is indeed
23 dedicated to the promotion of public health,
24 safety and welfare through the reliable provision
25 of drinking water of unquestionable quality.

1 AWWA our parent organization is the
2 oldest and the largest education and scientific
3 association for drinking water professionals.
4 Founded in 1881, the Association is now more than
5 50,000 members. AWWA includes public drinking
6 water departments and authorities, private
7 companies and individuals engaged in providing
8 drinking water to the American people.

9 Recent storms such as Tropical Storm
10 Irene and Super Storm Sandy have indeed
11 devastating impacts on water and wastewater
12 infrastructure in New Jersey.

13 These events strain the ability of
14 utilities both large and small to maintain
15 continuous service through its customers during
16 the event and in the recovery phase.

17 It is imperative that effected
18 utilities must incorporate long term
19 infrastructure resiliency into their planning,
20 design, and construction efforts to mitigate the
21 impacts from future natural disasters. These
22 efforts must start now and must include flood
23 protection and the rebuilding -- in the
24 rebuilding phase. Flood protection in the
25 rebuilding phase.

1 While it is recognized that the
2 replacement of infrastructures destroyed by the
3 recent storms will receive top priority, it is
4 also recognized that an appropriate levels of
5 redundancy should and must be incorporated in all
6 water and wastewater utility capital asset plans.

7 The engineering standards used in
8 the industry to define the appropriate levels of
9 redundancy are well known. DEP, DCA and BPU
10 should strongly encourage all utilities within
11 their respective jurisdictions to develop long
12 range capital improvement plans that incorporate
13 sustainable financing and rate setting
14 strategies.

15 It is essential to ensure that
16 systems rates and revenues support the full cost
17 of both capital improvements and ongoing
18 operations.

19 In addition, all three regulatory
20 agencies should strongly encourage utilities that
21 do not have current and updated emergency
22 response plans to quickly develop and/or update
23 those plans. DCA should focus also on its review

- 24 of municipal water and wastewater budgets
- 25 relative to the diversion of revenues and reserve

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1 funds intended toward water and sewer
2 improvements moving off to other municipal
3 functions. Rate payor dollars reflected to
4 improve and renew water strain structure should
5 not be reallocated through the budgeting process
6 to activities unrelated to these utility
7 services.

8 DEP and DCA must also assure that
9 the regulatory approval is streamlined to
10 minimize any delays in the rebuilding process.
11 These regulatory delays can allow damage utility
12 assets to degrade further which may lead to
13 further interruptions in service.

14 Water and wastewater utility
15 services must remain communicational at all times
16 in order to ensure the protection of public
17 health, safety and the environment.

18 Unfortunately, the power grids
19 serving the State are often severely damaged by
20 natural disasters like Irene and Sandy. Extended
21 power outages have immediate and severe impacts
22 on water and wastewater utilities. Therefore,

23 back up power supplies are critical to utility
24 operations. Diesel and natural gas fuel and
25 electric generators are typically utilized by

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1 utilities in the emergency operation mode.
2 However, when the availability and delivery of
3 diesel or natural gas is limited alternate
4 procurement and delivery systems must be
5 considered. DEP is commended for their efforts in
6 assisting in procurement and delivery of fuel of
7 Super Storm Sandy.

8 DEP and DCA must assist utilities
9 in the investigation and development of alternate
10 fuel sources procurement methods and delivery
11 systems.

12 On behalf of AWWA I am happy to
13 deliver those comments. Thank you very much.

14 CHAIRWOMAN GOODWIN: Is Sandra Cohen
15 here from NJDEP?

16 (No response.)

17 CHAIRWOMAN GOODWIN: Michael
18 DeFrancisci, from PVSC.

19 (No response.)

20 CHAIRWOMAN GOODWIN: Dennis Doll?

21 (No response.)
22 CHAIRWOMAN GOODWIN: Jamie Ewalt?
23 (No response.)
24 CHAIRWOMAN GOODWIN: Paul Ferriero?
25 (No response.)

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1 CHAIRWOMAN GOODWIN: Peggy Gallos,
2 Director, AEA.
3 MS. GALLOS: Good morning everyone.
4 I appreciate the opportunity to speak today. My
5 name is Peggy Gallos. I am the Executive
6 Director of the Association of Environment
7 Authorities of New Jersey.
8 We are a trade association that
9 represent 90 water and wastewater solid waste
10 recycling systems owned by the public, as well as
11 75 private sector businesses that support them.
12 We are grateful for this opportunity
13 to comment today. AEA members learned a lot from
14 Sandy. First we learned about the caliber of the
15 people who work in and with the publically owned
16 water wastewater utilities of New Jersey. They
17 are smart and dedicated problem solvers. We also
18 saw dedication and concern among the people of
19 the DEP who worked very hard to get our members

20 the resources what they needed.

21 Sandy also confirmed what we already
22 knew; which was that well managed and up-to-date
23 systems stand a better chance against storms.

24 I just wanted to skip some
25 information about damage that I had, that I think

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1 has been well spoken today. I wanted to talk
2 about a few of the adaptations and innovations
3 that I think helped get through Sandy.

4 Plants like Rahway Valley Sewerage
5 Authority and joint meetings of Essex and Union
6 remained in authorization and released no
7 untreated effluent, mainly because of their
8 on-site cogeneration facilities.

9 It's also important to note that
10 dedicated personnel risk their own safety to stay
11 in at these plants even as flood waters rose and
12 they had to take to roofs and lofts to stay safe
13 and set up generators scavenged fuel and
14 undertook repairs at the earliest moments.

15 In many instances planning
16 preparation and innovative design done ahead of
17 time meant damage was not as severe as it might

18 have been.

19 The Hoboken H1 wet weather pump
20 station which was put into service 2011 is in the
21 hardest hit part of Hoboken, and it remained
22 operating. Its pump and screening chamber of low
23 grade and electrical generator communicated with
24 the treatment plant. Because of that well
25 designed pump station flooding was eased 48 hours

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1 sooner then it might otherwise have been.

2 The South Monmouth Regional Sewerage
3 Authority, Seagirt Pump Station was one of only
4 three of the pump stations undamaged. The
5 primary electric equipment are housed in an
6 elevated enclosure adjacent to the wet well and
7 dry well. An expendable portable generator and
8 transfer switch kept its pump going and a
9 sacrificial and electrical control system
10 operated the pumps. SMRSA operations staff were
11 able to move the mobile unit, the guts of the
12 pump station, so to speak, out of harm's way
13 before the storm.

14 Five Rahway Valley Sewerage
15 Authority staff members staved off disaster by
16 performing a "modified blackstart" on its Co-Gen

17 system.

18 Initially, Rahway Valley was able to
19 operate its Co-Gen system. After several days,
20 however, a large-process air blower tripped a
21 circuit and caused the Co-Gen to fail.

22 RVSA switched to two 2.2 MW diesel
23 generators, but 36 hours later, those generators
24 started to fail too.

25 The "modified black-start" fooled

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1 the Co-Gen system into kick-starting, something
2 that it was not designed to do. This kept the
3 plant running in island mode for almost two weeks
4 after that.

5 We offer these examples for context
6 while many things did go wrong, many things also
7 went right.

8 With regard to the questions asked
9 by the Council, we offer the following specific
10 comments. Lack of data was a significant problem
11 and that has also been mentioned.

12 I think the State should consider
13 developing a system whereby critical contact and
14 logistical information is confirmed prior to some

15 threatened event or storm or as soon thereafter
16 as possible. Confirmation of cell phone numbers,
17 personal cell phone numbers, ancillary facilities
18 such as pump station, meter numbers and account
19 numbers associated with power supply should all
20 be confirmed on an event basis.

21 It was troubling at that time, that
22 the wastewater sector was not considered by the
23 ROIC as a critical sector until DEP leadership
24 intervened. This is immediately after the storm
25 and it is encouraging since Sandy, OHSP has been

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1 become very aware of wastewater and is making
2 efforts to include more wastewater in its
3 planning.

4 Many treatment plants that did not
5 suffer damage but lost power operating on standby
6 generators on the verge of having to shut down
7 because of lack of fuel and threaten to discharge
8 raw sewerage.

9 New Jersey DEP should move ahead
10 expeditiously with its asset management pilot, so
11 it can collect data, and we are happy to hear
12 that asset management has become such an
13 important part of the response to Sandy today.

14 Two AEA member organizations were to
15 have been part of the pilot and they stand ready
16 to move forward and AEA and other groups are
17 willing to partner with DEP to make that pilot
18 happen.

19 The State needs to continue to
20 facilitate the creation of a better Plan B for
21 sludge disposal. New Jersey did manage to take
22 care of its own sludge despite the fact that PVSC
23 was disabled. This is because they quickly sized
24 up the problem after the storm and wastewater
25 facilities that were not severely damaged such as

1 Somerset-Raritan Valley Sewerage Authority, Stony
2 Brook, Mount Holley and Two Bridges they all
3 provided backup and took the sludge.

4 A number of good options that have
5 been suggested so far should be fully examined
6 they include allowing solid waste incinerators to
7 take sludge under certain circumstances
8 permitting landfills with liners at leachate
9 control systems to accept sludge in emergencies.
10 Allowing to temporary open air sludge storage at
11 plants that have room. Creating a standing list

12 of provider of mobile sludge treatment units that
13 could be drawn on in an emergency.

14 Related issues include revising
15 diesel storage limits to allow spare fuel storage
16 capacity, exploring new technologies and systems
17 to treatment, such as some of the technology I
18 just talked about. And finding ways to keep
19 existing incinerators in operation despite
20 looming tougher federal emission standards.

21 There is broad agreement that
22 detailed sludge management backup plans would
23 make sense, but that a one-size-fits-all would
24 not.

25 We are all aware of the problems

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1 encountered with a county-based approach to solid
2 waste management planning.

3 One more point, regarding asset
4 management. We urge CWC to continue to press for
5 the removal of disincentives to proper
6 infrastructure management, such as allowing
7 municipalities to plug budget holes by
8 "requesting" funds collected to maintain water
9 and wastewater systems.

10 Just this caution with regard to

11 dissolving utility authorities; certainly
12 communities have the right and should determine
13 their own futures, but dissolution of some
14 utilities authorities is not necessarily being
15 done to improve the way the water infrastructure
16 is managed. It allows money to be diverted away
17 from the wastewater infrastructure. So that is
18 an important part of the conversation that
19 several speakers have called upon to have.
20 I have more but I think I will stop
21 here. Thank you very much for the opportunity to
22 speak today and look forward to working with you.
23 CHAIRWOMAN GOODWIN: We appreciate it
24 and appreciate your written testimony we
25 certainly will consider it.

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1 Jim Glozzy has indicated he will
2 submit written comments. Is he here?
3 (No response.)
4 CHAIRWOMAN GOODWIN: Rich Harding?
5 (No response.)
6 CHAIRWOMAN GOODWIN: Dennis Hogan?
7 (No response.)
8 CHAIRWOMAN GOODWIN: Trevan Houser?

9 (No response.)

10 CHAIRWOMAN GOODWIN: Leigh Jones?

11 (No response.)

12 CHAIRWOMAN GOODWIN: William Kibler?

13 (No response.)

14 CHAIRWOMAN GOODWIN: Andrew Krincun?

15 (No response.)

16 CHAIRWOMAN GOODWIN: Suzanne

17 Chiavari?

18 MS. CHIAVARI: Good morning everyone.

19 On Behalf of New Jersey America Water, I am

20 Suzanne Chiavari, Vice President of Engineering.

21 I would like to thank the Council for holding

22 this hearing, soliciting comments from the

23 public, it is A very important issue for the

24 industry and very good to get the feedback.

25 Our primary goals as water and

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1 wastewater utilities are to protect public health

2 and ensure service continuity. Service

3 reliability has been and will always be one of

4 our key perimeters in the planning and design of

5 all water and wastewater systems.

6 Water utility customers generally do

7 not lose service during storm events because of

8 our system designs. They are designed to provide
9 continuous service under a wide range of events.
10 We build water distribution storage tanks to
11 provide buffers. We install standby power
12 capabilities that power critical facilities,
13 should we lose utility power. We build critical
14 assets above 100 year flood elevations and/or we
15 add flood protection for the older facilities
16 that are flood at risk. Nonetheless, what we have
17 learned recently is that weather patterns are
18 combining with the issue of aging infrastructure
19 and that's causing us to reevaluate our
20 traditional planning approach, and our
21 traditional design criteria.

22 The design standards that we have
23 used look at supplies, look at treatment plants,
24 pump stations and tanks; all taken together to
25 achieve a level of zero service halogens -- the

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1 so-called new norm has led us to look at
2 traditional liability and emergency planning in a
3 world that needs speeded recovery and resiliency
4 from much more widespread events.

5 This is an action that we are taking

6 at New Jersey American because of what we endured
7 through Hurricane Sandy, Hurricane Irene. We are
8 reevaluating our design standards and our
9 planning standards. And I encourage every
10 utility to do that; whether they were impacted
11 directly for those hurricanes or not.

12 I am going to address eight key
13 learning points that I'd like to share with the
14 Council, from our recent storm events and our
15 after-action learning. Those are around
16 resources, asset management, planning and risk
17 assessment, updating planning and design
18 criteria, the need for communications and the
19 need for funding options.

20 Let me start with the first key
21 learning point for us; New Jersey America Water
22 is a subsidiary of America Water, so we bring a
23 tremendous amount of resources to the table. Over
24 seven thousand employees across the country, 850
25 in New Jersey alone. During the recent storm

1 events we were able to leverage all of that
2 knowledge, our key vendor relationships, our
3 ability to get materials here quickly,
4 relationships with contractors. Those were all

5 key to having this wide network of resources that
6 really helped us respond very quickly to the
7 various storm events. And I would even encourage
8 the State agencies to think about how we can help
9 utilities of all sizes develop this network;
10 whether it is developing a template for an inner
11 utility agreement similar to what the power
12 industry uses, where they are very visible,
13 bringing crews from out-of-state to make repairs.

14 We also encourage state agencies to
15 work with utilities to establish a priority
16 system with electric utilities for power
17 restoration. The loss of power is very critical
18 to us, and the restoration power is very critical
19 to us. So developing a priority system with
20 electric utilities is really crucial.

21 We would also encourage State
22 agencies to look at establishing above water
23 distribution network. You can design your
24 systems for zero outages, but occasionally
25 something happens and you need to be able to move

1 bottled water around, and we have done that
2 ourselves very successfully, but obviously we are

3 not a supermarket or food and beverage industry,
4 bottled water industry, so any help with that
5 would be greatly appreciated.

6 I also encourage DEP to continue to
7 maintain and update the asset information that
8 was gathered during Hurricane Sandy. I know that
9 we provided quite a lot of information on
10 generators, power accounts, and we need to keep
11 all that information up-to-date.

12 Michelle spoke about a regional
13 approach, and we absolutely endorse that working
14 through the county OEMs we found that to be very
15 successful in Monmouth and Ocean County.

16 We also need to take care of our
17 workers, not just all of the pipes and pumps and
18 electrical gear, but we need to take care of our
19 workers. We found that you know, families of
20 utility workers have a very significant burden.
21 The workers are relied on to respond immediately
22 to events. They are often working long hours,
23 away from home, typically they may have flooding
24 at their own house, they may have trees come
25 down, we had trees come down on employees' cars

1 and the employee is trying to juggle many, many

2 different things. So family resource center or a
3 hotline to help deal with all of those issues
4 would be greatly appreciated as well.

5 The other areas I will just touch
6 very briefly on and then we will provide written
7 comments. We talked earlier about our number of
8 speakers talked about asset management systems
9 and basically the better you are prepared, the
10 better the outcome. Planning and risk
11 assessments are critical. Reassessing our
12 planning criteria are critical. Communication is
13 critical, your customers deserve to know what is
14 going on.

15 We found that through using social
16 media, Twitter, Facebook, that helps get the
17 customer, the information that we need along with
18 call centers.

19 Data communication also very
20 critical, very reliant on cell networks and power
21 to move data around. So that is another issue to
22 take a look at.

23 We will submit the remainder of
24 comments. Two last things on the area of
25 funding; we learned that not only water but

1 wastewater is a critical asset in any of these
2 emergency events and the resiliency of
3 wastewater systems are equally as important to
4 the water systems, and when we look at the ASC
5 report card, the wastewater systems had a lower
6 grade than the water systems, and we really need
7 to have investments for wastewater facilities.

8 I would encourage DEP and EPA to
9 make state revolving loan funds available to
10 investment wastewater utilities as well as what
11 the program has for drinking water.

12 We also encourage DEP to work with
13 BPU to expand the Distribution Improvement
14 Service Charge Program to water infrastructure to
15 the wastewater center as well.

16 You heard Michelle talk about
17 reducing INI and how that plays into it. With
18 that I will thank you for the opportunity to
19 address the Council this morning.

20 CHAIRWOMAN GOODWIN: Manuel Lazerov.

21 (No response.)

22 CHAIRWOMAN GOODWIN: Chris Len?

23 MR. LEN: Thank you. I am Chris
24 Len. I am staff attorney for Hackensack
25 Riverkeeper and New York/New Jersey Baykeeper.

1 Thank you for having the hearing
2 today and I would like to point out, first of
3 all, that a lack of spending in New Jersey, storm
4 water infrastructure in New Jersey during state
5 of emergency on days when there is not a huge
6 super storm, and it's something that causes a
7 great deal of injury to our state everyday -- not
8 everyday, but most days of the year, many days of
9 the year, and it compounds it when we have a big
10 whether event that we have like Irene.

11 Storm water infrastructure in our
12 state has badly deteriorated. Every year
13 according to the EPA, 23 billion gallons of raw
14 sewerage go into New Jersey waters to combine
15 sewer overflows, that is without a storm.

16 Our permit in New Jersey has no
17 monitoring requirements, it has no technology
18 effluent limits and no water quality effluent
19 limits, has no notice of public overflows. So
20 all of that goes into the water every year and we
21 don't know when the water is safe to swim in and
22 when it is not.

23 New Jersey, as United States has the
24 greatest need for storm water management
25 structure. More than two-and-a-half times the

1 second state in terms of need in actual dollars.
2 Despite being the 47th largest state in the Union
3 we have the number one infrastructure for storm
4 water requirements in the Union by two-and-a-half
5 times.

6 We have the second greatest need in
7 actual dollars for CSO correction, and that is, I
8 imagine behind New York, which New York City
9 alone is gigantic as compared to our state and
10 yet, we have the second biggest problem in the
11 nation.

12 We have the third worst need for
13 centralized wastewater treatment. The fourth
14 secondary and advanced wastewater treatment, the
15 fourth non-point pollution control points which
16 again is remarkable given the size of our state,
17 a state like New Jersey has a greater need than a
18 state like Nebraska.

19 The key is, and I think has always
20 been for New Jersey to start. We are always
21 putting things off. We have a regulatory scheme
22 that makes it cheaper to do nothing then it does
23 start taking steps. We have combined sewer

24 overflow permit that basically nothing of
25 combined sewer operators, and has simply been

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1 cheaper in many cases, for municipalities,
2 regulated entities in the state to simply not
3 start.

4 Portland, Oregon where I went to law
5 school you might know it as a place that rains
6 quite a bit. I was just there and it rained the
7 whole time. They have combined sewer overflows
8 in Portland, and in 1991 they began a plan to get
9 rid of them and over 20 years they built large
10 gray infrastructure projects, and last year they
11 had no overflows, not one, because in 1991 they
12 started and here, in 2013 we are hoping that the
13 DEP starts addressing its combined sewer overflow
14 problem by addressing problems that have real
15 measure. So far that hasn't happened. By the
16 end of the week maybe we will have our first.

17 It is not just an absence of
18 regulation that causes these things or really
19 rather putting in a presence of regulation
20 wouldn't simply fix them. We have to allow the
21 people of New Jersey to be rationale economic
22 actors, so they can can address these problems in

23 the market in an efficient way. You don't fix
24 problems that it doesn't cost you anything to
25 have, but it does cost you something to fix.

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1 We need to incentivize measures to
2 address these problems. One of the great
3 developments that has occurred since Portland
4 began its project and that you can see most
5 clearly in New York, probably Philadelphia, is
6 that green infrastructure offers a lot of promise
7 to do these things more cheaply. New York had a
8 treatment facility that needed it to build,
9 estimated that it would cost over ten million
10 dollars, and by thinking outside normal
11 constraints, and coming up with new ideas, they
12 found that they can get better or equal water
13 treatment and that is something again that they
14 have started to do. In New Jersey, though. You
15 don't even know green infrastructure is so
16 inexpensive as opposed to large infrastructure
17 facilities, you don't do that because why spend a
18 small amount on green infrastructure. If you
19 don't have to spend any money at all.
20 So what New Jersey should do to

21 begin the process of developing green
22 infrastructure that will make events like Sandy
23 less severe and make the day-to-day problems of
24 combined sewer overflows diminished, is that they
25 should incentivize green infrastructures by

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1 making it cheaper, but more importantly perhaps,
2 shift the costs that have been externalized from
3 the people who provide storm water, and put it
4 into the rivers and wastewater stream plants back
5 to the people who produce the storm water. And
6 there has been some promising legislation
7 introduced in the New Jersey Statehouse.

8 One, is that Assemblyman Eustace has
9 introduced a Bill that would give tax credits for
10 developing storm water capture systems, that
11 would be helpful. Another is that Senator Smith
12 has introduced a Bill that would create a storm
13 water utility, and in that instance if a
14 municipality were to create storm water utility
15 under Senator Smith's Bill, they would be able to
16 give a cost signal to people with large parking
17 lots could have relatively small steps to reduce
18 the amount of flow off the parking lots. Green
19 infrastructure, relatively inexpensive. And I

20 think one of the biggest problems that we have is
21 there is a lack of notification when there is a
22 sewer overflow. Right now you don't know if it
23 is safe to go swimming in my bodies of water
24 because if there is a combined sewer overflow,
25 you don't know whether it happened necessarily

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1 and for how long it lasts. There is a beach in
2 Perth Amboy that has the levels on it that is not
3 safe, particularly on days when there is an
4 overflow and people should be made aware of that.

5 So we think that the best way to
6 address problems like Sandy and Irene is to begin
7 addressing the problems like what happens when it
8 rains later this week and New Jersey and DEP can
9 start doing that now. Thank you.

10 CHAIRWOMAN GOODWIN: Bridget McKenna?

11 (No response.)

12 CHAIRWOMAN GOODWIN: Tony Macdonald?

13 (No response.)

14 CHAIRWOMAN GOODWIN: Audrey Miller?

15 (No response.)

16 CHAIRWOMAN GOODWIN: John Miller?

17 (No response.)

18 CHAIRWOMAN GOODWIN: Meishka
19 Mitchell?
20 (No response.)
21 CHAIRWOMAN GOODWIN: Dennis Palmer?
22 (No response.)
23 CHAIRWOMAN GOODWIN: Glen Petruski?
24 (No response.)
25 CHAIRWOMAN GOODWIN: David Pringle?

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1 (No response.)
2 CHAIRWOMAN GOODWIN: Richard Risoldi?
3 (No response.)
4 CHAIRWOMAN GOODWIN: Sari Rothrock?
5 (No response.)
6 CHAIRWOMAN GOODWIN: John Rotolo?
7 (No response.)
8 CHAIRWOMAN GOODWIN: David Shadle?
9 (No response.)
10 CHAIRWOMAN GOODWIN: Captain Bill
11 Sheehan?
12 (No response.)
13 CHAIRWOMAN GOODWIN: Deborah Shuff?
14 (No response.)
15 CHAIRWOMAN GOODWIN: Emad Sidhum?
16 (No response.)

17 CHAIRWOMAN GOODWIN: Carol Storms?
18 (No response.)
19 CHAIRWOMAN GOODWIN: Jeff Tittel?
20 (No response.)
21 CHAIRWOMAN GOODWIN: Steve Trainor?
22 (No response.)
23 CHAIRWOMAN GOODWIN: Heather Saffert?
24 MS. SAFFERT: Good morning. I am
25 Heather Saffert, I am a staff scientist with

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1 Clean Ocean Action who represents over 135
2 organizations as well as concerned businesses and
3 citizens. And I want to thank you again for the
4 opportunity to testify on improving the
5 resilience of our water infrastructure.
6 Not only has a New Jersey water
7 infrastructure been subject to extreme storms,
8 and also subject to inadequate planning and
9 financing to protect, maintain and upgrade these
10 systems. As Chris said, you know, we have a CSO
11 problems, we have aging infrastructure leaking
12 where we have infiltrating groundwater into the
13 sewer system and probably leaking drinking water
14 and sewer system as well.

15 We have high costs for these
16 problems and it resulting in both water quality,
17 wasting water resources and flooding impacts that
18 need to be addressed. Hopefully the recent storms
19 as has been mentioned will be bring attention and
20 support needed to improve the drinking, storm
21 water and wastewater systems and the resiliency.

22 To best encourage or improve
23 resiliency we need to conduct hazard risk
24 analysis in light of updated science, on the risk
25 posed by flooding, storm surge, and as well as

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1 predicted sea level rise, which is now greater
2 than was previously realized only a year ago.

3 As part of this risk assessment, New
4 Jersey needs to work together with
5 municipalities, counties, utilities and companies
6 to map out sewer drinking water and storm water
7 lines that have not been previously
8 electronically mapped into DGPIIS databases and
9 these need to be ground trooped where necessary.
10 This has been a major problem with trying to find
11 out about what the status has been with these
12 infrastructure problems after the storm and it is
13 also important that we know the age and status of

14 these lines and this needs to be documented.

15 The mapping should be shared and be

16 put this place for updating. A plan needs to be

17 put in place for updating. These tools will prove

18 useful for identifying and assessing

19 infrastructure, where these tools are already in

20 place, they help in reducing time communicating

21 issues and concern. We also still need as Len

22 mentioned today, a clear and straightforward

23 communication plan to be put in place so that

24 people know who to be contacting during

25 emergencies, whether power outages exist or not.

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1 And this information all needs to be publically

2 available. Although some of the major problems

3 in sewer release in response to Sandy reported,

4 it has been very challenging to get specific

5 information on more minor, serious infrastructure

6 problems.

7 This information is vital to warn

8 the public on potential health and flooding risks

9 and ensure that the repairs are made.

10 We have been hearing from citizens

11 and others, you know, about continued problems

12 with storm water and sewer line problems in
13 certain communities, and we have been hearing new
14 stories. So it is very helpful today to have
15 this meeting and get some more updated
16 information from DEP, but we need more
17 information to the public and in a more timely
18 fashion, you know, following emergency events.

19 There's also concerns, you know, we
20 understand that most of the ocean dischargers did
21 stay on line during the storm, however, it looked
22 like some of the facilities were flooded based on
23 the storm surge maps produced, but we still need
24 to get more information about the status of these
25 facilities.

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1 So it's technical standards need to
2 be developed and updated as mentioned previously
3 and we also need the staff resources to evaluate
4 and ensure that these are met going forward.
5 Again we are very concerned about the age of some
6 of these systems, we heard about the Middlesex
7 Utility Authority that they actually had to find
8 retired engineers to come in and help with some
9 of the systems, because some of the technologies
10 were so old that the engineers were not familiar

11 with how to fix them and so there is a serious
12 problem that really needs to be addressed. It is
13 important that pump stations, lines and discharge
14 pipes are flood proofed, as DEP mentioned today,
15 and that a variety of strategy should be
16 evaluated when -- to protect the facilities as
17 well as to protect the environmental area that
18 they are in.

19 To facilitate resource sharing we
20 need to investigate and provide financial
21 incentive to encourage sharing and develop MLU's
22 between counties and maintenance for tools and
23 equipment. We have heard that there has been
24 some counties to have resources, but are not able
25 to share because of financial issues.

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1 To provide for the long term
2 stability of long term operations, the State
3 needs to release the protective water supply
4 plan, invest in repairing and upgrading
5 infrastructures mentioned, support long term
6 funding mechanisms to support broader structure
7 investment, including you know, beginning
8 conversations about storm water utilities, so

9 that we can have environmentally protected storm
10 water planning process in place.

11 We need to increase water
12 conservation beneficial reuse of water as well as
13 update and strengthen the storm water and coastal
14 storm regulations.

15 We also need to restore funding in
16 the natural infrastructure; green acres, blue
17 acres, farmland preservations all need more
18 funding.

19 We need to create tax incentives to
20 encourage volume adoption of rain, like rain
21 barrels and green roofs. We need to develop
22 special area management plans for Barnegat Bay
23 and the cost that have meaningful participation,
24 pilot public -- we have been very disappointed
25 with the process so far and we hope that these

1 efforts can be revitalized in a way that has
2 meaningful results.

3 Finally, as mentioned previously, we
4 need to strengthen and enforce NJDEP permits,
5 which are not allowed to degrade water permitting
6 by alot, including the individual permits for
7 CSO's.

8 So again, improving the status is
9 critical for water conservation, protecting the
10 public health, and improving water quality and
11 reducing flooding; all of which improves the
12 quality of living and our economy.

13 We need to, you know, invest in
14 green infrastructure, and protect our natural
15 infrastructure. Thank you.

16 CHAIRWOMAN GOODWIN: Martin McHugh.

17 MR. McHUGH: Thank you for the
18 opportunity to present this testimony today and
19 more importantly for recognizing the opportunity
20 to increase the resiliency of building
21 infrastructure to a green infrastructure
22 approach.

23 My name is Martin McHugh, I am the
24 representative for The Conservation Fund in New
25 Jersey, but I am also a resident of Manasquan,

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1 New Jersey. So I saw firsthand with super storm
2 Sandy the need for green infrastructure approach
3 going forward.

4 The Conservation Fund is a national
5 land trust and sustainability nonprofit based out

6 of Arlington, Virginia.

7 In the last 30 years The
8 Conservation Fund has protected over seven
9 million acres of land and water in all 50 states,
10 these range from the park down the street to
11 historic battlefields, wild areas and
12 destinations of all kinds; including the Flight
13 Memorial, and just last month the first monument
14 to the State of Delaware.

15 The Conservation Fund is chartered
16 under the dual mission of protecting our nation's
17 land and water resources, and promoting
18 sustainable economic development.

19 In addition to land preservation,
20 The Conservation Fund endorses a balanced
21 approach for smart area in planning and a
22 sustainable development, to design or build
23 assets so they are in concert with our natural
24 assets. We call this strategic conservation
25 process the Green Infrastructure approach.

1 Our green infrastructure approach is
2 not just windmills, it's not solar panels or rain
3 gardens, it is a process. It is a process that
4 guides the construction of built or gray

5 infrastructure, if you will, our homes, our
6 businesses, roadways and utilities, which we are
7 talking about today, together with the
8 restoration of the green infrastructure; the
9 waterways, the wetlands, the parks and forests,
10 our beaches and dunes. Green infrastructure is a
11 process that can be undertaken at state, regional
12 community or even watershed levels; and it is a
13 process that educates participants on the links
14 between our built and green infrastructure, and
15 it shows how these connections provide benefits
16 or services to our built assets.

17 By analyzing these connections, we
18 can identify opportunities for designing well
19 integrated systems by increasing the function
20 value of both the built, and the natural assets.
21 And it's clear that we restoring our natural
22 assets increases their capacity to protect the
23 built infrastructure. Restoration, increases
24 resiliency. It is a necessity for sustainable
25 ecological systems, for vibrant communities, and

1 for a healthy economy, and there is no better
2 example of the value of importance for the

3 healthy, high functioning Green Infrastructure
4 network than what happened after the super storm
5 Sandy, and during the storm.

6 So since super storm Sandy the
7 Conservation Fund has been working in a number of
8 New Jersey communities to provide information to
9 benefits of green infrastructure, and for the
10 rebuilding process, to truly restore the shore
11 and build back more resilient communities.

12 We do this with strategic partners
13 with Monmouth University and and Dewberry
14 Engineers. We are lining up funding for green
15 infrastructure planning and identifying green
16 infrastructure demonstration projects along the
17 coast.

18 Our National MOU, Memorandum of
19 Understanding with the Army Corps of Engineers
20 provides for cooperative approach to promote
21 green infrastructure flood protection, storm
22 water mitigation and sustainable development.
23 And through this MOU, days after the storm I led
24 tours of impacted coastal areas for Lieutenant
25 General Bostick, is the Commander of the Army

2 Assistant Commissioner Kasinski was there as well
3 and we began a dialogue of the green
4 infrastructure for the coastal rebuild on those
5 days.

6 The Conservation Fund has worked
7 with numerous other partners from environmental
8 and conservation groups to cities, counties,
9 major utilities and leaders, to undertaking green
10 infrastructure planning and implement assessments
11 throughout the country. We're currently
12 completing green infrastructure plans in Chicago,
13 Houston, Los Angeles, and when I talk about hard
14 scape infrastructure area, Los Angeles was a big
15 challenge.

16 Following the Mississippi River
17 floods of 2010, The Conservation Fund completed a
18 Green Infrastructure for Nashville and Davidson
19 County Tennessee with the primary focus on flood
20 control and flood water retention. I have a copy
21 of that plan up here if you'd like to see it at
22 some point if anybody in room wants to see it
23 afterwards.

24 In terms of water utilities, the
25 Conservation Fund partnered with the Milwaukee

1 Metropolitan Sewage District on its Greenseams
2 program. GreenSeams was established through the
3 Green Infrastructure process to address problems
4 associated Milwaukee's combined sewer overflow
5 system.

6 A key component is identifying lands
7 containing critic hydric soils, then work to
8 preserve and restore those lands for the water
9 management and retention. The Green
10 Infrastructure plan covered 440 square miles,
11 encompassing 4 watersheds, 4 counties, 28
12 municipalities and 1.1 million customers
13 resulting in over 2200 acres of preserved land,
14 380 acres of restored, including 14 miles of
15 stream buffer and effectively removed thousands
16 of gallons of water from the sewer, hundreds of
17 thousands of water from the sewer system and
18 reduced future flood risks, increased flood
19 management cost, improved wild habitat, property
20 values and overall quality of life.

21 There is no doubt that green
22 infrastructure approach can be applied to improve
23 the resilience of the water structure of New
24 Jersey, while improving the water quality at the
25 same time.

1 As I stated at the outset, The
2 Conservation Fund is working hard with partners
3 in New Jersey to provide the framework and the
4 tools for a coastal rebuild that directly engages
5 partners in the plans for more resilient
6 communities. It is a community based, community
7 driven process that incorporates input across all
8 stakeholder groups, to retain community
9 character, which the Governor is concerned about.

10 The process also educates partners
11 and builds champions for the green infrastructure
12 plans, so that they do not sit on the shelf.

13 The Conservation Fund intends to
14 provide written testimony beyond this
15 introductory statement that I am giving today to
16 respond directly on the topics outlined in your
17 request for testimony, but in closing bullet six
18 of the request asks how DEP can encourage the use
19 of green infrastructure to protect water quality
20 and protect water infrastructure resiliency?

21 The Conservation Fund respectfully
22 suggests that DEP review the projects that we
23 have completed on our website,
24 www.ConservationFund.org.

25 The Conservation Fund is also

1 available at the Department's availability to
2 meet with any of the department programs or staff
3 to show them how to do this. And lastly, since
4 the late 90's we have been training partners,
5 state agency, environmental agency partners,
6 Federal agency staff, state county planners,
7 municipality, biologists, developers and NGO's in
8 the green infrastructure approach.

9 So in addition to holding workshops
10 around the country, we provide green
11 infrastructure courses at the the National
12 Conservation Training Center in Shepardstown,
13 West Virginia. The next course is offered on May
14 20th, and you can find a link to register for
15 that on our website.

16 We work with State agencies on
17 registration fees, as we know, as I know
18 especially having worked here for 25 years, the
19 State is strapped for training and funding, so we
20 will work with you to register, anybody who wants
21 to come. Thank you for your time and commitment
22 to this. We really appreciate it.

23 CHAIRWOMAN GOODWIN: Is there anybody

24 who else who would like to testify?

25 (No response.)

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1 CHAIRWOMAN GOODWIN: Thank you, we
2 have heard some really great information today,
3 the process is that we now will go back as a
4 Council digest the information. We will receive
5 a copy of the transcript. We will receive copies
6 of all of the written testimony.

7 If anybody would like to supplement,
8 they are welcome to do so within the next 30 days
9 and then we will prepare a written report to the
10 Commissioner. Our written report will appear on
11 the Clean Water Council website.

12 Thank you so much for everything,
13 especially the interesting comments on green
14 infrastructure. I will tell you that had we held
15 our originally planned public hearing in November
16 of 2012, that would have been our topic and
17 perhaps that will be the source of a future topic
18 for the Clean Water Council. I thank you, and we
19 can now consider this hearing officially closed.

20 (Whereupon the hearing was closed at
21 12:30 p.m.)

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1 C E R T I F I C A T E

2 I, LINDA L. PSYLLOS, a Certified Court
3 Reporter, License XI 1184, and Notary Public of
4 the State of New Jersey, do hereby certify that
5 the foregoing is a true and accurate transcript
6 of the testimony as taken stenographically by and
7 before me at the time, place and on the date
8 hereinbefore set forth.

9 I DO FURTHER CERTIFY that I am neither a
10 relative nor employee nor attorney nor counsel of
11 any of the parties to this action, and that I am
12 neither a relative nor employee of such attorney
13 or counsel, and that I am not financially
14 interested in the action.

15

16

17

18 Notary Public of the State of New Jersey

19 My Commission Expires July 19, 2017

20

21 Dated: April 29, 2013

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25