

1 STATE OF NEW JERSEY  
2 DEPARTMENT OF ENVIRONMENTAL PROTECTION  
3

4 IN RE: :  
5 CLEAN AIR COUNCIL :  
6 PUBLIC HEARING :  
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1 (Clean Air Council Public Hearing  
2 already in progress.)

3 VICE CHAIR HANNA: With that, I  
4 would like the to get things started.

5 I am pleased to introduce a  
6 28-year veteran of New Jersey DEP, spanning  
7 such important issues as global warming, sea  
8 level rise, renewable energy, flood control,  
9 storm water management, natural resource  
10 protection, storm preparedness and ecological  
11 sustainability.

12 Please, welcome the smiling face  
13 that greets you on the DEP home page,  
14 Commissioner Mark Mauriello.

15 Thank you.

16 ACTING COMMISSIONER MAURIELLO:  
17 Thanks, Toby.

18 An interesting crowd today. I was  
19 looking at the roster last night and I

20 thought, I do a lot of these events. I go out  
21 and speak to a group that might all be a  
22 particular constituency group. This is quite  
23 a diverse group here. I think it really  
24 reflects the reality of this kind of work that  
25 the Council has to do. It's not just all

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9

1 about air and that's kind of why, I guess,  
2 it's exciting when people get involved and  
3 actually dedicated to this work.

4 The more that we look at the  
5 things that various groups at DEP focus on,  
6 the more you see that it's all really related.  
7 I was at a land rally recently and the speaker  
8 made a statement, a quote from John Muir, who  
9 was a great naturalist and basically said that  
10 everything is connected to something else or  
11 some simple thing like that. I'm not as  
12 articulate, but the point was true. In the  
13 context of land conservation, it was true and  
14 in the context of this work, certainly it's  
15 true.

16 So I want to thank you, first, for  
17 doing all the work that you do. It is  
18 important that we have the resource in the  
19 form of the Council to help us with questions  
20 and policy and to make sure that we're hearing  
21 from a broad group of folks and not just the  
22 great, smart people that work here at DEP;



23 that was for all you folks back there.

24 Now, the issues and I went through

25 the agenda for today and it's really

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10

1 impressive, not just in the people themselves  
2 who are here, but the topics and it kind of  
3 boils down to three critical areas; air  
4 quality, climate change and energy supply, all  
5 obviously interrelated.

6 I'm spending a lot of time lately  
7 with Nancy Wittenberg and Bill O'Sullivan and  
8 staff on the air issues. It's an area where  
9 admittedly my learning curve is very steep,  
10 but I also find it because it's a steep curve  
11 very, very interesting and challenging and the  
12 work that is going on in the Department in  
13 this area is quite impressive with the state  
14 implementation plans and looking at the  
15 nonattainment, how to deal with that. It  
16 really -- it's a high -- high on everybody's  
17 radar.

18 You probably saw it just a couple  
19 of days ago, Former Commissioner Ed Kearney  
20 (ph) and EPA administrator, Lisa Jackson were  
21 up in Port Elizabeth doing a press conference  
22 talking about buffer zones around the coast to  
23 try to mitigate the impact of emissions on the  
24 port areas resulting from ocean-going ships.  
25 It's pretty daunting to think of the targets

1 for the reductions, not unlike the daunting  
2 targets of the Global Warming Response Act  
3 that we're trying to implement here in  
4 New Jersey with everybody's help.

5 The interrelationship, as I said,  
6 with the energy supply to those emission  
7 issues is key. You have the traditional  
8 energy sources, which are all important  
9 contributors to providing for the demand in  
10 New Jersey. What the future holds in terms of  
11 that portfolio and how various sectors may  
12 increase or decrease I think remains to be  
13 seen and a lot of that will be dependent on  
14 the work that is going to happen with the  
15 Council and the advice and the recommendations  
16 that you can put forth to the Department.

17 In terms of climate change, which,  
18 actually, I have spent a lot of time in my  
19 career working on, not from the emissions  
20 standpoint, but from a sea level rise and  
21 coastal hazard standpoint, a very exciting  
22 time.

23 Obviously, I mentioned the Global  
24 Warming Response Act. It has very ambitious  
25 targets for greenhouse gas reductions in the

1 2020 and 2050 period and how we actually get  
2 there is obviously the challenge. Jeanne Herb  
3 and her staff have spent a lot of time in  
4 developing the Greenhouse Gas Action Report.  
5 They did a number of stakeholder meetings.  
6 And I know the feedback that they got through  
7 that process was very productive and will help  
8 refine specific recommendations.

9 I think, the last I heard, the  
10 report is due, the final report out in about a  
11 month and hopefully that is still on track;  
12 but that's important because a lot of folks  
13 looked at the Act and said, Boy, how is it  
14 ever going to happen, how will we ever get  
15 there. And the Devil is always in the details  
16 of what those measures will be that will get  
17 us there.

18 The reduction essentially we  
19 expect will be realized through three  
20 different means; the Energy Master Plan  
21 implementation, which is another very  
22 comprehensive plan that looks at all issues  
23 from demand reduction to increase in supply,  
24 moving toward renewables. There is a lot of  
25 work going on in that area throughout the

□

13

1 State.

2 we do a lot of meetings with folks  
3 who are interested in installing solar rays at

4 various locations. We're trying to marry  
5 those sitings up with other problem areas like  
6 municipal landfills that we have concerns  
7 with, with other types of development to see  
8 if we can find productive uses there.

9 There is a lot of work going on  
10 with hydropower, both ocean and inlet kind of  
11 hydropower, as well as some interesting ideas  
12 of reusing old quarries up in the northwestern  
13 part of the State to generate some hydropower.

14 Obviously, wind will be a big part  
15 of transition to the renewable world. Right  
16 now, we are pretty close to having a number of  
17 environmental studies for the off-shore region  
18 completed. I believe the schedule is by the  
19 end of the summer or early fall. And folks  
20 are already lined up and we fully expect to  
21 see some permit applications for a wind farm  
22 off of South Jersey.

23 We get lots of inquiries from  
24 communities who want to install turbines in  
25 their communities. It is not generating huge

□

14

1 amounts of power, but generating enough power  
2 and being a strong symbol to the communities,  
3 that even small-scale turbines generating a  
4 little power can make a difference.

5 It raises challenges for us  
6 because we often regulate a lot of these

7 because they are sitting on a wetlands edge or  
8 a beach or a plot for some other area. We try  
9 to make sure we can accommodate these in a  
10 manner that doesn't compromise or impact the  
11 environment. So you have the whole Energy  
12 Master Plan as one of the key components of  
13 meeting those greenhouse gas reductions.

14 The second component is a move  
15 towards low-emission vehicles, which is just  
16 a matter of time. There are a lot of  
17 discussions with BPU and DOT on how we can  
18 collaborate to ensure that the infrastructure  
19 is there so when the market does shift we have  
20 convenient operating opportunities and places  
21 to charge whether there are park and rides or  
22 there are parking lots in workplaces and  
23 things like that. There is a lot of  
24 opportunity and a lot of need for continued  
25 collaboration.

□

15

1 So between that, and last, but not  
2 least, the third component to meeting those  
3 goals is the Regional and Greenhouse Gas  
4 Initiative. Again, very active. And I see  
5 folks in the room. Chris Sherry (ph), who  
6 really has done amazing work representing us  
7 with that group.

8 New Jersey has participated in two  
9 of the cap and trade auctions, most recently

10 within the past two weeks. I believe the  
11 general revenue total for the two auctions is  
12 on the order of I think \$35 million or so,  
13 which is significant because when you  
14 establish specific recommendations for how to  
15 meet targets and reduce greenhouse gas, there  
16 is a cost to it.

17 The logical question is: How the  
18 heck do you pay for all these great ideas and  
19 to have programs that complement each other;  
20 and in this case, the RGGI program, which  
21 actually generates revenue for the State of  
22 New Jersey that is dedicated specifically to  
23 greenhouse gas reduction. It's really a great  
24 opportunity. The revenue is split between  
25 three agencies. The EPA gets 60 percent, BPU

□

16

1 gets 20 percent, DEP gets 20 percent for a  
2 wide range of actions from energy efficiency,  
3 renewable development, ratepayer relief, in  
4 some cases barge stewardship (ph) and a large  
5 part of the DEP fund is to help maintain and  
6 improve forest health for the purpose of  
7 carbon sequestration.

8 So there is a lot going on. And a  
9 lot of this, it is not just a matter of having  
10 clean air for the sake of clean air, a lot of  
11 this is it is human health that is at risk in  
12 a lot of areas in the State. It is a serious

13 concern in terms of what air quality means to  
14 people's ability to enjoy their lives.

15           The renewable, there is a  
16 tremendous opportunity for increase in  
17 employment and jobs and new kinds of  
18 infrastructure that will get folks back to  
19 work. And right now, obviously, it's a big  
20 part of what all government agencies are  
21 looking to do, a big part of the federal  
22 stimulus bill, which does have some  
23 significant monetary pieces to support the  
24 renewable effort and green infrastructure.  
25 It's about getting people back to work.

□

17

1           So it's a health issue and there  
2 are environmental impacts that result from the  
3 quality of the air. There are opportunities  
4 for good jobs and green jobs. The key is  
5 really trying to look at, at all these various  
6 components and that's where I think the  
7 Council can be helpful in advising us and  
8 making sure that we're connected.

9           There is a tremendous gap and  
10 opportunity between the land use and the  
11 transportation concepts of the State. We  
12 don't traditionally do a good job of linking  
13 our land use and our transportation planning  
14 to a point where we're making smart decisions  
15 as a state to try to ensure that we're growing

16 in the right places and we're not creating  
17 more need for people to get in their cars and  
18 travel and that's something that having been  
19 on the land use side for a long time, it is  
20 not a proud thing to have to admit, but it's a  
21 reality. We operate often in our worlds of  
22 land use or transportation or air and  
23 unfortunately we miss opportunities sometimes  
24 to really do a better job collectively on  
25 moving some big important goals forward.

□

18

1 So these types of councils,  
2 whether it's -- and I just met with the Clean  
3 Water Council a few weeks ago. There are a  
4 whole host of water issues that can be  
5 stovepiped, but we can't let that happen and  
6 that's kind of why these councils I think are  
7 really important, in that you have the ability  
8 to sort of step back. And we're all doing our  
9 day-to-day work and feeling a little bit  
10 stressed because there is a lot of that work  
11 and never enough resources. It's helpful to  
12 have the Council to help sort out the  
13 priorities and to help keep us focused and  
14 make sure we're not missing opportunities to  
15 interconnect with other groups.

16 So I guess I would just like to  
17 say you have a great agenda. I'm very  
18 impressed with the speakers. I want to



19 reiterate how important your work is to the  
20 Department and to the State of New Jersey  
21 really because we all have an obligation to  
22 try to make this state a better place whether  
23 it is just to help in making sure our energy  
24 policy in the future represents the broad  
25 portfolio which currently is New Jersey. It's

□

19

1 a number of things. It's coal. It's nuclear.  
2 It's moving to renewables. And we're going to  
3 need help figuring out what the future energy  
4 picture looks like with particular emphasis on  
5 protecting the quality of the air for the  
6 people in the State.

7 So with that, again, thanks very  
8 much for your work. I will be getting reports  
9 out as a result of the meeting. I want to  
10 just, again, send out my kudos to  
11 Nancy Wittenberg and Bill and Chris Somey (ph)  
12 and that whole crew on the air side and  
13 Jeanne Herb, what she is doing with her  
14 climate office, Marjorie Kushiari (ph).

15 A lot of work is going on here and  
16 it's a kind of exciting even though we're all  
17 stressed and overworked to be involved in not  
18 just what is a popular thing, but a really  
19 important thing and certainly something that's  
20 time has come and it's long overdue. It's  
21 good to see the pieces falling into place.

22 And, again, I appreciate and  
23 welcome the input of the Council as we try to  
24 wrestle with this.

25 Thank you very much and thanks to

20

1 all of you. Have a great day and enjoy your  
2 session.

3 VICE CHAIR HANNA: Thanks,  
4 Commissioner Mauriello and thank you for all  
5 the help you provide to the Council and  
6 through your department, as well.

7 (Mark Mauriello was excused.)

8 VICE CHAIR HANNA: I want to  
9 introduce now Dr. Leonard Bielory, who is the  
10 Chair of the Clean Air Council and my  
11 colleague here.

12 Dr. Bielory is going to speak  
13 briefly. The first number of speakers this  
14 morning are mainly for background and setting  
15 the stage on topics that I think we'll all  
16 need to get input broadly on. And we thought  
17 it would be helpful to kick off really the  
18 public health side of climate change, in  
19 particular. And Dr. Bielory is studying this.  
20 And coming from the medical-doctor side, we  
21 thought it would be very helpful to have him  
22 kick us off.

23 Dr. Bielory is a doctor on staff  
24 at UMDNJ, he's a former Lehigh alum, as I am,

25 so I have to mention that.

21

1 welcome, Dr. Bielory. I thank you  
2 for talking to us.

3 CHAIRMAN BIELORY: Thank you very  
4 much for coming. It is important, as Irwin  
5 has given a history of the New Jersey  
6 Department of Environmental Protection, it's  
7 actually a branch off the Department of Health  
8 because environment has an impact on public  
9 health and as such, the Council has one  
10 physician, that's me.

11 I will try to maintain a direction  
12 of the impact on public health when we talk  
13 about some of what I've learned and the  
14 learning curve, the alphabet soup of the  
15 NJDEP, which is continuous. I've been on it  
16 for a number years and continue to find new  
17 alphabets that I don't even know.

18 Nonetheless, it's important to  
19 reflect and I will be up front that if we're  
20 not part of the solution, we're part of the  
21 problem. It's a human issue. We have the  
22 ability to change the future and that's what  
23 we're here for, to understand the perspective  
24 of what impact we can have.

25 Next slide, please.

1 while everybody has seen climate  
2 change and they think about, you know, the  
3 polar bears or seals stranded on ice caps, but  
4 where it is coming from is the impact of  
5 ourselves, the human factor. There are other,  
6 nonhuman factors, but nonetheless,  
7 predominantly human factors have an impact.

8 As such, this is Time magazine.  
9 You know, if you are a polar bear, you might  
10 not be the only threatened species, but it is  
11 threatening our health. And this is Time  
12 magazine. Be worried, be very worried. It's  
13 not just the polar bear that is going to have  
14 a health problem and diminishment of numbers.  
15 It is going to be quality of life and actually  
16 quantity of life. There will be an increase  
17 in mortality, where it has already been.

18 As such, the climate change and  
19 the air pollution have to a large extent a  
20 common quality. We've all heard of emissions  
21 and, quote, unquote, fossil fuel we are  
22 burning.

23 As such, clean energy, the focus  
24 of today's, quote, unquote, Clean Air Council  
25 meeting is of major importance to reflect upon

□

1 it. Combustion of fuel, people know about the

2 variety of CO2 methane and nitrous oxide that  
3 comes off, you know, the greenhouse gas  
4 accumulates.

5           There are a variety of things that  
6 are occurring. It's not just -- I've heard  
7 terms, what you call global warming. Warming  
8 is a single dimension. It's temperature. We  
9 have climate change. It is an impact not in  
10 one domain, but in multiple directions that  
11 have an impact on our health; increased  
12 temperature only being one and ozone  
13 formation.

14           As such, people will see numbers.  
15 I'll give you the sources for the website for  
16 the material background. Clearly, CO2 is  
17 going up in the lower right-hand corner. The  
18 temperature has been going up. And if you  
19 take a map of the world from 1984 to 2006,  
20 there are temperature changes in degrees,  
21 maybe fragments, but over a mere 20 years, we  
22 have fragment changes of degrees.

23           I'll give you a little bit more  
24 specifics.

25           As such, we have the earth average

□

24

1 surface temperature. And over the years 1860  
2 to 2100, it is a small bend of historical  
3 change, very small, but something happens.

4           Now, the Industrial revolution

5 occurred here, historically. And actually, it  
6 is interesting. Allergies never -- there is  
7 one report in hieroglyphics of an Egyptian  
8 pharaoh being stung by a bee and dying of  
9 anaphylaxis. So we have intermittent cases of  
10 disease related to allergies and asthma.

11                   However, the British Society, the  
12 Royal Society of Medicine writes a letter to  
13 the French at this point in time saying we're  
14 starting to see a stevis catharis (ph);  
15 summertime runny nose and watery eyes. The  
16 French say, as I don't know, many of you might  
17 have seen Monty Python where, you know, You  
18 British don't know what you're talking about  
19 or something like that. And as such, the  
20 letter says, we don't know what you're talking  
21 about because in France the Industrial  
22 revolution doesn't occur until about 20 to 30  
23 years later. And as such, quote, unquote,  
24 that was, quote, unquote, ragweed allergy or  
25 the allergy symptoms that started to occur in

□

25

1 England at the time of the Industrial  
2 revolution.

3                   within that time, in estimates,  
4 this change in temperature only to 2000 will  
5 continue. And this is an average. The broad  
6 bend is actually the range. And so even if we  
7 stop everything now, for the next 100 years,

8 the earth will continue to warm. Even if we  
9 stop with zero activities at this point in  
10 time, this trend will continue.

11 So how do we make changes?

12 Hopefully today you will hear a  
13 couple of points about it.

14 Mortality.

15 Temperature, okay, it's going to  
16 get a little warmer, take off a jacket.

17 However, the southern hemispheres are going to  
18 have or are already having increased  
19 mortality. It will migrate north.

20 In fact, I was just given a little  
21 slip this morning about kidney stones in the  
22 southern, quote, unquote, the southern belt of  
23 the United States. As temperature rises,  
24 dehydration increases. As dehydration  
25 increases, one out of ten sitting here in this

□

26

1 room will have a kidney stone in their life.  
2 If you want to describe pain from a kidney  
3 stone, it's the oldest description, the  
4 description of giving birth, take your lower  
5 lip and pull it over your head; that's a  
6 description.

7 Next slide.

8 Climate change has an effect on  
9 health in a variety of domains, not just where  
10 I'm -- my expertise, which is respiratory, but

11 urban heat items, heat stress, heart and  
12 respiratory failure, air pollution, increased  
13 asthma, COPD and allergies.

14 vector-borne diseases. When you  
15 have more water, you have growth of certain  
16 parasites. Malaria, encephalitis, water-borne  
17 diseases. You can have cholera problems.  
18 water resources, food supply.

19 with a climate change, you will  
20 have a variety of domains. The Gates  
21 Foundation (ph) is primarily focusing on  
22 infectious diseases that are looked upon as an  
23 impact of climate change, like tuberculosis,  
24 HIV and infections like Malaria; in general,  
25 worldwide vector-borne diseases.

□

27

1 well, there are increased numbers  
2 of deaths and there is increased morbidity.  
3 Morbidity and mortality are linked. You'll  
4 hear these terms all the time in the  
5 Department of Health and Senior Services.

6 what is the importance?

7 well, there is an end of life and  
8 there is a quality of life; so quantity and  
9 quality is very important.

10 And, as such, when we talk about  
11 increased mortality, increased morbidity will  
12 actually occur over time because, as an  
13 example, this is a model of a submission we



14 put into the EPA. You have human activities,  
15 the CO2 goes up, the temperature goes up.  
16 Just a simple concept, a pollen season will  
17 change. The onset, it's occurring earlier and  
18 earlier over the past 50 years.

19 The question is can we predict  
20 over the next 50 years. And it looks like it  
21 will continue to process.

22 will the allergy content increase?

23 There are CO2 studies done by the  
24 US FDA and they actually show increased pollen  
25 grains per plant of ragweed with increases in

□

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1 CO2. This was down in the Washington, D.C.  
2 area, actually, in Maryland in their plant  
3 chambers.

4 Exposure to pollen,  
5 sensitization to allergies, this is the  
6 normal trend, but we're going to get increased  
7 severity and increased frequency just with  
8 asthma and allergies, which is my domain;  
9 that's the perspective I'm showing here.

10 But overall, it's not just asthma  
11 and allergies, which is obviously my  
12 expertise. It is from cardiac vascular  
13 disease, heart failure, cerebral vascular  
14 disease. There was a publication put out in  
15 stroke, that we've been seeing increased  
16 numbers of stroke. And it appears to be

17 directly correlated to environment, not just  
18 the environment of McDonalds or Burger King,  
19 but what air we breathe.

20 The inflammatory nature. There  
21 are studies done at YOSHI (ph), Dr. Zhang is  
22 on the panel, the impact of inflammatory  
23 diseases that may be caused by this so it is  
24 not just what you eat. It's what you breathe.  
25 It's very important.

□

29

1 The next slide.

2 while this is the cover of nature  
3 of a major scientific journal -- well, all of  
4 the journals reflect it. Time magazine is not  
5 your major scientific journal, but on the  
6 other hand, it is a good publicity journal.  
7 But it's clear, the severity and duration of  
8 summertime regional pollution episodes are  
9 projected to increase, but they have been  
10 increased. And if you look, by 2050, increase  
11 by 58 percent of red ozone alert days; not  
12 minor, major.

13 The next slide.

14 Again, what will ozone particulate  
15 matter?

16 This is just a percentage  
17 published in 2006. Just a change in 5 parts  
18 per billion of ozone will lead to an increase,  
19 quote, unquote, of change of respiratory

20 hospital admissions. This is not mortality.  
21 This is morbidity; meaning, you have to go to  
22 the hospital.  
23 The next slide.  
24 Hospital admissions/mortality.  
25 Again, the point is here,

□

30

1 respiratory is on there, cardiovascular.  
2 These are areas of interest of mine and it's  
3 very solid. Like I said, kidney stones we're  
4 going to hear about where all of them are in  
5 the mix of the solution of or suspension of  
6 particulate matter that we breathe.  
7 The next slide.  
8 Can we make a difference?  
9 Can we make a change?  
10 If we don't, again, as I stated,  
11 if you're not part of the solution, you're  
12 part of the problem. With mitigation efforts  
13 started now or should have started 50 years  
14 ago, there are projections that we can make a  
15 difference.  
16 And, in fact, a study that the,  
17 quote, Council has heard just recently, there  
18 was a study that there are improvements on the  
19 way, but it's not enough.  
20 This could be your grandfather,  
21 your father or I'll tell you more important,  
22 your grandchild, who is going to grow up

23 breathing material that we leave, our  
24 footprints today. Our footprint is a bioprint  
25 of health for the future.

□

31

1 You can actually change that.  
2 There are a variety of variables with a  
3 certain mitigation structure and certain  
4 modeling has occurred and certain data is now  
5 supporting that. We must act now for the  
6 future.

7 The next slide.  
8 As such, is this the solution?  
9 Again, there is more evidence,  
10 here is more evidence that human activity is,  
11 quote, global warming. If that doesn't, no  
12 more activity. We're just stopping  
13 everything.

14 So I thank you. I thank you for  
15 all coming and I would like to continue on  
16 time, as I've tried to see that -- I am  
17 supposed to speak until 15 minutes after the  
18 hour and I am finished.

19 Thank you.

20 VICE CHAIR HANNA: Thank you,  
21 Dr. Bielory.

22 Does the Council have questions  
23 for Len?

24 CHAIRMAN BIELORY: Oh, that I  
25 didn't expect.

1 No questions.

2 VICE CHAIR HANNA: None today.

3 Thank you, Dr. Bielory.

4 (Leonard Bielory, M.D. was  
5 excused.)

6 VICE CHAIR HANNA: We do have a  
7 problem on the agenda already, Assemblyman  
8 Chivukula is apparently stuck in traffic. He  
9 is not here, yet.

10 Commissioner Asselta, would you be  
11 willing to...

12 COMMISSIONER ASSELTA: Absolutely.

13 VICE CHAIR HANNA: A quick  
14 introduction for Commissioner Asselta.

15 Commissioner Nicholas Asselta has  
16 a long career in public service serving terms  
17 in both the General Assembly and the Senate  
18 and now is one of the commissioners for the  
19 New Jersey Board of Public Utilities. And we  
20 certainly welcome the BPU. They've got a very  
21 big role in this and have been working years  
22 ahead of this Council's work on energy and  
23 these matters.

24 We're certainly interested in  
25 hearing your testimony. Thank you very much

1 for coming.

2 COMMISSIONER ASSELTA: Thank you,  
3 Vice Chairman and thank you for inviting me  
4 and including the BPU in these very important  
5 discussions.

6 Once again, I know the  
7 commissioner mentioned the great job and  
8 important job that you do on a volunteer basis  
9 to make sure our state is the healthiest state  
10 in the nation.

11 All I know is I came here this  
12 morning with a huge sinus problem, an allergy  
13 problem. And, Doctor, after looking at those  
14 slides, I think I've gotten worse here so I'm  
15 going to need your help. And I've got a pain  
16 in my back. Hopefully, it's not a kidney  
17 stone.

18 CHAIRMAN BIELORY: Take two  
19 aspirins, go to bed and call me in the  
20 morning.

21 COMMISSIONER ASSELTA: But  
22 seriously, thank you on behalf of  
23 President Bachs (ph) and my fellow  
24 commissioners. Thank you for the partnership  
25 I think we have with you and your council, all

□

34

1 the members here and the general public out  
2 there.

3 It's ironic that the  
Page 30

4 commissioner's remarks were pretty much hand  
5 in glove and indicative of the relationship  
6 that the BPU has with the DEP and not so much  
7 just personnel because if you look at the  
8 profiles and the board president and some of  
9 the other members, the relationship is there.  
10 It has been there historically; but most  
11 importantly, the job that the DEP does and the  
12 job that the BPU does in this very important  
13 issue, clean air, clean water and our  
14 existence for energy in the future is tied  
15 together very, very tightly and securely.

16 The commissioner mentioned some of  
17 the remarks I was going to make about our  
18 clean energy program, which the DEP is very  
19 helpful with us and continues to work closely  
20 with us. The commissioner mentioned as  
21 importantly, our solar program is No. 2 in the  
22 nation. I think all of us should be proud of  
23 that.

24 Keep in mind that all of these  
25 programs that the BPU has created over the

□

35

1 last few years have been the direct result of  
2 energy deregulation and a charge on everyone's  
3 energy bill that helps us get some of those  
4 resources together and create programs just  
5 like this, like the solar program.

6 Let me just briefly talk about

7 that because it has an impact and it's  
8 growing. Over 3300 installations around the  
9 state and growing. There's a new program we  
10 have just created called the ASTERISK (ph)  
11 program moving away from rebate to help  
12 homeowners, business owners and  
13 commercial/industrial get a pay back not only  
14 on the systems that they install, but long  
15 term get a paycheck in the mail from an energy  
16 company if they produce more energy than they  
17 currently don't need in that business, in that  
18 home. And that program is nationwide, one of  
19 the first and we're at the cutting edge, the  
20 BPU and the State of New Jersey in developing  
21 that ASTERISK (ph) program and our solar  
22 program in general.

23 I would like to see just as a side  
24 bar more and more commercial and industrial  
25 use of solar. And I think the BPU is now

□

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1 moving to encouraging larger installations  
2 that can make even a greater impact on our  
3 total consumption and usage for the future.

4 when you drive up the turnpike,  
5 which I do just about everyday, you can't help  
6 but see the hundreds of thousands of square  
7 feet of warehousing space that is just so  
8 conducive to solar application. And our job  
9 at the BPU is to meet and try to encourage



10 some of those, some of those installations to  
11 utilize that.

12 Another issue I would like to  
13 speak about, also, is our state facilities  
14 and, you know, the State has been promoting  
15 this program for over seven or eight years and  
16 I think the State now needs to move into the  
17 direction of trying to fit and retrofit some  
18 of our state facilities with solar and wind  
19 applications.

20 I think we owe it to -- we owe it  
21 to the taxpayers in New Jersey. And most  
22 importantly, we have to kind of walk the walk  
23 like everybody else is doing here. And I look  
24 forward to working with my other members and  
25 other commissioners to move forward on some of

□

37

1 those installations in really facilities that  
2 are just perfect for that.

3 Down in my area, down in  
4 Cumberland County, we have three state prison  
5 facilities that are perfect, perfect for the  
6 application of solar or wind down there. And  
7 this is what the BPU I think and hope with the  
8 proper priorities will move towards helping  
9 our state, also, participate in renewable  
10 generation.

11 wind, and I know the commissioner  
12 mentioned about wind and we're at the very

13 beginning stages, but we have selected the  
14 first large wind arm participant; and that is,  
15 PSE&G, which will be about 19 miles off the  
16 coast of New Jersey and will produce somewhere  
17 between 200 and 400 megawatts.

18 This is significant. If you look  
19 at a map and look at all the proposed off-wind  
20 installations, New Jersey is ahead of everyone  
21 else in the United States.

22 And as the commissioner mentioned,  
23 we hope within a year, once we gather that  
24 data out there, we will begin the permitting,  
25 construction process to move that forward.

□

38

1 Once again, another alternative.  
2 And I know your theme here is electricity  
3 generation alternatives. Believe me, that is  
4 a large alternative, along with solar.

5 A couple of other issues that I  
6 think you need to know and members here are  
7 intimately involved in businesses and  
8 understand the challenges that most businesses  
9 have in the future.

10 We have created a demand response  
11 program now for businesses and we'll  
12 infiltrate and try to incentivize the program  
13 to help businesses look at their production  
14 levels and move away from using their  
15 facilities in high density use time periods

16 during the day.

17 Think about those concentrated  
18 efforts when a factory is running, when every  
19 factory in the State of New Jersey is running  
20 and every air conditioner is running. At  
21 certain parts of the day, we have calculated  
22 and done data research to find out when those  
23 times are. And if businesses can readjust  
24 their schedule without losing productivity,  
25 mind you, and they can move away from using

□

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1 that high demand at those particular times, we  
2 will produce incentives for those businesses  
3 to do that, which then, again, adds to our  
4 supply when we need it.

5 Energy efficiency, EE, which is a  
6 very big issue for BPU now. And we have  
7 partnered with every electric utility in the  
8 State to come up with plans on how they are  
9 going to communicate to their customers some  
10 of the very easy alternatives in your own  
11 household in how to save energy.

12 EE is so important. I think if  
13 all of us in this room think about your home  
14 and how you waste electricity. And I can only  
15 think in my house where sometimes I'll come  
16 home and there will be three TVs on in each  
17 room of my house and nobody will be in those  
18 rooms and it just drives me crazy. Those are

19 the kinds of little things -- and, obviously,  
20 some of the electric application in your home,  
21 some of your appliances that need to be  
22 updated, these are the kinds of things BPU are  
23 encouraging people to do, giving rebates to  
24 purchase a new dishwasher, you'll get a rebate  
25 back to help offset that cost of that

□

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1 energy-efficient appliance. These are the  
2 things that your money and I keep emphasizing  
3 it, the money that you pay on your electric  
4 bill goes to, to help that demand and supply  
5 be in synch.

6 I know my charge today was to talk  
7 about where do businesses go and what holds --  
8 what in the future businesses hold here. I  
9 think the Council here has to come up with a  
10 report that does that balancing act. We know  
11 how difficult the economy is in the United  
12 States of America and the State of New Jersey  
13 and how harmful certain regulatory positions  
14 could be for businesses and in a very bad  
15 time.

16 I think this council, just like  
17 the BPU does, we try to balance that and make  
18 sure that citizens and ratepayers are  
19 protected, yet we're still trying to promote  
20 economic development in a responsible way;  
21 that is such a very important charge that you

22 have that we are confident at the BPU you're  
23 going to come up with.

24 I can only tell you and I know the  
25 commissioner mentioned some of the other --

□

41

1 excuse me, it is the allergy talking. I am  
2 going to need your business card afterwards.

3 CHAIRMAN BIELORY: I accept Visa  
4 and Master Card.

5 COMMISSIONER ASSELTA: Okay.

6 I think the commissioner was on  
7 point on alternatives. We are doing  
8 renewables. Our goal in 2030 is to have 30  
9 percent of New Jersey's needs overall done  
10 with renewables.

11 Is that a lofty goal?

12 Absolutely, but we want to set  
13 high goals. If we get to 20 percent, if we  
14 get to 15 percent, that other 80 percent or 85  
15 percent or 70 percent still has to be  
16 produced.

17 Will the demand go up?

18 Absolutely, even though our  
19 economic situation does not point to that,  
20 just looking in my little region there in  
21 Atlantic and Cumberland County where three new  
22 casinos were proposed, one was being built and  
23 everything got stalled, an example of  
24 projected energy use and consumption now has

25 stalled; that doesn't mean in the next three

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1 to five to ten years New Jersey won't continue  
2 to increase its need.

3 The commissioner remarks.

4 Renewables, natural gas and  
5 L&Gs (ph) off the coast I think are reality  
6 down the road here. Storing energy will  
7 always be the technology involved and trying  
8 to store electricity that is produced and not  
9 used is going to be key technology in the  
10 future in my opinion.

11 we're always going to be reliant  
12 on, obviously, coal plants in Ohio and  
13 Pennsylvania because our PJM grid purchases  
14 that power and distributes it to New Jersey.  
15 We do not produce all our electricity here.  
16 Our major producer and 51 percent of the  
17 electricity produced for New Jerseyans is  
18 produced by our three nuclear plants in  
19 New Jersey, 51 percent.

20 I just read this morning,  
21 Oyster Creek is up for an evaluation today.  
22 And whether it will be approved or not, I can  
23 just tell you if Oyster Creek does not get  
24 reapproved and reauthorized, we will have a  
25 demand problem there. We're going to have to

1 make that up somewhere if Oyster Creek doesn't  
2 keep producing electricity for the citizens of  
3 New Jersey.

4 I'm not sitting here promoting  
5 nuclear energy. I am just telling you where  
6 the alternatives are and the facts of it.

7 The Salem plant has one more  
8 available pad site to build one more reactor,  
9 which could then offset some of the other  
10 needs in the very near future, three to five  
11 years out, ten years out, whether that is  
12 something that citizens of New Jersey want  
13 will be up for debate and whoever is governor  
14 at that point in time, whoever is president of  
15 the United States at that particular time will  
16 play a role in that because the cost of one  
17 more reactor in Salem County will be somewhere  
18 around 10 billion to build and it will take  
19 10 years to build. It will provide 4,000 jobs  
20 annually for 10 years and those are hard facts  
21 there, but they are some of the alternatives  
22 we face, some of the solutions we face in  
23 New Jersey.

24 We're hoping all these factors  
25 continue to -- technology continues to grow so

□

1 that these particular alternatives are as

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2 efficient and as environmentally sensitive to  
3 our state as possible and that is our charge  
4 to BPU.

5 I will take a few questions,  
6 Mr. Vice Chairman, if you would like.

7 VICE CHAIR HANNA: Thank you,  
8 commissioner. You're right on time I  
9 appreciate that.

10 COMMISSIONER ASSELTA: Thank you.

11 VICE CHAIR HANNA: I did have one  
12 or two questions and I will let the Council  
13 ask as well, let me just take one.

14 COMMISSIONER ASSELTA: Yes.

15 VICE CHAIR HANNA: You mentioned  
16 demand response incentives, trying to get  
17 industry or large users to adjust their  
18 schedules so there is not so much demand on  
19 peak hours.

20 COMMISSIONER ASSELTA: Peak hours,  
21 right.

22 VICE CHAIR HANNA: Can you give us  
23 some more information about that or can you  
24 provide it now or later?

25 COMMISSIONER ASSELTA: We're

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1 looking at June in rolling out the program so  
2 very shortly, within the next month or so  
3 we'll have a detailed plan on those incentives  
4 and we'll be happy to provide the Council with



5 that information as soon as we have it locked  
6 in and available.

7 VICE CHAIR HANNA: I know there  
8 has been a lot of incentives offered through  
9 PJM and other utilities on demand reduction,  
10 demand side response, but this is something  
11 new that will be coming out in the coming  
12 months?

13 COMMISSIONER ASSELTA: And the  
14 incentive is going to be really critical  
15 because you can imagine a facility that  
16 produces x widgets at a particular time to try  
17 to get them to readjust their production  
18 schedules, readjust their labor schedules and  
19 still meet the demand of the market place on  
20 time is going to be very, very difficult and  
21 we understand that.

22 Incentives are going to have to  
23 play a huge role in encouraging those  
24 companies to move forward with that.

25 VICE CHAIR HANNA: Right, great.

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1 Thank you.

2 MR. SPATOLA: Commissioner, I just  
3 want to ask if there are any working groups  
4 currently underway between the board and the  
5 private sector of New Jersey, in terms of all  
6 these plans or programs that you outlined  
7 today.

8 COMMISSIONER ASSELTA: We have  
9 many stakeholders in all these particular  
10 initiatives and meetings are ongoing with our  
11 broad staff. Large energy users in New Jersey  
12 have their own association. They have their  
13 own executive director, who we meet with on a  
14 continual basis. So they are well aware of  
15 what we're doing and playing a role in that as  
16 a stakeholder; a very good question.

17 Thank you.

18 DR. BLANDO: I've been left with  
19 the impression that the demand for rebate  
20 programs like the ASTERISK (ph) programs sort  
21 of outstrips the supply of money in those  
22 funds. And I was curious if you foresee the  
23 economic stimulus program at the federal  
24 level, how that will impact the clean energy  
25 program.

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1 COMMISSIONER ASSELTA: well, the  
2 economic stimulus package is still kind of  
3 being debated inside the BPU with the  
4 commissioners and the staff. We project to  
5 get about \$77 million over about three years.  
6 Each of us have our own kind of vision and  
7 priority.

8 I can't speak for the other four  
9 members. I know what I would do with that  
10 money, quite frankly, and I mentioned earlier

11 in my remarks, I believe the State of  
12 New Jersey has to set an example with state  
13 facilities. I think the argument is you could  
14 split up \$77 million in 30 different ways and  
15 maybe have an impact, maybe not; or, you could  
16 spend \$77 million on one initiative and  
17 absolutely be sure that you make an impact and  
18 that's kind of where I'm leaning, but I'm one  
19 of five members and that's what democracy is  
20 all about and we'll continue to debate that  
21 issue.

22 I would venture to say that  
23 \$77 million is going to be probably put in a  
24 lot of different programs to enhance them,  
25 whether it's solar, whatever, renewables

□

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1 probably.

2 VICE CHAIR HANNA: Could I ask one  
3 more and we'll let you go, commissioner?

4 COMMISSIONER ASSELTA: Sure.

5 VICE CHAIR HANNA: You mentioned a  
6 lot about new resources and new generating  
7 capacities.

8 Could you talk a little bit about  
9 the aging capacity that we have in the State;  
10 and, are we going to be able to work the magic  
11 that is going to have them replaced in time  
12 with either renewables or cleaner fossil units  
13 and how do you see that working?

14 COMMISSIONER ASSELTA: I don't see  
15 in the future a new generation plant being  
16 built in New Jersey simply because -- and I  
17 think DEP will play a large role in that and  
18 probably the commissioner could give you his  
19 opinion on that.

20 We're going to continue to rely on  
21 purchasing out of state. PJM has an  
22 obligation to create new generation to meet  
23 our demand. We are pressuring them from the  
24 FERC level on a daily basis with other  
25 partners, other states; that is a huge

□

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1 problem.

2 We are right now doing some public  
3 hearings in northern New Jersey to cite new  
4 distribution lines to bring more power to the  
5 northern corridor of our state in through  
6 New York state. I'm going to be chairing most  
7 of those meetings up north and I suspect  
8 they're going to be pretty contentious.

9 The issue with New Jersey, I  
10 believe is, I mean, we generate 51 percent  
11 from our nuclear situation. We are not going  
12 to build any more coal or probably gas-fired  
13 generation units, although there are some  
14 private-sector initiatives that will generate  
15 their own energy.

16 I know yesterday, it was announced

17 down in South Jersey, I believe, a hospital  
18 and a college were going to combine on a CoGen  
19 down there. And I think that's probably the  
20 wave of the future, smaller operations that  
21 just dictate energy supply to their own needs;  
22 but generally speaking, I believe our goal  
23 would be to improve distribution availability  
24 so that when the demand grows, we have the  
25 infrastructure in place to accept that demand.

□

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1 And that demand has to -- that generation will  
2 grow probably west of us, if we are  
3 successful.

4 MR. THOMAN: A question being with  
5 the, I guess, the import of electricity from  
6 neighboring states, along with that comes the  
7 exporting of jobs, as well.

8 COMMISSIONER ASSELTA: Uh-huh.

9 MR. THOMAN: How do you see that  
10 going in the future?

11 COMMISSIONER ASSELTA: Well, I  
12 don't like it. I've always been a job creator  
13 and an economic development person in my  
14 legislative days, but it's reality today. I  
15 mean, we're not -- I think the question was:  
16 How do you see the future?

17 would I like to see a new  
18 generation plant in New Jersey?

19 Quite frankly, my own opinion, I

20 would like to see another nuclear reactor in  
21 New Jersey. I think it's clean energy. I  
22 think it doesn't obviously affect our carbon  
23 situation.

24 As far as building generation  
25 plants, I think we would have a hard time

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1 siting them in New Jersey right now  
2 considering the population density. And I  
3 only can speak from experience because I come  
4 from probably the most rural area of  
5 New Jersey in Cumberland County, Salem County  
6 and what we had to do just to place a motor  
7 sports park in the City of Millville was short  
8 of criminal. It took us three years to get  
9 just approvals and get everything -- to deal  
10 with issues and litigation just to get an  
11 economic development project through down  
12 there.

13 So the environment, the political  
14 environment and the citizen environment makes  
15 it more difficult to build generation in  
16 New Jersey.

17 And I know -- I listened to what  
18 everybody does here and I understand you're  
19 concerned as a leader in your union and I  
20 think you have legitimate argument there  
21 because the last thing we want to see is a  
22 loss of any job in New Jersey. And I guess we

23 have to get more creative and create some  
24 other opportunities like green jobs we've been  
25 talking about and the commissioner mentioned

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1 that.

2 Thank you.

3 VICE CHAIR HANNA: Thanks very  
4 much, Commissioner Asselta. We appreciate  
5 your time today.

6 COMMISSIONER ASSELTA: Thank you.  
7 (Commissioner Asselta was  
8 excused.)

9 VICE CHAIR HANNA: I see  
10 Assemblyman Chivukula is here today and I'm  
11 going to hand over the introduction to my  
12 colleague, Michael Egenton.

13 welcome.

14 MR. EGENTON: Welcome,  
15 Assemblyman. We certainly appreciate your  
16 being here.

17 Just real briefly, Assemblyman  
18 Chivukula represents District 17 here in  
19 New Jersey. He is also the Chairman of the  
20 Assembly Telecommunications and Utilities  
21 Committee. And he brings a wide experience  
22 and background in this field and a number of  
23 pieces of legislation that the Assemblyman has  
24 been involved with through the Legislature and  
25 the Governor's office are constantly discussed

1 before his committee, a lot of pieces of  
2 legislation related to this topic today so we  
3 really couldn't ask for a better  
4 representative from the legislative part of  
5 the three branches of government and we're  
6 looking forward to hearing your views.

7 Thank you, chairman.

8 ASSEMBLYMAN CHIVUKULA: Good  
9 morning and thank you. Thank you for  
10 accommodating me. I was behind a funeral  
11 procession. I thought I'd never get here.  
12 Yesterday, it was the empty wallets and then  
13 today...

14 Good morning and thank you for  
15 this opportunity.

16 Just as background, I'm an  
17 electrical engineer by profession. I have  
18 designed electric, fossil and nuclear power  
19 plant operator training in New Jersey. And  
20 because of my background, that explains that I  
21 have done a lot of work in that area.

22 I have been in the Legislature for  
23 eight years and I have been serving on the  
24 Assembly Telecommunication and Utilities  
25 Committee. And the last three years I've been



1 the Chairman of the Telecommunication and  
2 Utilities Committee.

3 I have really focused on energy  
4 for the last couple of years and trying to see  
5 how we can really look at the various issues  
6 and various challenges and also opportunities  
7 throughout the State of New Jersey.

8 And as many of you know, the  
9 Energy Master Plan was released October 2008  
10 and has forced some of the challenges, as well  
11 as the opportunities.

12 One of the key points the master  
13 plan was stressing on was trying to reduce the  
14 demand. Demand is growing very rapidly and  
15 you can reduce the demand using energy  
16 efficiency and conservation.

17 And if you look at it, that is  
18 really -- work with the energy demand supply  
19 goals and you could release, projected release  
20 about 640 megawatts of electric demand. It is  
21 the equivalent of two medium-sized power  
22 plants, but, of course, there is a lot of  
23 challenges.

24 There was an earlier question  
25 about some stimulus. There is some stimulus

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1 money coming into New Jersey, about  
2 \$123 million through the Department of  
3 Community Affairs trying to help people out

4 with low income energy assistance, heat and  
5 energy assistance programs.

6 The State of New Jersey spent  
7 \$185 million last year. And this \$123 million  
8 is going towards projects to do the  
9 weatherization and to change our windows  
10 project of \$6500. So this is one piece of the  
11 energy stimulus package.

12 Also, Commissioner Asselta talked  
13 about the 73 million towards -- some of the  
14 programs through the Board of Public  
15 utilities.

16 There are also other monies  
17 towards the research that you can do in terms  
18 of coming up with energy alternatives. And,  
19 also, the -- going back to the Energy Master  
20 Plan, we have a 1500 megawatts requirement for  
21 the combined heat power plant. And I think  
22 they are quite efficient.

23 If you look at a conventional  
24 power plant, it is just about 31 percent or so  
25 efficient because it produces a lot of heat

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1 that is used when you are using a power plant,  
2 a lot of the heat is escaping. And if you  
3 look at a combined heat plant, as well as a  
4 combined cooling and heating plant, they are  
5 much more efficient, up to 70 or 75 percent  
6 you can get up to that level.

7           Having a target of 1500 megawatts  
8   of combined heat power per plant and we have  
9   today, the Governor signed a bill on a Retail  
10   Margin Fund, Assembly Bill 2507, which  
11   releases up to \$90 million towards creation of  
12   combined heat and power plants; that is one  
13   thing.

14           we have targets for the global  
15   warming response. There is a 21 percent  
16   reduction of the greenhouse gases by 2020 and  
17   a requirement of 80 percent reduction by 2050.

18           And so to meet that, we have had a  
19   cap and trade program for the carbon dioxide,  
20   which is the Global Warming Response Fund Act,  
21   which was signed into law last year in January  
22   and for which there are monies that are going  
23   to be available and 60 percent of the monies  
24   are going to be distributed through the  
25   economic government authority and 20 percent

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1   to the Board of Public Utilities to residences  
2   and 10 percent to the municipalities and  
3   another 10 percent for the forestation and for  
4   carbon and greenhouse gas administration so  
5   there are opportunities there.

6           The first option being about  
7   \$15 million. And if you look at it, hopefully  
8   there are about 24 million tons of carbon  
9   dioxide that has been produced at a rate of

10 \$3.50 or \$4.00, you know, you can calculate  
11 the numbers, more than \$70 million that can be  
12 fetched.

13 It is also a market-based program.  
14 with the cost of the recession now, I think we  
15 may not get as much.

16 From an environmental point, it is  
17 a good thing that we are producing less carbon  
18 dioxide, but from an economic viewpoint,  
19 people are losing jobs and we need to create  
20 jobs so that people can be gainfully employed  
21 in the State of New Jersey.

22 And the legislation I have been  
23 working on is to look at, you know, as  
24 Commissioner Asselta said, It is difficult to  
25 build a nuclear plant. A nuclear plant is an

□

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1 issue. If we were to decide to build one  
2 today, it would take about -- going through  
3 the permitting process at the federal and  
4 state level, it is going to take you at least  
5 12 years so we need to think about how do we  
6 meet energy demands for the State of New  
7 Jersey.

8 One concept is -- it's not a new  
9 concept is distribution generation.  
10 Distribution generation through combined heat  
11 and plants and wind and solar, making use of  
12 those energy alternatives.

13           One of the things that is not  
14 really talked about is hydro, which is very  
15 important to me in the sense when people think  
16 about hydro, they think about Niagara Falls  
17 and these huge things, not necessarily new  
18 technology, whether it is the hydrocoils, or a  
19 lot of other technologies using waters and  
20 there you can put them under the riverbeds and  
21 the streams. You can really look at hydro.  
22 This is where we need to focus in on.

23           And hydro is even cheaper than  
24 nuclear. And when you take carbon cat (ph)  
25 and you put it on the coal generation or

□

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1 natural gas generation, it really makes it  
2 quite expensive.

3           So we need to think about an  
4 infrastructure that facilitates or enables the  
5 distributed generation so we need to think  
6 about a micro base and the concept where if  
7 you are a hospital campus or a university  
8 campus, where you can have your own generation  
9 and you could always connect in to the grid  
10 for the energy that you generate that you  
11 don't need, you can connect into the grid. I  
12 think we need to think about that.

13           There are issues associated with  
14 utilities, how, when you have a distributed  
15 generation like that, especially when you are

16 in a condominium complex where you can have  
17 the energy collaborating so that these people  
18 can distribute from the solar or wind,  
19 whatever that might be and distribute it to  
20 that complex and they are functioning like a  
21 utility, but are not quite a utility.

22 we need to think about how to deal  
23 with the issue of society benefit charges and  
24 are we treating them on par with utilities.  
25 So those things have to be worked out. So

□

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1 distributor generation is a key thing and  
2 micro bases are going to play an important  
3 role.

4 wind. Everybody is high on wind.  
5 And if you look at the wind, actually from the  
6 wind capacity, it's only -- you're going to  
7 get about 13 percent. Those are the numbers.

8 In order for the winds to really  
9 work, you need to have Glasgow (ph) winds.  
10 And if you look at the wind map of the world,  
11 there is not too many land masses where you're  
12 going to get a lot of wind. You have to  
13 really go off shore and that is one of the  
14 projects that the Board of Public Utilities  
15 has contracted which is 17.5 million to try  
16 and see it off shore off the Atlantic coast  
17 and we have to see that.

18 solar is again probably 25, maybe,  
Page 54

19 at most, 30 percent. And it is -- so we need  
20 to have a sustainable generation, sustainable  
21 electricity that is what is needed. The  
22 variables are good.

23 We have a very aggressive venue  
24 report for your standard, that is part of my  
25 legislation, which is the Assembly Bill 3520.

□

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1 we're trying to see how we can get this solar  
2 energy. And the rebate programs, you have up  
3 to 2012 through the Board of Public Utilities.  
4 Congress passed the legislation on providing  
5 investment tax credit for up to 30 percent and  
6 combining those things, still the solar  
7 energies could be quite expensive.

8 I think the key is that trying to  
9 look at distributor generation is an important  
10 thing.

11 Also, we need to look at other  
12 technologies like hydro. We need to put a lot  
13 of emphasis on that. And one area I talk  
14 about it, it is not a very popular thing, but  
15 I have to say that a lot of the times when we  
16 have our solid waste, we are putting it in the  
17 landfills and there was a study that showed  
18 that there is only 21 years capacity of  
19 landfill, capacity that is available.

20 when you take the solid waste and  
21 put it in a landfill, they produce methane

22 gas, which is more than 21 times more potent  
23 than carbon dioxide. And when you ship the  
24 solid waste to Pennsylvania, what do we get  
25 back, we get back methane. And even though

□

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1 there are power plants that operate using  
2 methane, they are not as efficient as making  
3 use of new technologies.

4 when I use the words plasma gas  
5 station, it is not a very popular thing. They  
6 have plants operating in Japan. But there are  
7 other technologies, you can burn the solid  
8 waste; when you separate out all the toxic  
9 material and you can burn that thing at 3000  
10 degrees. There is an opportunity to really  
11 look at it.

12 I think we cannot close our minds  
13 to the possibilities and yet we want to  
14 replace all -- we want to be carbon neutral  
15 and how do we get there. If we have to build  
16 a new building, that new building should mark  
17 change so that we build a zero energy  
18 building, we want to make use of the  
19 geothermal, which is not a -- nobody talks a  
20 whole lot about geothermal.

21 Geothermal is an opportunity we  
22 need to look at. And, also, look at the  
23 building material, whether volcanic ash or  
24 other building material that can provide much



25 more insulation so that energy losses are

63

1 minimized, then you need to look at a lot of  
2 the -- how do you use the heat and for our  
3 cooling that is recirculating that. These are  
4 opportunities we need to look at.

5 Of course, when you look at all  
6 these new technologies, it is going to cost  
7 money. And up-front costs are going to be so  
8 high in economic situation like this, it's  
9 very, very difficult. Everybody is looking  
10 for rebates. And we know what happened in  
11 Germany and all that, they have provided a lot  
12 of heat and rebates, but solar programs, they  
13 are quite expensive. Somebody has to pay for  
14 it. They didn't pay it and right now --  
15 nobody knows how much they are paying for this  
16 alternative energy.

17 So we need to achieve a balance  
18 and we need to create jobs for the State of  
19 New Jersey. We would love to see them as  
20 green jobs.

21 We also need to make sure that the  
22 energy efficiency -- we need to make sure that  
23 with energy conservation, there is a  
24 tremendous, tremendous education and consumer  
25 behavior that has to be changed. People

1 really don't understand.

2           The way we design electric  
3 outlets, people think about when we plug in  
4 chargers that it takes up a lot of load, but  
5 in connecting anything to an electric outlet,  
6 if you take out all the electric outlet, they  
7 are a major, major heat chain. And that is  
8 one of the studies that came out.

9           In India, as a Third World  
10 Country, they don't use any electric outlet  
11 without a switch. They turn off the switch so  
12 that is one. I think we need to think about  
13 that when you talk about constructing  
14 buildings. It's a challenging task to talk to  
15 the builder. The farmers are more rigid. I  
16 think builders come right next to them so we  
17 need to see how we can convince them that they  
18 have to be socially responsible, civically  
19 responsible so that we are conscious about  
20 environment and energy because we want to see  
21 how we can become energy independent.

22           We can pass all the acts we want.  
23 I mean, Congress passed an act in 2007, the  
24 Energy Independence and Security Act, and they  
25 introduced smart wind technologies. We need

□

1 to explore smart wind technologies with as

2 much of the stimulus package, there is  
3 \$4.5 billion towards grants for various  
4 companies to apply for, smart wind  
5 technologies, where we can introduce two-way  
6 communication and intelligence so that we can  
7 manage the -- not only the transmission  
8 losses, but also manage the network, as well.

9 I think these are some of the  
10 things we need to look at and I think I've  
11 almost gone 15 minutes and I can talk about  
12 this stuff for a long, long time. I'm going  
13 to stop there and if you have any questions.

14 VICE CHAIR HANNA: Thank you. We  
15 are running late, but do we have one question  
16 for Chairman Chivukula.

17 Go ahead, Jim.

18 DR. BLANDO: Actually, I have two  
19 parts to my one question.

20 You know, we had a meeting at the  
21 Union County Utilities Authority, Joe's old  
22 place. And I find it interesting that  
23 although at times, it can seem unpalatable,  
24 the idea of waste to energy, the impression we  
25 were left with is that only 15 percent of the

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1 State's waste goes to these waste energy  
2 plants; and that that technology not only  
3 reduces the cost of disposal, but also  
4 generates electricity and that these plants

5 have sophisticated air pollution control  
6 equipment in place.

7 I am curious if there is a move  
8 afoot to increase the flow to those waste  
9 energy plants to the State as part of the  
10 Energy Master Plan.

11 ASSEMBLYMAN CHIVUKULA: I think --  
12 not that I know of. I think one could  
13 definitely look into that. I think sometimes  
14 people look at, there are companies that look  
15 at waste as gold. I don't know what they do  
16 with it.

17 We want to reduce the waste. We  
18 want to have good recycling programs. For  
19 example, everybody talks about CFC,  
20 fluorescent bulbs. And we don't have a single  
21 recycling facility in New Jersey. The nearest  
22 is in Pennsylvania.

23 We need to think about adding  
24 recycling facilities; that's one thing. I  
25 think that's a good idea. I think some

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1 legislator should definitely look at that.  
2 Energy from waste is a critical thing and  
3 there is an opportunity for us to make use of  
4 it.

5 DR. BLANDO: And I guess the  
6 second part of my question is with regard to  
7 nuclear power.

8                   The Council in the past has come  
9 out very much in support of nuclear power;  
10 however, it seems as though the one sort of  
11 lynchpin to the nuclear power question is the  
12 waste issue and the lack of a comprehensive  
13 federal strategy to deal with the waste.

14                   I am wondering if there is  
15 anything that the State Legislature can do to  
16 help facilitate or motivate activity on the  
17 federal level to come up with a comprehensive  
18 national policy to deal with the waste from  
19 nuclear power plants.

20                   ASSEMBLYMAN CHIVUKULA: Certainly,  
21 not in an election year, nobody is going to  
22 touch nuclear.

23                   I did receive some letters from  
24 one of the legislators from another state  
25 asking me to write letters to the federal

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1 legislators regarding Yucca Mountain. Of  
2 course, you have Senator Reeves, he is from  
3 that area and as long as he is there, nothing  
4 is going to happen.

5                   VICE CHAIR HANNA: Thank you very  
6 of.

7                   (Assemblyman Upendra J. Chivukula  
8 was excused.)

9                   VICE CHAIR HANNA: Checking our  
10 agenda here, I think we are up to Mike Aucott.

2009 Hearing transcript.txt  
Mike is here, right?

11

12

MR. AUCOTT: Yes.

13

VICE CHAIR HANNA: Mike is a guy

14

I've known a number of years and always been

15

impressed with his work. He is a scientist

16

with New Jersey DEP's Office of Science and

17

his work includes estimation and tracking of

18

New Jersey EE emissions, greenhouse gases.

19

He's really the father of New Jersey's

20

greenhouse gas inventory, I think; maybe

21

father and mother, I don't know.

22

He will be speaking this morning

23

on kind of the outlook into the future, the

24

inventory today and what we think the business

25

as usual case will look like both on the

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1

greenhouse gas emissions inventory side and,

2

Mike, you're also going to cover something

3

about the demand curve in New Jersey.

4

MR AUCOTT: Yeah, I'm going to try

5

to.

6

VICE CHAIR HANNA: What we think

7

we're going to try to have to create for

8

generation in the future.

9

MR AUCOTT: Yes.

10

Thank you, Toby.

11

we're going to talk about the

12

inventory and electric demand predictions,

13

relying heavily on the master plan for the

14 latter.

15 Let's see. I can probably figure  
16 out how to work this, but maybe not. Maybe  
17 just -- I'll give you the signal for the next  
18 slide.

19 Emission estimates are developed  
20 by DEP based mostly on data from the US  
21 Department of Energy, Energy Information  
22 Administration. We also use some other data,  
23 landfill data and some data that we get from  
24 EPA on some of the halogenated gases.

25 As Toby mentioned, this has been

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1 going on for awhile, but we are continuing to  
2 refine the methods and we expect that in the  
3 future, we'll have a more timely inventory and  
4 also a better inventory as New Jersey specific  
5 data becomes available.

6 The Global Warming Response Act  
7 does require reporting. And there is a rule  
8 proposed now that is in the process of being  
9 adopted and that will bring data into the  
10 State that is New Jersey specific and that  
11 will help us.

12 What we do when we try to turn  
13 energy-use data into greenhouse gas emissions,  
14 it's pretty much a function of how much carbon  
15 the fuel contains. There are some adjustments  
16 that are made.

17 This -- do we have a pointer up  
18 here, a laser pointer that works?

19 If not, it's okay. I can point  
20 out some things; but you see that, for  
21 instance, nuclear energy, which is the light  
22 blue chunk up there doesn't translate the  
23 carbon emissions.

24 Some of the other fuels do, but  
25 not proportional, one of them is jet fuel.

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1 There are some assumptions with that, that a  
2 lot of the jet fuel is not actually burned in  
3 state or under the control of New Jersey.

4 There are some assumptions that  
5 are made and these are some of the things that  
6 may be revised, as we go forward; but  
7 essentially we translate the energy data to  
8 greenhouse gases and then add some others for  
9 things that don't come directly from energy  
10 combustion or fuels combustion.

11 Emissions projections.

12 In-the-future predictions were  
13 developed essentially with linear methods  
14 looking at historical data. And there was a  
15 series of work that's been done and we relied  
16 heavily on some of the work done by BPU, also,  
17 on energy information administration data to  
18 project the trends into the future, but there  
19 is a huge amount of uncertainty with that.



20           This is really a cartoon. It  
21 shouldn't be taken to represent --  
22 particularly, this trajectory here, has not  
23 been nearly as linear as it looks. But the  
24 datapoints on this, the 1990 datapoint, the  
25 2004 datapoint, which is the end of the solid

72

1 line and then the projected BAU, those three  
2 data points do seem to line up in a straight  
3 line.

4           And this was done, just in an  
5 attempt to give an order of magnitude picture  
6 of the degree of reduction that's needed to  
7 reach the 2020 limit. And you can see that it  
8 is -- you know, it appears to be fairly  
9 substantial; but keep in mind that the scale  
10 here starts at 110. And it's expected that  
11 the -- several of the programs that have been,  
12 I think, mentioned already, the Energy Master  
13 Plan, the low-emission vehicle program, RGGI,  
14 together, if all three are successful, should  
15 result in the State meeting the 2020 limit.

16           We now have some very preliminary  
17 2005 and 2006 estimates of the greenhouse gas  
18 emissions. They reflect some improvement in  
19 the methodology, not a whole lot of change.  
20 They are very preliminary. These are really  
21 draft drafts at this point; but interestingly,  
22 they show a very large reduction from 2005 and

23 2006.

24 If we look in a little bit more  
25 detail at some of the breakdown, you can see

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1 that the bottom line, the emission reductions  
2 are lower by about 8 million metric tons in  
3 2006 from 2005.

4 And, again, these are preliminary  
5 and subject to change as Tom Graedel, I don't  
6 know if anybody has run across Tom Graedel,  
7 but he is at Yale now. He is a very  
8 prominent, I guess, atmospheric materials  
9 accounting scientist. He has said that  
10 emission inventories are never accurate and  
11 they're never finished; and that, certainly  
12 we've experienced that ourselves.

13 So these numbers may change, but  
14 this is what it looks like now. And to put  
15 that in perspective on our cartoon, you can  
16 see that 2006 and 2005 look very different.

17 This is encouraging, but before we  
18 start to jump up and down about this, we need  
19 to take a look at why this may have happened.  
20 I think we can argue that some of it is  
21 probably due to progress and energy  
22 efficiency; but, in my view, at least from the  
23 preliminary look at the data, weather  
24 fluctuation is probably a major factor.

25 why do I say that?

1 well, let's take a closer look.

2 If you look at the commercial and  
3 residential, the first and third line up  
4 there, the two together account for about  
5 4 million metric tons change in the two years,  
6 those two sectors. And this is -- the  
7 emissions from these sectors are essentially  
8 the fuels that they burn. The electric energy  
9 is a separate sector.

10 Most of what residences burn in  
11 the way of fuels is for heating and similarly  
12 with commercial. And if we try to take a  
13 picture of what influences how much fuel we  
14 use in one year or another, it's important to  
15 look at weather in a little bit more depth  
16 than we typically do.

17 One way we do that is with heating  
18 degree days or cooling degree days. A heating  
19 degree day is the difference between 65  
20 degrees Fahrenheit and the average temperature  
21 for that day. So if it's 30 degrees, if  
22 that's the average temperature, that's a  
23 35 heating degree day. 35 heating degree days  
24 was chalked up with that particular day. If  
25 the temperature average for a day is

1 80 degrees Fahrenheit, that's 15 cooling  
2 degree days. So you can tally up those for a  
3 year and you can look at them.

4 Interestingly, this is the last  
5 15 or so, 18 years. These are estimated based  
6 on data from the New Jersey State  
7 Climatologist and these are estimated by me so  
8 there could be some errors here, too. It's  
9 interesting how much fluctuation there is from  
10 year to year, on the order of 20, 25 percent a  
11 year in heating degree days.

12 If you look at this plot, you can  
13 see that 2005 and 2006 were quite different.  
14 2006 had very few heating degree days compared  
15 to 2005. It was essentially the heating ones  
16 of calendar year 2006 were warm, relatively  
17 warm. And if you compare that plot with the  
18 residential and commercial combined greenhouse  
19 gas emissions, I would maintain that they  
20 correlate quite well. You can see where there  
21 is a peak, there is a peak in the  
22 residential/commercial. Where there is a dip,  
23 there is a dip. It's not, you know, strict on  
24 one to one, but it looks to my eyes as if it  
25 correlates very closely.

□

1 Sure enough, 2006 dips, as does  
2 the heating degree days. So I would argue  
3 that that's a portion, at least, of what we're

4     seeing. And it's important if we're going to  
5     track our progress in meeting our goals that  
6     we -- it's probably important to normalize for  
7     weather to some degree, to consider doing  
8     that.

9             The dotted line is a preliminary,  
10    somewhat crude attempt on my part to normalize  
11    for weather by assuming a constant 5000  
12    degree -- I think it was 5000 heating degree  
13    days per year. And if you do that, I think  
14    you may see, it probably takes a little  
15    courage to make a -- draw a line here, but  
16    there may be a decline somewhat in the  
17    commercial and residential sector, which would  
18    be what you would see from increased energy  
19    efficiency. So maybe we see some of it, but  
20    probably a lot of it is due to simply weather  
21    fluctuation.

22            Also, if you look at both the in  
23    state and imported electric totals, the total  
24    of the two together, 2006 is much lower than  
25    2005.

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1             One of the things we use  
2    electricity for is -- and this is just a plot  
3    of the imported, which is the upper area and  
4    the lighter gray is the generated in state.  
5    The total is the top line there.

6             Interestingly, when we produce  
              Page 69

7 less in state, we import more; but overall,  
8 there is kind of a trend, but you can see a  
9 couple of peaks there and one of the things we  
10 use electricity for is cooling.

11 If you look at cooling degree  
12 days, there are also peaks in calendar year  
13 1999 and 2006 -- or excuse me, 2005, which  
14 correspond, if I could go back a slide, a  
15 couple of those peaks correspond to the peaks  
16 in the electric use so I would argue that  
17 there is also an influence of hot summers on  
18 electric use.

19 Let's go a couple slides.

20 What about the future; what does  
21 this say?

22 Well, I think it just shows that  
23 there are outside influences that come into  
24 play with our predictions and that it adds  
25 reason to realize that there is some

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1 uncertainty in all of the efforts to predict.  
2 Nevertheless, we do have to do that to try to  
3 get a sense of where we're going.

4 When we do that and the Energy  
5 Master Plan does have predicted electricity  
6 use, and this is from the Energy Master Plan,  
7 you can get this online and there is the web  
8 address, it shows that overall, electricity  
9 use is increasing at about 1.3 percent per

10 year.

11 And, interestingly, our two  
12 previous speakers, I think, both mentioned  
13 that the peak use is also projected to  
14 increase at an even faster rate.

15 This is important because we have  
16 to plan for peak use. The Energy Master Plan  
17 identifies four big challenges. And these are  
18 essentially what they point out as being the  
19 chief issues that we face: Growth and supply  
20 has not kept pace with growth and demand; the  
21 price of energy has increased substantially.  
22 It's become more and more volatile.

23 Without action, the contribution  
24 to global warming will continue and the State  
25 has much less authority than it used to, to

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1 actually plan. The Energy Master Plan is a  
2 bold concept, but it may be -- the idea that  
3 we can plan our future is not -- we don't have  
4 as much authority as we did before  
5 deregulation.

6 The Energy Master Plan identifies  
7 five major actions to meet the challenges,  
8 maximize energy conservation, reduce peak  
9 demand, strive to exceed the current RPS,  
10 develop 21st Century infrastructure and invest  
11 in innovative clean technologies and  
12 businesses.

13                   And if successful, these actions  
14 will lead to major reductions in demand and  
15 increases in supply; but as we've already  
16 pointed out, because of outside influences and  
17 maybe things that we haven't taken into  
18 consideration, prediction is very difficult  
19 and that's especially true if it is about the  
20 future.

21                   It is no surprise, we've all seen  
22 what has been going on with the stock market.  
23 Major systems have not been behaving linearly  
24 lately. Just as an example, if you want to  
25 see maybe the mother of all nonlinearities, it

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1     is the oil market recently. I think it takes  
2 a huge amount of courage to draw any kind of  
3 trend from this. The price is back up to  
4 about \$50 a barrel now, but, wow; and so, you  
5 know, so we have difficulties in predicting.

6                   Also, we have a long way to go.  
7 The 2020 limit is a whistle stop along the way  
8 to 2050. We've got to make the 2020 limit.  
9 We have a prayer of getting to 2050; but 2050  
10 is, is -- this is the relative size of the  
11 emissions that are -- that equal the 2050  
12 limit, which is 80 percent below the 2006  
13 number.

14                   And this is the degree of  
15 reduction that's needed globally if we're



16 going to avert a potentially catastrophic  
17 climate change. So while we think that we can  
18 make 2020, we have to consider where we're  
19 really trying to get to.

20 I think it leads to just some --  
21 these, I guess, would be my recommendations  
22 based on these data. It's important to take  
23 the long-term view, expect there will be  
24 variations from our predictions and strive to  
25 take a broad-based, multi-faceted approach and

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1 focus on the needs for resiliency, redundancy  
2 and flexibility and that's where I'll stop.

3 VICE CHAIR HANNA: Thank you very  
4 much, Mike.

5 Questions from the Council?

6 John, go ahead.

7 MR. ELSTON: Mike, it is was very  
8 interesting. I agree with your observations  
9 on inventory work, in general.

10 I was just curious as to the 2020  
11 goal or standard that has been part of the  
12 governor's energy bill. I was curious as to  
13 what that standard really is, is it a robust  
14 three-year moving average or a strong -- or is  
15 it something you can make up or pledge or --  
16 and the reason I say this because the second  
17 part of my question is: Do you think,  
18 honestly, with the DEP or without DEP, that

19 we're actually going to make that standard?

20 MR. AUCOTT: Well, the 2020 limit  
21 is established in law as being equal to the  
22 1990 emissions. Given that there is some  
23 uncertainty in all these estimates, I suppose  
24 one could argue, well, what is the 1990  
25 number; but we do have pretty good confidence

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1 on that number. We've looked at it a lot and  
2 I would argue you could -- you know, maybe  
3 within a few percent, we can nail 1990 pretty  
4 well. When it comes to 2020, I am sure there  
5 will be questions as to -- maybe -- my hope is  
6 we'll make it so easily that it won't be an  
7 issue. And I think that is doable, but it  
8 remains to be seen, of course.

9 MR. ELSTON: You think it's  
10 doable?

11 MR. AUCOTT: I do. If you look at  
12 the reductions we expect through RGGI, through  
13 the Energy Master Plan and through the  
14 California low emission vehicle, all three of  
15 those together look like they'll do it and  
16 then some.

17 Now, there is things that might  
18 not work as predicted with those. And this is  
19 the energy -- our actively working climate and  
20 energy group is going to come out with  
21 recommendations very soon, which will talk

22 about a lot of other approaches to reduce  
23 emissions, greenhouse gas emissions; so that's  
24 where some of this redundancy comes in. If  
25 California lab (ph) maybe doesn't work quite

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1 as well as we think, then maybe something else  
2 will, but it looks like it's doable to reach  
3 2020 from what I've seen.

4 MR. SPATOLA: My question is to  
5 what extent does population growth affect or  
6 lead into this whole idea of meeting these  
7 benchmarks or goals.

8 MR. AUCOTT: Population growth is  
9 factored into the estimated 2020  
10 business-as-usual number. You'll hear from  
11 Frank Felder in a little while with the Center  
12 For Economic Environmental Energy Policy.

13 Did I get that right, Frank?

14 I know he was here earlier. He  
15 has done a lot of projections for BPU. And  
16 there is a lot of heavy-duty modeling that  
17 goes into that and I know population is part  
18 of it for sure.

19 VICE CHAIR HANNA: Thank you very  
20 much, Mike; that was exactly what we needed.  
21 We appreciate it.

22 (Mike Aucott was excused.)

23 VICE CHAIR HANNA: Tonalee Carlson  
24 Key is up next, are you -- there she is.

25 Thank you, Tonalee. Tonalee is also an NJDEP

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1 employee with the air quality management  
2 program and her role is monitoring and  
3 assessing emerging air issues, providing  
4 policy and planning guidance on air quality  
5 issues and participating in regional air  
6 quality planning efforts.

7 Tonalee is going to be -- we've  
8 been talking a lot about climate change. This  
9 is going to shift over more to the subject of  
10 ozone and ozone attainment. Peak demand  
11 issues we talked about that a little bit  
12 earlier and this is the air quality, the  
13 really hard issues of air quality on peak  
14 demand areas.

15 Thank you, Tonalee.

16 MS. CARLSON KEY: Thank you.

17 Thank you for the opportunity to speak on this  
18 subject today.

19 while we're looking for the  
20 presentation, this is -- I'm going to talk  
21 about a project that we have worked on since  
22 2006 and have just finally culminated here in  
23 New Jersey.

24 In 2006, we had a number of states  
25 that got together and who became aware of

1 looking at energy demand on particular days --  
2 these are high energy demand days -- and what  
3 was happening with pollutants and air quality  
4 associated from that.

5 So I am going to give you an  
6 overview of what we've learned during this  
7 process and then how we carried this process  
8 forward in a regional effort and the outcome  
9 from that regional effort and how that carried  
10 into New Jersey and the action that we've  
11 taken to address emissions from generating  
12 units on high electric demand dates.

13 I just wanted to fit in a couple  
14 of other pieces about the high electric demand  
15 day generation project and the parties that  
16 played a part in that. And the things that we  
17 were very lucky in timing happened to make  
18 that a successful project.

19 So on high electric demand days,  
20 NOx emissions from EGUs go up dramatically.

21 And this, this is a graph of NOx  
22 emissions in tons per day and this is the  
23 megawatts, the electrical generation that is  
24 taking place in this multiple state area here.  
25 And as you can see, as the electrical

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1 generation goes up, the NOx goes up

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2 dramatically.

3           The second piece of information in  
4 this graph are the blue dots represent days on  
5 which there were no ozone exceedences in this  
6 area and the red dots represent days on which  
7 there were ozone exceedences.

8           The other thing I would like to  
9 call your attention to is the average ozone  
10 for the average ozone and nonozone days. Our  
11 average Nox production on nonozone days was  
12 212 tons, but on ozone days we received over  
13 370 tons for this. So there is a very  
14 substantial increase, 70 to 80 percent here.  
15 So not only are high demand electric days high  
16 Nox days, but they also correspond with high  
17 ozone days.

18           So we wanted to investigate this a  
19 little bit further and we started taking a  
20 look at, well, what was happening with the mix  
21 of generation units that was operating on  
22 various days.

23           This is what we found. This is a  
24 more recent graph than we were using during  
25 the project. We pulled up a 2005 to 2007

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1 ozone season day electrical generating units.  
2 This is the percentage of time that they  
3 operated during the ozone season and these are  
4 the various units in New Jersey.

5           As you can see, not every unit,  
6 obviously, was running everyday so we had  
7 different units that ran different days.

8           In case you're not aware, the  
9 units that are at the upper end, running more  
10 constantly are usually referred to as baseload  
11 units. And the units that don't run as often  
12 are often referred to as peakers or peaking  
13 units if you're talking about combustion  
14 turbines and they're called load following  
15 boilers if they are like coal units or oil  
16 boilers.

17           So we wanted to look at the  
18 information a little bit differently. We knew  
19 that different units were running on different  
20 days and we wanted to take a look at, well,  
21 what was happening with the fuel types that  
22 were getting used on those days, what part was  
23 it playing in the Nox production.

24           This is data from the project that  
25 we worked on. This is from 2005 from the

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1   period June 1, 2005 to September 15th, 2005  
2   and this is looking at the units in New Jersey  
3   and New York City.

4           And here we have the Nox emissions  
5   in tons and then this is the various days  
6   arranged by increasing fuel or increasing Nox  
7   usage. And as you can see on this, we have a

8 baseload unit of coal going on here and then  
9 we have -- that is on pretty much a lot of the  
10 time is the residual oil that is going on here  
11 (witness indicated).

12 As we get into higher Nox  
13 emissions, which correspond with high electric  
14 demand days, what we were seeing come in was  
15 the natural gas and diesel fueled units.  
16 These are related to conduction turbines. So  
17 what we were seeing was -- what this was  
18 telling us is that a lot of our Nox was really  
19 getting generated by these units that we were  
20 turning on, but what we found as we went into  
21 our regional process is that this is not  
22 clearly the picture in every state or in every  
23 region.

24 For example, this is the same  
25 period, but this is looking at the units in

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1 New England, the same graph type, Nox  
2 emissions by fuel type. And as you can see,  
3 they have a very concentrated baseload coal  
4 that is running here and then they pick up a  
5 little bit of the natural gas in here.

6 So really what they have happen on  
7 their high electric demand days is that they  
8 have the load following boilers come on that  
9 are burning residual oil.

10 So we definitely learned that the



11 sources of the emissions in different regions  
12 was going to be from different EGUs.

13 So what we started taking a look  
14 at, what was happening on typical summer days  
15 and what was happening on high electric demand  
16 days and what that was beginning to tell us.

17 So I'm going to build this graph  
18 for you, this is looking at NOx emissions and  
19 types of days for two different types of day,  
20 typical summer days and high demand days and  
21 for two different time periods, 2002 and 2005.

22 So we see in 2002 for a typical  
23 summer day that we have 992 tons of Nox  
24 emission. This is for a six-state area. And  
25 on a high electric demand day, we're seeing

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1 1615 tons of NOx, which give us a delta of  
2 about 600 tons.

3 Now, in 2005, we have 551 tons  
4 coming on that typical summer day. And what  
5 this was telling us is that, yes, the  
6 meteorology could have been slightly  
7 different, but we tried to match up the days  
8 as much as possible and stuff like that, but  
9 what this was telling us is that the baseload  
10 units were getting cleaner.

11 One of the big things that  
12 happened between 2002 and 2005 was one of the  
13 reduction steps from the Nox trip call (ph),

14 the Nox reduction program for EGUs so we were  
15 definitely seeing this in this data here.

16 And in 2005, on a high electric  
17 demand day, we had emissions of 1300 tons. So  
18 what we were seeing was that while the  
19 baseloads were getting cleaner, the delta was  
20 getting larger, which meant that the units  
21 that were getting used on these high electric  
22 demand days were having a much more profound  
23 effect about what was going on, what we were  
24 seeing.

25 So with this in hand, we said,

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1 Okay, so we have more Nox emissions, but what  
2 might this mean in air quality, which is the  
3 key thing that we're after here.

4 So we tried to do some committee  
5 modeling, which is actually not easy to do in  
6 this subject area. And we were looking at  
7 these units here. These were all designated  
8 as high electric demand day units. And we did  
9 some specific modeling with the models that we  
10 used for ZIF (ph), for the sensitivity mode  
11 not as a ZIF (ph) quality mode and we adjusted  
12 all of the emissions from those units that  
13 were marked down to .1 pounds per million  
14 EGUs.

15 Another piece that is in the back  
16 of here that I won't tell you about is the

17 modeling. The models have not in the past  
18 reflected the actual operational SIMPORA (ph)  
19 profiles for these units. They actually have  
20 default profiles, which evenly sets the  
21 emissions during the day.

22 So another thing that we were  
23 actually trying to do was to build  
24 SIMPORA (ph) profiles which actually reflected  
25 how these units were running at the times that

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1 they were running.

2 This is a result of that  
3 sensitivity modeling that we did. As you can  
4 see, we have broad regions where we're seeing  
5 1 to 2 ppb reductions. And at this stage of  
6 the game in reducing ozone, that is actually a  
7 very important reduction, but we were also  
8 seeing very localized, very large 6 ppb and  
9 larger.

10 For most of you who are probably  
11 not intimately familiar with ozone data  
12 throughout the region, I can tell you that in  
13 areas like here in Connecticut along this  
14 coastal area, where we were seeing 6 ppb  
15 reductions in the sensitivity modeling, it's  
16 one of our areas that does have very high  
17 exceedences so it can have a very dramatic  
18 effect.

19 So we decided that we needed to

20 move forward to figure out how to do something  
21 with this information that we had. And we  
22 went into a regional effort, which we did with  
23 the states from Maryland up to Connecticut  
24 actively and we had other states who were  
25 sitting in on the process, but it was very

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1 robust. It lasted for over a year. We not  
2 only had states, we had regional transmission  
3 organizations like PJM, that you've heard  
4 about. We had the public utility commissions,  
5 like BPU. And we had the generating companies  
6 and EPA who all came in to work on this  
7 project.

8 We spent a very concentrated year  
9 travelling up and down the east coast having  
10 meetings every month to six weeks to try and  
11 figure this out.

12 The result of this was an MOU by  
13 some of the OTC states to get reductions in  
14 the 2009 time frame. And I'll talk about that  
15 a little bit more specifically within the  
16 structure of what New Jersey did; and that  
17 was, to prepare a rule which we refer to as  
18 the High Electric Demand Day Rule, which was  
19 not a stand-alone rule, it was part of a very  
20 large package, wish list, just signed by the  
21 Commissioner a week ago and includes many  
22 parts besides high electric demand data.

23 In New Jersey, what New Jersey  
24 decided to do was to take a two-phase  
25 approach.

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1 In the first phase, we were going  
2 after short-term reductions. And this was in  
3 line with what we had agreed to in the OTC  
4 MOU, which was 19.8 tons per high electric  
5 demand dates.

6 Now, we're not talking about over  
7 a season or over a year. We're talking over a  
8 certain number of days a year so this is  
9 actually a very large number because, as you  
10 saw, that Nox production was on the worst of  
11 days for ozone.

12 In this, we were looking to -- the  
13 short-term reductions that we're seeking are  
14 from May of this year through September 2014  
15 and it is to help us in attainment of the '97  
16 ozone standard. It applies to unit --  
17 combustion turbines that are not controlled by  
18 water injection, boilers not controlled by SCR  
19 or SNCR and units that have Nox emissions with  
20 a greater than 1.5 pounds per million BTU.

21 One of the things that we heard  
22 from the generators during our process, which  
23 were very actively involved, was that in  
24 meeting these reductions in such a short time  
25 frame, they wanted as much flexibility as

1 possible.

2                   So this is something very new for  
3 us in regulations is that we do give them a  
4 great deal of flexibility in how to meet this  
5 reduction from 2009 to 2014. They put a plan  
6 together, they bring the plan in to the  
7 Department for approval. They can control  
8 peak units, the high electric demand day  
9 units. They can do reductions in usage. They  
10 can decide that they're very high emitting and  
11 they're not going to use those units on those  
12 particular days. They can control non-peak  
13 units and they can do this within New Jersey  
14 and within states that are upwind of  
15 New Jersey because, obviously, those  
16 reductions would benefit in ozone reductions  
17 to New Jersey.

18                   We looked at a number of things,  
19 as well as their ability to do energy  
20 efficiency, demand response or renewable  
21 energy that could be counted towards their  
22 reductions here.

23                   In the long term, we're looking at  
24 performance standards for these units. And  
25 these are the turbine units. These are the

1 boiler units here.

2 This is a very big effort for some  
3 of the utilities because they'll have many  
4 units that are affected by this. It will  
5 result in shutdown of some of the units and  
6 the replacement of others that cannot be  
7 retrofitted in order to meet these standards;  
8 but our estimated reductions in the 2015  
9 period when this is fully implemented is 64  
10 tons per day on high electric demand days so  
11 we're not just hitting -- making ozone --  
12 having less ozone from the Nox, but also on  
13 days when it is likely that it counts the  
14 most.

15 The rule status, as I said, the  
16 commissioner has signed this rule. It will be  
17 in the Register on April 20th and will be  
18 effective May 19. And the final rule will be  
19 available on our website once that has  
20 occurred.

21 The regional record on this, all  
22 of the stuff that happened is actually on the  
23 OTC website if you're interested in looking at  
24 this material.

25 Now, the other thing I wanted to

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1 talk about was the interesting pieces that  
2 pulled together on this because this is quite  
3 a steep learning curve for us here in the

4 planning program who did not have a background  
5 in energy and needed to in order to put  
6 together a successful program.

7 The Regional Transmission  
8 Organization, you've heard of RTO, which  
9 New Jersey is a part of. These are the people  
10 who control the wholesale movement, pricing of  
11 electricity. We interacted with three  
12 different of these organizations within our  
13 regional process. ISO-New England was  
14 actually very highly involved with us. They  
15 cover from Connecticut north. New York-ISO  
16 covers New York State. PJM covers New Jersey  
17 heading west as far as Chicago and south all  
18 the way through Virginia, has parts of  
19 Kentucky and they're not necessarily  
20 contiguous areas within some of those states.

21 They taught us a lot about alerts.  
22 We needed to figure out what are high electric  
23 demand days. They taught us about alerts.  
24 They taught us about electric distribution.  
25 They taught us a lot about demand response.

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1 I know that Commissioner Asselta,  
2 if I said that correctly, was talking about  
3 demand response. He was talking about one  
4 part of the demand response, which is  
5 curtailment; that means industries that would  
6 choose not to run their particular operations



7 during a high electric demand day or something  
8 like that.

9 The other part of it are  
10 industries, are users that come off the grid.  
11 They no longer take electricity from the grid,  
12 but they do not reduce their operations for  
13 the day, instead they use an alternate store,  
14 which is many times a generator; that's  
15 problematic for air quality on high electric  
16 demand dates because generators are  
17 traditionally very dirty.

18 Fortunately, in New Jersey, this  
19 is an issue that we've already addressed and  
20 these generators that might be used for this  
21 purpose have to meet performance standards,  
22 but the same is not true in some of our  
23 neighboring states which still have to tackle  
24 this particular issue.

25 The other thing that we learned

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1 about was capacity payments. This is  
2 something that was going on when we started  
3 this project and it turned out to be something  
4 that was very important for the generators to  
5 be able to do this new reduced demand for  
6 these high electric demand dates.

7 And very simplified, in this new  
8 structure that PJM has put together, you can  
9 come in as a generator and bid in and, say, in

10 2012, I will have this much capacity ready and  
11 PJM will rely upon that in their planning that  
12 you are going to have that unit up and  
13 operating at that time and you get payment  
14 during this time based on that commitment that  
15 you've made.

16 Now, the downside is if you don't  
17 meet that commitment, the ramifications are  
18 quite severe. So that is not something that  
19 they want to do; but it was definitely, the  
20 size of the capacity payments and how they  
21 were made was very important in the generators  
22 being able to participate in this and we were  
23 very lucky that they were in the process of  
24 doing this.

25 The other participants that we had

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1 were the public utility commissions, like the  
2 BPU. And they taught us a lot about energy  
3 planning and energy structure and things.  
4 These are not things that we traditionally get  
5 into from that subject side in planning. The  
6 BPU did participate with us.

7 And we were very lucky, also, that  
8 the Energy Master Plan was in the planning  
9 phase and so it gave us some leeway at times  
10 on what we could do, in how we were trying to  
11 address high electric demand dates.

12 If these pieces for capacity

13 payment and an Energy Master Plan hadn't been  
14 in the development phase, it would have made  
15 our jobs much harder because we would have  
16 been confined to certain parameters that we  
17 could work on.

18 I do want to acknowledge the  
19 generators because these are the parties who  
20 have to operate under all of these  
21 organizations. And, as such, they are the  
22 ones who really knew how the energy side, how  
23 the selling to the PJM market side and how the  
24 environmental side were affecting them.

25 when we were trying to problem

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1 solve to get together a good rule and even  
2 within the regional process, they were really  
3 our reality group: what if we do this? well,  
4 if you do that, we can't do this because the  
5 energy side tells us this or PJM requires  
6 that. And they were really the reality glue  
7 because they are the ones who have to exist  
8 under all of these rules. They were a very  
9 valuable partner and were a very good partner  
10 in this process.

11 The one thing you probably haven't  
12 appreciated thus far is that doing a project  
13 on high electric demand days was very delicate  
14 because we are talking about the lights going  
15 off. If you don't have the energy and if you

16 don't have the energy on those particular  
17 days, the lights are gone. The electricity is  
18 not on.

19 So although I haven't gone into  
20 it, our working around a very delicate  
21 situation to bring this together was trying at  
22 times, but we were successful in doing so.

23 I would like to acknowledge the  
24 members of the team that participated on this.  
25 I think a lot of you know Chris Salmi, the

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1 clean air director. Tom McNevin, who is in  
2 the back. Mike Hogan, who was our rule  
3 manager on this and who today is your computer  
4 operator. Yogesh Doshi, I think is here.  
5 Danny Wong, from our emission statements  
6 program. And Shan He, a name that you may not  
7 be familiar with, but we have an air quality  
8 modular in the plan group now, Shan. He did  
9 not do this previous work, but we are actually  
10 continuing this work on high electric demand  
11 monitoring.

12 Any questions?

13 VICE CHAIR HANNA: Thank you very  
14 much, TonaLee.

15 We are about 15 minutes behind  
16 schedule.

17 Can we have one question for  
18 TonaLee from the Council?

19 MR. ELSTON: What constitutes a  
20 high demand day, by definition, No. 1; and  
21 No. 2, in the short-term plan that the  
22 commissioner just signed, how is the kind of  
23 broadly based approach evaluated as far as  
24 compliance?

25 MS. CARLSON KEY: There is a

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1 reporting requirement. Actually coming up  
2 with a definition for high electric demand day  
3 was part of our regional process. And within  
4 our rule for New Jersey, it is a 52,000  
5 megawatt day or greater within the PJM  
6 subarea, which includes New Jersey. So if the  
7 electricity demand is forecast to be above  
8 that, then that is determined to be a high  
9 electric demand day. There is a day ahead  
10 forecast on what the electric demand is going  
11 to be.

12 MR. ELSTON: Do you have any  
13 thoughts on how many days on average that  
14 might be?

15 MS. CARLSON KEY: Actually, we did  
16 a whole analysis on that and because it is,  
17 obviously, going to be weather tied, it  
18 changes, but we're talking somewhere probably  
19 10 -- probably a range of 8 to 15. And we  
20 also set that number so that we could have as  
21 few false positives, as possible; that means

22 days on which it was greater than 52,000  
23 megawatts in which we did not have ozone  
24 exceedences.

25 VICE CHAIR HANNA: Thank you very

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1 much, Tonalee.

2 (Tonalee Carlson Key was excused.)

3 VICE CHAIR HANNA: Dr. Frank  
4 Felder is next on our agenda and Dr. Felder  
5 will be talking about some of the economic and  
6 market realities and background. Dr. Felder  
7 is the Director of the Center for Energy,  
8 Economic and Environmental Policy at the  
9 Edward J. Bloustein School of Planning and  
10 Public Policy at Rutgers.

11 He is also a member of Rutgers  
12 faculty and of note and of importance to us  
13 today is his center performed the modeling  
14 effort in the New Jersey Energy Master Plan,  
15 which you've heard quite a bit about already  
16 today, so it is information that is relevant  
17 and pertinent to us and we appreciate his  
18 being here.

19 Thank you.

20 DR. FELDER: Well, good morning.  
21 Thank you very much for having me here. I  
22 think I was here a year or two ago and I  
23 really enjoyed the experience and I am looking  
24 forward to it.

25 I know we're a little bit behind.

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1 In my experience, the one time I was here  
2 before, probably the best value I think I can  
3 add, if any, is to answer questions.

4 To be candid, you are going to  
5 hear a lot of answers today, a lot of  
6 proposals, you should do this, you should do  
7 that, don't do this.

8 And to be candid, answers are a  
9 dime a dozen. I am in the business of asking  
10 questions, questions are a lot harder, to come  
11 up with the right questions.

12 So what I would like to do is just  
13 briefly set up some questions if I were in  
14 your position which, obviously, I'm not, but  
15 if I were, what would be the types of  
16 questions that would be roaming through my  
17 mind and then I'll ask you to ask answers and  
18 then I'll give you the questions to those  
19 answers. I think we'll have plenty of time  
20 for discussion. I really think that's where I  
21 got the most out of this the last time I was  
22 here.

23 I hope this doesn't give you  
24 vertigo. I want to speak briefly about the  
25 context, although the previous speaker talked

1 a little bit about PJM and electric wholesale,  
2 but there is more to that.

3 I also want to talk about the  
4 notion of economic efficiency. You've heard a  
5 lot about the term efficiency, energy  
6 efficiency, how an engineer thinks about  
7 efficiency and I'm an engineer by training,  
8 but I want to talk about economic efficiency  
9 and its importance. We just can't get around  
10 that in our crafting of policies in this area.

11 I want to talk about some key  
12 questions, as I mentioned; and then, also,  
13 talk about alternatives. You've heard and you  
14 will hear, I suspect, specific technological  
15 alternatives, solar, wind, bio-mass and we can  
16 go down the list, but I want to talk about  
17 another way of thinking about alternatives  
18 that I think would be useful and then if there  
19 is time, Q and A.

20 Context.

21 Well, energy and environmental  
22 problems, unfortunately, span large barriers  
23 or large boundaries or international, if you  
24 think about the oil market, the coal market,  
25 even liquefied natural gas. There is

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1 certainly national/continental, if you think



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2 about natural gas. And in terms of  
3 electricity, they are regional, the PJM  
4 region, which was described as the 14 states  
5 where we transmit power over roughly a  
6 thousand plus miles.

7 Air emission, well, CO2 is an  
8 international problem, global warming, hence  
9 the name; whereas NOx and SOx, other air  
10 emissions can be local, mercury can be  
11 international and so forth.

12 So you have this disconnect  
13 between the boundaries that are the  
14 differences and the boundaries between fuel  
15 and between the air emissions.

16 Unfortunately, notice the word I  
17 don't have up there is state. The state  
18 boundaries were designed back in the late  
19 1700s before all this came to be. And the  
20 extent of understanding this problem was  
21 artificial, which makes your problem even more  
22 difficult because you're trying, as you know,  
23 from the state perspective, to influence  
24 regional, which is tough even with  
25 electricity, let alone national and

□

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1 international.

2 A good question someone asked is:  
3 How do we influence national policy with  
4 nuclear waste?

5                   well, that's this problem in a  
6 nutshell or one example of it.

7                   The wholesale electricity market  
8 is a relatively new phenomenon. I mean, it's  
9 10 or 15 years, but it, as Mike Aucott  
10 mentioned, and the Energy Master Plan  
11 acknowledges, reduces even further the State's  
12 ability to control its future with respect to  
13 the electric grid, which is about a third or  
14 so of our emissions of other types. So it is  
15 a large source of our energy in terms of total  
16 energy consumption.

17                  I would point out that we use very  
18 little oil in electric generation, although it  
19 has a large impact when you do use diesel oil  
20 on high electricity demand days, which I think  
21 is a great example and we'll talk about some  
22 of the implications of that in a different  
23 context.

24                  In terms of energy independence,  
25 renewables on the electric grid don't get you

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1       there; that's where you have to hit the  
2 transportation policy. The reason I bring up  
3 that objective is we're going to talk about  
4 different policy objectives and their  
5 difficulties in a moment.

6                  Okay.

7                  The other complication is we have

8 a mixture of planning and regulation, even  
9 PJM, this interstate ISO, independent system  
10 operator that operates the wholesale  
11 markets -- administers -- operates the grid,  
12 administers the wholesale markets has a  
13 planning piece for transportation, for  
14 transmission across the states. And, of  
15 course, within the State, it's distribution  
16 from the transmission system to the end user.

17 Think about on the environment  
18 side, we have a mixture of cap and trade type  
19 markets with the SO<sub>2</sub>, NO<sub>x</sub> and CO<sub>2</sub>. We have  
20 planning standards, you know, certain  
21 standards regarding air emissions and so forth  
22 and bringing those two pieces together, one  
23 way to get where we want through market  
24 mechanisms and another way through planning in  
25 itself raises difficulties.

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1 And as I mentioned, we have these  
2 various allowance markets with overall,  
3 obviously, the CO<sub>2</sub>, the RGGI is relatively  
4 new, but SO<sub>x</sub> and NO<sub>x</sub> with their touch into high  
5 electricity demand days have been relatively  
6 successful and that, I think, may be a path to  
7 go forward.

8 If I knew that, I would just click  
9 it.

10 Anyway, the importance of economic

11 efficiency, why is that key and what do I mean  
12 about it?

13 well, it means doing more with  
14 less; okay? So it's achieving the same result  
15 with using less or achieving a better result  
16 with using just what you were using before.

17 There is no way out of our  
18 long-term problems without improving  
19 efficiency. There is just no way out. What  
20 efficiency does is it grows society's  
21 resources, that tempers the conflict between  
22 various interest groups and allows us to have  
23 hope that our children will live better lives  
24 than we do.

25 So at the end of the day, in my

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1 opinion, there is no getting around it, your  
2 policies or proposals really must consider,  
3 how do we increase economic efficiency, how do  
4 we continue to put ourselves on a path that we  
5 can do more with less because in order to even  
6 have a hope of getting to the 2050 goals or  
7 any variation of it or in any other part of  
8 society, whether it is education or security  
9 or you name it, we need to have more resources  
10 in order to get there.

11 And when I use more resources,  
12 that doesn't mean we get to off-lay waste on  
13 the environment. So, you know, it's not

14 efficient to damage the air shed in order to  
15 have more widgets, that's not efficient.  
16 okay. So we need to think about how do we do  
17 more with less in terms of all of our  
18 resources.

19 If we don't figure out, if we  
20 don't put in policies over the next years to  
21 do that, what will happen is there will be  
22 huge fights within the interest groups because  
23 one group -- when you're fighting over a  
24 shrinking or static pie, the fights get more  
25 and more dramatic.

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1 So in my view, you really need to  
2 think about how we can make sure our policies,  
3 whatever they are, make that better off five,  
4 ten, fifteen years down the road in an  
5 efficiency way.

6 Now, there is more to energy  
7 efficiency, more to efficiency than just the  
8 engineering definition, right? So when  
9 engineers talk about efficiency, they talk  
10 about how much work do I put in and how much  
11 work do I get out; that type of input/output  
12 analysis.

13 well, you also have to consider  
14 costs so it's not just how much fuel do I put  
15 in and how much electricity do I get out, it  
16 is how much does it cost, how much labor and

17 materials and so forth do I need in order to  
18 do that so we need to think about it in terms  
19 of a broad concept, not just in terms of fuel  
20 or emissions but in terms of total cost.

21 I put this up at some risk. We  
22 can make jobs all day long. You could dig  
23 holes, you could fill them up and I, being an  
24 academic, could comment on them; that would  
25 create three jobs and we could repeat this

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1 overall.

2 what we need to do is create jobs  
3 that add value to the economy, that make us  
4 more efficient; that is the only way those  
5 jobs will be long standing and sustainable.  
6 We can for short periods of time create jobs  
7 and maintain those jobs, but eventually we'll  
8 have to pay the piper, eventually those jobs  
9 have to be efficient. They have to contribute  
10 to our overall economic well being otherwise  
11 they won't be sustainable so I think we can  
12 all think of examples of that.

13 I certainly understand the  
14 pressures that many or all of us face of this  
15 type and I certainly understand politically,  
16 jobs, jobs, jobs; that being said, we need to  
17 think carefully. We need to also make sure  
18 that we are creating those jobs in a way that  
19 there will be a job there five years from now,

20 ten years from now and just not for the near  
21 future.

22 The other difficulty is that this  
23 involves trade-offs. There is no way around  
24 it. You're feeling this every minute today  
25 and I'm sure in your deliberations. If we do

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1 more here, what does it cost. If we do reduce  
2 this emission, what is the implication on the  
3 economy. If we don't build plants within  
4 New Jersey, what is the implication on jobs  
5 and so forth.

6 There is no way to get around that  
7 notion of trade-offs. The key is how do we  
8 optimally trade-off on those various factors.

9 Now, if we can grow, if we can  
10 have innovation and economic growth, those  
11 trade-offs get easier and easier. They're  
12 still there, but they're easier over time.

13 Incentives matter. I'll skip to a  
14 quick story. Incentives matter. How people  
15 respond financially matters, not just their  
16 initial response, but how they respond over  
17 time.

18 What are some key questions if I  
19 were in your shoes, if I was in your seat.

20 Exactly what is the objective or  
21 objectives a certain proposal is trying to  
22 achieve?

23  
24 proposal or alternative that is being floated  
25 trying to achieve and how much does it achieve

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1 that objective; specifically, what is it  
2 trying to do, is it trying to solve high  
3 electricity demand day issues, Nox and ozone  
4 issues on hot days; that's one thing.

5 Is it trying to reduce energy or  
6 improve energy dependence; is it trying to  
7 reduce CO2?

8 Exactly what is the objective  
9 trying to resolve. What we don't want is a  
10 hammer looking for, you know.

11 Given those objectives, given the  
12 proposed objectives that someone's proposal is  
13 trying to achieve, is there a cheaper way to  
14 do it, a less expensive way to do it; that is  
15 something I think anyone who makes a proposal  
16 needs to answer. Typically, they don't.  
17 Typically, what people do, and I can  
18 understand this, is they say, well, we could  
19 build a nuclear power plant in every home or  
20 we could put a solar panel, you know, on every  
21 square acre of New Jersey. Yeah, we could do  
22 a lot of things.

23 The question is: Given the  
24 objectives we're trying to achieve or that  
25 that proposal is trying to achieve, is there a



1 more efficient way of doing that?

2 Does the proposal acknowledge its  
3 limitations?

4 There is one question I would like  
5 to ask anyone who makes a proposal, including  
6 me, is: Under what conditions should we not  
7 do what you're suggesting; under what  
8 conditions, should we not put solar panels on  
9 warehouses; that doesn't mean I'm against  
10 solar panels. It just means I'm trying to  
11 understand what are the limits of that.

12 Under what conditions don't we  
13 build a nuclear power plant; under what  
14 conditions do we? Because it really forces  
15 the analytical discipline and rigor to say,  
16 Let's understand the conditions where this  
17 makes sense and where it doesn't.

18 Nuclear power doesn't make sense  
19 everywhere. I'm a former nuclear engineer.  
20 Solar panels don't make sense under all  
21 conditions. We need to understand those  
22 conditions so that if the conditions change,  
23 which they will, we can then shift policies.

24 So -- and that's the final bullet.  
25 Alternatives.

1           well, what we've been talking  
2   about and I'm sure you'll hear more in the  
3   afternoon session is various alternatives; you  
4   know, this Alternative A, B and C  
5   technologies, biomass, wind, solar, nuclear,  
6   transmission lines, energy efficiency, demand  
7   response, whatever.

8           I think it is probably as  
9   important if not more important to think about  
10  more policy alternatives. How do we set up a  
11  structure so we get the right mix of answers  
12  because there is not one answer. I think that  
13  should be clear. There is not one right  
14  answer. There is not two right answers.  
15  There is a grouping of them, a vector of  
16  answers.

17           So what type of policy, such as,  
18  cap and trade or taxes or whatever will get us  
19  to achieve our objectives because I think  
20  answering those questions or that next level  
21  of policy questions is actually more  
22  important. Just because solar is a good idea  
23  doesn't mean we should start mandating solar.  
24  Maybe we get to solar through a cap and trade  
25  or rebates and so forth.

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1           Not only must we consider the  
2   individual policies, but also their  
3   interaction; how does cap and trade interact

4 with CO2 or sulfur dioxide and so forth; how  
5 do rebates on energy efficiency affect  
6 regional transmission policies. Not only must  
7 we think about the policies within that little  
8 policy, but how it connects to everything else  
9 that is going on at a state, regional and  
10 national level.

11 So hopefully, I was quick enough.  
12 Let me see if there are any answers that I can  
13 question.

14 VICE CHAIR HANNA: Thanks very  
15 much.

16 Yes, Joe.

17 MR. SPATOLA: I have one question,  
18 Dr. Felder.

19 Do these economic market realities  
20 really basically drive any new industry to  
21 different sections of the country where there  
22 is lower energy density; and, does that kind  
23 of preclude New Jersey from being a site or  
24 region where industry could look for  
25 establishing a base here?

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1 DR. FELDER: Yeah, but I -- I  
2 agree, New Jersey is a high cost --  
3 particularly from an energy point of view, a  
4 high-cost state compared to Idaho, but those  
5 factors have been around for 40 or 50 years.  
6 If you take the train, you see empty mill

7 after empty mill and so forth, the abandoned  
8 factories.

9 where New Jersey and other states  
10 need to provide value is add a lot more value  
11 for their input; so that's on the technology  
12 side, on the productivity side, services and  
13 that type of stuff. And let alone in the  
14 United States, think about internationally,  
15 the movement -- you know, the mill that moved  
16 from New Jersey to South Carolina is now in  
17 the Philippines. I mean, that has been going  
18 on for 50 years.

19 Obviously, we can't be oblivious  
20 to energy prices. People aren't coming here  
21 with large industries, but I think that day  
22 may have come in the past. There may be some  
23 exceptions where the additional value of the  
24 labor force because it's highly educated,  
25 highly trained can overcome the amount of

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1 energy the industry uses. But those are  
2 higher-value jobs.

3 Now, of course if we build a  
4 nuclear power plant, that would look  
5 differently, but that would be in terms of a  
6 large-scale industrial society here. I mean,  
7 there would be some exceptions; that, would be  
8 one of them.

9 MR. SPATOLA: Is it a given that  
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10 we'll end up seeing in New Jersey a greater  
11 decline in manufacturing and industry because  
12 of this situation that we're in with energy  
13 and with greenhouse gas regulations and --

14 DR. FELDER: I think when you mean  
15 industry, I think you're talking about large  
16 manufacturing type, heavy industry.

17 MR. SPATOLA: Yes, I am.

18 DR. FELDER: Now, if you bring in  
19 commercial or high technology or other parts  
20 of, quote, industry, then that's where  
21 New Jersey has a competitive advantage because  
22 of its labor force and so forth. Those trends  
23 of the loss of the manufacturing base are 40  
24 years old, if not older. I don't see  
25 anything -- you know, I don't see anything

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1 reversing those trends.

2 I don't think that what New Jersey  
3 is trying to do on the air emission side or  
4 the environmental side or clean energy side  
5 accelerates that trend; in fact, it may reduce  
6 it because if we can combine the high-tech  
7 engineering training with those new  
8 technologies, I think that's where New Jersey  
9 can grow.

10 MR. ZONIS: One of the problems  
11 that continues to come up and must be  
12 frustrating for people who are trying to

13 answer the questions that you propose is the  
14 Not in My Backyard Syndrome.

15 The most recent one that comes to  
16 mind is the major electric supplier wanting to  
17 build a high-voltage transmission line from  
18 the western part of the State across many  
19 communities with practically revolutionary  
20 responses all the way across the map.

21 How do we continue to resolve  
22 those and come up with the alternatives to  
23 answer Question 2, as well as Question 1?

24 DR. FELDER: I don't see really a  
25 way out of that without states giving up their

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1 jurisdiction to the federal government, which  
2 there has been some movement at the federal  
3 level with the 2005 Energy Policy Act or  
4 thereabouts, let alone at the local level.

5 I think the new Administration's  
6 approach, like everything is to put a lot of  
7 money to that problem. You saw it on the  
8 nuclear side with waste storage; that's just  
9 another poignant example of not in my  
10 backyard.

11 we design democracies for  
12 participation and input, not because of  
13 efficiency; so that may have to change over  
14 time. Eventually either prices will continue  
15 to rise, reliability will start to suffer and

16 at some point, you know, society will be  
17 confronted with that trade-off.

18 So in many cases, we have to wait  
19 until a crisis occurs in order to solve the  
20 problem, you know, just go down the list; so  
21 it is very difficult to anticipate, that's why  
22 you're here and I'm here.

23 MR. ZONIS: I'm going to be  
24 parochial in my view despite your warnings not  
25 to do so.

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1 The projections that we have in  
2 terms of our energy demands were made before  
3 we experienced this significant economic  
4 change.

5 If you were to do a sensitivity  
6 analysis on those projections, how much do you  
7 think that we could be off in what we think  
8 the projections were going to be versus what  
9 they are going to be if we do have a new  
10 economic paradigm.

11 DR. FELDER: That's a great  
12 question because when we completed the Energy  
13 Master Plan in the State, it was literally two  
14 weeks before oil prices went from 140 to 50  
15 dollars.

16 The way I think about it, and  
17 after I do the numbers, maybe I can provide  
18 them, is I think we'll have two to four years

19 of flat-line growth roughly and then we'll  
20 continue, assuming the economy rebounds at the  
21 level projections, you know, the 1 to 2  
22 percent a year; that's the way I think about  
23 it.

24 In other words, it will delay us.  
25 It moves us out, just take Mike's numbers and

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1 readjust the scale by two years, hopefully one  
2 year, but maybe three years.

3 MR. ZONIS: I'm glad for the  
4 optimism.

5 VICE CHAIR HANNA: One more.  
6 Go ahead, Mike.

7 MR. EGENTON: Real quick, a lot of  
8 discussion about green jobs, green economy and  
9 looking to that nexus of the -- you know, the  
10 old manufacturing bases left here at the  
11 State.

12 Is Rutgers working on or  
13 collaborating with the State, Hughes & Seneca  
14 talked about it, about tracking that new type  
15 of manufacturing sector, the folks that  
16 construct the solar panels, the folks that  
17 build the wind turbine; and, also, on an  
18 academic level, a core curriculum of teaching  
19 people how to do that, as well as on the labor  
20 side of the equation of building it and  
21 enhancing that job force.



22 DR. FELDER: Rutgers is trying to  
23 do that both on the labor force with the  
24 Heldrich Center and we're a little bit  
25 involved, but that's the area of expertise,

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1 helping design curriculum at all levels at the  
2 high school, vocational, community college,  
3 graduate level.

4 Also, it's tough with the energy  
5 efficiency measures that the BPU is putting  
6 in, we're calculating green jobs associated  
7 with that.

8 The one big kind of a difficulty  
9 has been getting that solar installer or  
10 assembly plant here in New Jersey because  
11 other states are competing for those jobs, as  
12 well. So there is kind of a -- I hate to use  
13 the word arms race, but between Pennsylvania,  
14 New York, and so forth. And that really  
15 requires a nexus, I think that's the right  
16 word, a culmination of energy, economic and  
17 environmental policy.

18 New Jersey has been trying really  
19 with the solar because of large installations  
20 relative to the number of people, hopefully  
21 that will continue and then we'll be able to  
22 land even more jobs on the manufacturing or  
23 assembly, not just in the installation because  
24 those are the higher-value jobs.

25 VICE CHAIR HANNA: Thank you very

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1 much, Dr. Felder.

2 I should mention, Frank, you're  
3 welcome to join us for lunch. All invited  
4 speakers can join us for lunch up on the sixth  
5 floor. I know we have more questions for you  
6 so if you're available...

7 DR. FELDER: Great. Thank you  
8 very much. I just don't believe in free  
9 lunches so...

10 (Frank Felder, Ph.D. was excused.)

11 VICE CHAIR HANNA: Sean McNamara  
12 is here from PJM. Sean, I'm sorry to do this  
13 to you, but you're the one standing between us  
14 and lunch and we're a little late, but we're  
15 glad you could join us.

16 Sean is the manager of Regulatory  
17 and Legislative Affairs. We've been talking  
18 about PJM. Hopefully you've been here a  
19 little bit and you've seen your name taken a  
20 few times.

21 MR. MC NAMARA: I have, I have.

22 VICE CHAIR HANNA: We definitely  
23 appreciate you being here and are glad you  
24 could come.

25 MR. MC NAMARA: I have two tough

1 challenges today. I have to follow  
2 Dr. Felder, who is always impressive; and  
3 then, to your point, I'm standing between you  
4 and your lunch so hopefully I won't hold  
5 things up too much.

6 Thank you for inviting PJM to  
7 speak here today.

8 Today's hearing is focusing on the  
9 need to balance the mix of electric-generating  
10 options in New Jersey to improve air quality  
11 and address climate change.

12 PJM agrees that air quality and  
13 climate change are significant issues that do  
14 need to be addressed and we appreciate the  
15 work the Clean Air Council is doing to help  
16 New Jersey address those problems and we agree  
17 to work with the Council and the State of  
18 New Jersey in improving in both of those  
19 areas.

20 You've heard PJM mentioned a  
21 couple of times today. Well, PJM is the  
22 regional transmission organization that serves  
23 all or part of 13 states and the District of  
24 Columbia. Our job is to ensure the  
25 reliability of the bulk power grid and to

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1 operate a competitive wholesale market for

2009 Hearing transcript.txt  
2 electricity serving more than 50 million  
3 Americans. We do this by operating the  
4 electrical grid to meet the highest level of  
5 reliability standards, administering a  
6 day-ahead and real-time market and planning  
7 for the long-term adequacy of the bulk  
8 transmission system.

9 PJM's No. 1 priority and the  
10 priority that drives all of the decisions that  
11 it makes is reliability. In order to ensure  
12 that the transmission system remains reliable,  
13 PJM uses an open process called the Regional  
14 Transmission Expansion Plan to study the  
15 transmission system to identify what changes  
16 or additions to the grid are needed to ensure  
17 reliability and the successful operation of  
18 the wholesale markets.

19 As the Federal Agency Regulatory  
20 Commission approved Regional Transmission  
21 Organization, PJM's RTEP process covers a  
22 region that encompasses more than 164,000  
23 square miles in 13 states and the District of  
24 Columbia.

25 PJM's RTEP process includes both a

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1 five year and fifteen year dimension. The  
2 results of the studies performed by PJM staff  
3 along with the recommended upgrades required  
4 to address reliability, criteria violations

2009 Hearing transcript.txt  
5 are submitted to PJM's independent board of  
6 managers for the PJM board for approval. Once  
7 approved, the upgrades become part of PJM's  
8 overall RTEP.

9 The independent nature of PJM's  
10 board cannot be overstated. This requirement  
11 of our operating agreement ensures that  
12 decisions made by PJM about the transmission  
13 system are made without undue influence from  
14 any PJM member or stakeholder.

15 PJM's RTEP process is holistic.  
16 The studies consider multiple inputs including  
17 load forecasts, market efficiency analysis,  
18 generation projects requesting interconnection  
19 to the grid, which include renewable  
20 generation, generation deactivation and  
21 retirements and demand response and energy  
22 efficiency.

23 PJM does not control which types  
24 of generation resources are proposed to be  
25 built or retired, nor do we have a preference

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1 for or advocate for any certain type of  
2 generation. PJM can be considered a  
3 generation agnostic or neutral organization so  
4 we will not be making any recommendations or  
5 suggestions on which types of generations  
6 should or could be built.

7 However, PJM provides the process

8 through which resources are added to the grid  
9 and the markets where they can participate.  
10 PJM's 2008 RTEP, which was released on  
11 February 27th shows that more than 6500  
12 megawatts of new generating resources are  
13 under construction with another 85,000  
14 megawatts active in our queues. These  
15 generation additions and potential additions  
16 improve system reliability and generation  
17 supply, as well as the competition within  
18 PJM's market.

19 More to the point of today's  
20 hearing, PJM is an enabler of diverse  
21 generation resources. The RTEP process offers  
22 a structure that assures consistent  
23 opportunity for development across fuel types.

24 More than 59,000 megawatts of  
25 renewable technologies are active in our

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1 interconnection request process.  
2 Interconnection request totals through January  
3 31st of this year include 55,000 megawatts of  
4 wind generation, 600 megawatts of methane, 500  
5 megawatts of biomass and 2700 megawatts of  
6 hydro.

7 The potential impacts of these  
8 renewable sources of generation cannot be  
9 underestimated. As an example, an increased  
10 penetration of wind power shows the potential

11 for mitigating wholesale prices while  
12 providing significant CO2 emissions  
13 reductions.

14 with 15,000 megawatts of wind  
15 capacity installed, wholesale market price  
16 reductions of \$4.50 to \$6.00 a megawatt hour,  
17 which translates to reductions in annual  
18 market-wide expenditures of between \$3.5 to  
19 \$4.7 billion.

20 Displacement of about 43,000  
21 gigawatt hours of fossil-fueled generation  
22 with about 60 percent of the displaced  
23 generation being coal and the remainder being  
24 natural gas and oil-fired units.

25 And that 15,000 megawatts of wind

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1 capacity, if installed, will generate CO2  
2 emission reductions of almost 35 million short  
3 tons in the absence of any CO2 price.

4 So given our neutral stance on  
5 generation sources and our proven methods to  
6 provide the way for diverse generation types  
7 to connect to the grid and to participate in  
8 our market, PJM should be seen as an enabler  
9 of renewable generation sources and encourages  
10 the development of more renewable sources of  
11 electricity. This will not only assist  
12 New Jersey in achieving its air quality and  
13 emissions goals, but will improve the

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14 reliability of the grid, as well.

15 The fact still remains that PJM is  
16 a Regional Transmission Organization, which is  
17 responsible for the bulk transmission system.

18 In total, more than \$13 billion of  
19 new transmission lines were approved by the  
20 independent board since 2000, all of which is  
21 in various stages of development. Part of  
22 this investment is for the interconnection of  
23 new generation and part of it is for  
24 addressing the reliability requirement of the  
25 region in light of ever increasing growth in

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1 demand for electricity.

2 New Jersey's native load growth  
3 over the next ten years is projected to be  
4 around 1.6 percent per year, which is down  
5 slightly given the downturn in the economy.  
6 Even with the downturn, the trend for load  
7 growth is still moving upward.

8 To address the growing demand in  
9 New Jersey, PJM has identified numerous  
10 upgrades and is working closely with the  
11 transmission owners that are responsible for  
12 building the facilities. Among the more  
13 significant upgrades is a new 500 kv  
14 transmission line from Susquehanna in  
15 Pennsylvania through PSE&G's Roseland station  
16 in New Jersey. This line will address 23



17 overload conditions on 230 kv and 500 kv  
18 transmission lines in the New Jersey and  
19 Pennsylvania area, making the system more  
20 reliable and keeping the lights on in  
21 New Jersey.

22 New and/or upgraded transmission  
23 lines, as I said before, also enable renewable  
24 sources of energy to reach loads. The fact of  
25 the matter is that most of the areas in the

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1 United States where renewable sources of  
2 energy are located are not in the areas where  
3 the energy is needed and that makes a case  
4 that additional transmission lines will be  
5 required in order for the energy to flow to  
6 the load; therefore, the Clean Air Council  
7 will be advocating for an increase in the use  
8 of renewable resources. To achieve its goals  
9 around air quality and climate issues, new  
10 transmission lines and upgrades will be  
11 needed.

12 The Susquehanna-Roseland line  
13 proposed for northern New Jersey will not only  
14 relieve grid congestion and improve  
15 reliability, but will also enable clean  
16 generation resources both within New Jersey  
17 and outside its borders to participate in  
18 PJMs.

19 So we encourage the Clean Air

20 Council to consider what PJM has provided and  
21 include as part of its overall recommendation  
22 a provision for the development of additional  
23 high-voltage transmission.

24 while PJM is neutral in the type  
25 of generation that is proposed, building a

□

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1 baseload plant in New Jersey will help close a  
2 supply and demand gap in the State, decrease  
3 the State's need to import energy, obviously,  
4 improve the reliability of the grid and reduce  
5 electricity prices.

6 while improving the energy  
7 situation in New Jersey, new baseload power  
8 could also assist the State in meeting its  
9 highly aggressive reductions in greenhouse gas  
10 emissions and assist in improving air quality.

11 we encourage the Clean Air Council  
12 to support the energy master plan's  
13 consideration that adding additional baseload  
14 generation is needed in the State and believe  
15 that noncarbon-emitting solutions, such as  
16 nuclear is one possible solution.

17 PJM believes that demand response  
18 and energy efficiency will also play a very  
19 prominent role in the generation mix going  
20 forward and suggests that the Clean Air  
21 Council give great consideration to demand  
22 response resources and energy efficiency when

23 making their recommendation.

24 The best and most cost effective

25 means to reduce emissions and improve air

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1 quality is to reduce the amount of load on the  
2 system. The cheapest and cleanest megawatt of  
3 energy is the one that is not needed.

4 Demand response is the ability of  
5 electric consumers to control their costs and  
6 reduce their electric loads, often during  
7 times of high congestion and high prices, thus  
8 reducing the amount of electricity that must  
9 be supplied.

10 PJM has a significant amount of  
11 demand response already participating within  
12 its footprint. There are 4620 megawatts of  
13 demand response committed as capacity  
14 resources for the 2008/2009 delivery year that  
15 began June 1st of 2008. We are working hard  
16 with our members and our stakeholders to  
17 increase the use of demand response.

18 PJM is looking to develop a price  
19 responsive demand product and to put into  
20 place the infrastructure to support it and  
21 enable it. PJM is also looking to develop a  
22 CO2 displacement certification for  
23 implementation in our Generator Attributes  
24 Tracking System or GATS to increase the  
25 participation of demand response resources in

1     our market.

2                   Energy efficiency is once again  
3     surfacing as a viable alternative to building  
4     new generation sources. By definition, energy  
5     efficiency is the installation of more  
6     efficient devices or equipment or the  
7     implementation of more energy efficient  
8     processes or systems. These devices or  
9     systems meet the requirements to exceed  
10    building code, appliance standards or other  
11    relevant standards during the time of  
12    installation.

13                  PJM is also working to increase  
14    energy efficiency usage across the RTO.  
15    Starting with the 2012/2013 base residual  
16    auction later this spring, energy efficiency  
17    can bid into our capacity auction and, if  
18    selected, receive a capacity payment or  
19    revenue stream over a four-year period of  
20    time.

21                  As part of our testimony today, I  
22    am submitting a report PJM completed in  
23    January of this year entitled, Potential  
24    Effects of Proposed Climate Change Policies on  
25    PJM's Energy Market.

1 PJM recognizes that legislation to  
2 reduce carbon emissions is coming and will  
3 have a significant impact, not only on PJM,  
4 but also our members and their customers.

5 This study was undertaken to help inform  
6 decision makers in Washington and elsewhere on  
7 how climate control proposals will affect the  
8 wholesale market and wholesale market prices.

9 When you read the study, you will  
10 see that it has many conclusions on what the  
11 varying price levels for carbon will do to the  
12 market, consumer's bills and for carbon  
13 reduction; however, the study also shows that  
14 a significant mitigation of price impact  
15 occurs through increased demand response and  
16 energy efficiency so a 2 to 10 percent  
17 increase in energy efficiency measures can  
18 reduce wholesale prices of up to \$18 billion  
19 per year across PJM. A 2 to 10 percent  
20 increase in energy efficiency measures also  
21 results in 14 million to 60 million tons of  
22 emission reductions.

23 The desired outcome of our effort  
24 is that PJM will see a significant increase in  
25 the amount of demand response and energy

□

1 efficiency that has been offered and selected  
2 in our RPM capacity market. These resources  
3 will not only increase the reliability of the

4 grid, but will also contribute heavily in the  
5 process to reduce greenhouse gas emissions.  
6 PJM encourages the Clean Air Council to  
7 consider greater levels of demand response and  
8 energy efficiency when developing their  
9 recommendations.

10 So once again, PJM appreciates the  
11 opportunity to share its thoughts to assist  
12 the Clean Air Council in making their  
13 recommendations. From the testimony provided,  
14 PJM believes that reliability needs to be the  
15 first consideration giving the need of and the  
16 ever increasing demand for electricity. Aside  
17 from that, a holistic approach is required and  
18 should include transmission, new baseload  
19 generation and ever increasing amounts of  
20 demand response and energy efficiency.

21 Once again, thanks for inviting me  
22 and I will do my best to answer any questions  
23 that you may have.

24 VICE CHAIR HANNA: Thank you very  
25 much, Sean.

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1 we'll take a question or two  
2 before we break for lunch.

3 DR. BLANDO: You may have alluded  
4 to this and I want to get a little more  
5 clarification.

6 In terms of utilization or  
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7 increase of utilization of energy efficiency,  
8 how does that affect the bottom line for PJM?

9 I mean, is it reasonable to think  
10 that if people become more efficient, there is  
11 less going across the grid and therefore you  
12 will take a hit in your profit?

13 MR. MC NAMARA: Well, PJM is a not  
14 for profit.

15 DR. BLANDO: I see.

16 MR. MC NAMARA: So we don't  
17 operate to generate profit. In an operations  
18 sense, we can be considered the air traffic  
19 controllers of the grid. We are just making  
20 sure that supply and demand are met and  
21 contained; and then on the other market side,  
22 we could be considered like the NASDAQ, where  
23 we just provide a marketplace for our  
24 participants to trade their product.

25 MS. MOUNT: With all this

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1 discussion about technology and energy  
2 efficiency, what are you doing to upgrade or  
3 change the transmission lines to be more  
4 efficient, to have less problems with  
5 diminished --

6 MR. MC NAMARA: Line losses and  
7 transmission losses.

8 MS. MOUNT: Yeah, and also maybe  
9 put them underground or do something that gets

10 rid of this idea that people are going to be  
11 fried if they live near a transmission line.

12 MR. MC NAMARA: PJM makes the  
13 recommendations to build the line and we work  
14 with the transmission owners, assisting them  
15 to get, you know, passed through the  
16 regulatory process, but we don't really make  
17 recommendations on what lines, how they should  
18 be built, where they should be built. We just  
19 know that the areas where the congestion is,  
20 where the need for the line goes and then we  
21 work with our transmission owners and they're  
22 the ones that develop those plans.

23 MS. MOUNT: Do you see anything  
24 happening in that direction?

25 MR. MC NAMARA: There are some

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1 things that have developed. I know that the  
2 PATH (ph) line, which is down in the southern  
3 portion of PJM is looking at -- as it crosses  
4 through the Chesapeake Bay is looking to  
5 convert it from an AC signal to a DC in order  
6 to get it through to the other side; that's  
7 going to help with line losses. And it's  
8 easier to -- it's easier to run those lines  
9 underneath the water than it is from an  
10 alternating current perspective. I mean,  
11 there are some developments that are coming.  
12 I can get you more information on that if you



13 would like.

14 DR. BERKOWITZ: I have a question  
15 about demand response.

16 Certainly on high energy demand  
17 days, I can understand that air conditioning  
18 can be cut back to minimize demand response,  
19 but I take it that you're talking about a much  
20 broader demand response than just that.

21 without revealing any trade  
22 secrets, can you give us some examples of what  
23 you've encountered or what your understanding  
24 is of where this improved demand response  
25 could come from; that is, it would be

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1 convenient for the Council to be able to say,  
2 Everybody should throw out that 20-year old  
3 refrigerator, but what other examples can you  
4 give us in that direction.

5 MR. MC NAMARA: PJM has a couple  
6 different programs. One, just to mention one,  
7 is our interruptible load for reliability  
8 where we actually have members of PJM that  
9 will -- to the point somebody said earlier --  
10 come off the grid. So they'll move their  
11 operation to another time, they won't run  
12 their operation during that high-peak period  
13 to pull a significant portion of demand off  
14 the system.

15 we're seeing a lot of work with

16 curtailment service providers in working with  
17 consumers at some smaller businesses to pool  
18 together a larger portion of demand response.

19 we're working on trying to get  
20 price response and demand so you've heard of  
21 smart grid, you know, enabling consumers to  
22 see the cost of energy as they're consuming it  
23 and to make smarter decisions around maybe I  
24 should run my dishwasher at 11:00 at night  
25 rather than 3:00 in the afternoon because of

□

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1 the price difference between the cost of  
2 energy so there is some significant work  
3 moving forward.

4 DR. BERKOWITZ: Thank you.

5 VICE CHAIR HANNA: One more.

6 MR. ELSTON: I understand your  
7 board are your members?

8 MR. MC NAMARA: That is incorrect.

9 MR. ELSTON: Pardon?

10 MR. MC NAMARA: That is incorrect.

11 our board is independent of our members. So  
12 we have a board that cannot own any financial  
13 stake in any of the members of PJM. If they  
14 do own, they need to divest them within six  
15 months and that goes for employees, as well.

16 MR. ELSTON: The question I have  
17 in a broader respect is the make up of that  
18 board.

19 Does that include advocacy groups,  
20 members of the environmental community; can  
21 it, should it?

22 The question is: where are the  
23 limitations and perhaps how is your board  
24 selected in the first place?

25 MR. MC NAMARA: The board is not

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1 made up of any of our stakeholders; however,  
2 we do have a stakeholder process where  
3 environmental groups, consumer groups can  
4 become members of PJM and participate in our  
5 stakeholder process so that their concerns,  
6 their wants and desires can be expressed to  
7 our board. We have, we have --

8 MR. ELSTON: And the board itself,  
9 I was curious, members of the board, could  
10 they become a member?

11 MR. MC NAMARA: Not that I'm aware  
12 of. We have a board search process whenever a  
13 board member goes off and he is going to be  
14 replaced. This process goes out and searches  
15 for viable candidates to become part of PJM's  
16 board.

17 MR. ELSTON: But they're not  
18 prohibited from it?

19 MR. MC NAMARA: They're not  
20 prohibited, not to my knowledge, but there  
21 hasn't been --

22 MR. ELSTON: But highly unlikely?  
23 MR. MC NAMARA: I would assume so,  
24 yes.  
25 VICE CHAIR HANNA: Once again,

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1 thanks very much, Sean.  
2 (Sean McNamara was excused.)  
3 VICE CHAIR HANNA: We are going to  
4 break for lunch and maybe we'll split the  
5 difference. why don't we do a half an hour  
6 for lunch and we'll be back here at 12:45.  
7 Thanks everybody.  
8 (Luncheon recess: 12:19 p.m. to  
9 12:52 p.m.)

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1           A F T E R N O O N     S E S S I O N

2                               12:52 p.m.

3                   VICE CHAIR HANNA: Good afternoon  
4 everyone. We're trying to get back on  
5 schedule here. Let's get started again, if  
6 you could take your seats.

7                   Our first speaker after lunch is  
8 Bill Levis, who is the President and Chief  
9 Operating Officer at PSE&G Power.

10                  Bill has been in the power  
11 industry, he has just been telling me some of  
12 his background going all the way back to his  
13 high school years and his interest in energy,  
14 over 25 years of experience in the power  
15 industry and serving PSE&G Power, which has  
16 three main subsidiaries, PSE&G Fossil, PSE&G  
17 Nuclear and PSE&G Energy Resources and Trade.

18                  Welcome, Bill. Thank you very  
19 much for your time today.

20                  MR. LEVIS: Well, good afternoon,  
21 everybody. I do appreciate the opportunity to  
22 talk today. And I'll tell you, I have been  
23 impressed with the array of speakers thus far  
24 and the topics that have been presented. And  
25 I recognize the special challenge this group

1 has, which I would say is to take what looks  
2 like a number of competing interests and needs  
3 and make them complementary; and when that is  
4 done, I think we can truly make progress on  
5 this important issue that I think is decades  
6 in the making.

7               So I put this slide up to talk  
8 about our company's approach to climate  
9 change. I am not here to talk about all three  
10 legs of this, but we often talk about the  
11 three-legged stool; that is, the need for  
12 renewable energy, the need for conservation  
13 and still the need for clean central station  
14 power. Some folks you've heard refer to that  
15 as baseload power during the course of this  
16 morning's discussion.

17               I would say we endorse all three  
18 equally. We believe that all three need to be  
19 done. There is no silver bullet to this issue  
20 that we're dealing with, no single solution  
21 and it's going to require progress on all  
22 three fronts, but I'm not going to talk about  
23 the conservation piece or the renewable piece  
24 because there are other parts of our company  
25 that are dealing with that.

□

1               I am going to talk about the clean

2 central power and the need for that as we look  
3 at options and in consideration of that and  
4 how we make that decision.

5 I thought I would start first with  
6 just a picture of electricity generation in  
7 the country on the left and then New Jersey on  
8 the right.

9 There are a couple of points I  
10 would like to make. If you look from a  
11 baseload generation standpoint, essentially  
12 you have three options in New Jersey, although  
13 there are four in the United States; and that  
14 is, coal, which you see is 49 percent of the  
15 nation's power, which is why I believe you  
16 cannot walk away from coal without having  
17 significant and drastic effects on our  
18 economy; natural gas, which is 20 percent; and  
19 nuclear, which is just under 20 percent and  
20 you see the hydro contribution there.

21 I heard some comments this morning  
22 about the best plant is the one that does not  
23 have to be built. And I can think of no  
24 better example of that than the nuclear story.  
25 And I say that because its contribution is

□

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1 just under 20 percent and it has been that for  
2 probably a decade now and that essentially  
3 absorbed the growth that we've had in  
4 electricity consumption in this country.

5                   So the improvement in nuclear  
6     operations over the last two decades  
7     essentially obviated the need for over 20 new  
8     nuclear plants so it's clearly a case of being  
9     more efficient, being more productive is a  
10    real-time case for reducing the need for  
11    additional plants. For the ninth year in a  
12    row, the nuclear industry had a capacity  
13    factor of greater than 90 percent just in this  
14    past year.

15                   On the New Jersey side, I point  
16    out you heard again today that in New Jersey  
17    greater than 50 percent of the energy comes  
18    from nuclear, which is why as we deal with  
19    climate change as an issue, transportation has  
20    to be dealt with because transportation in  
21    New Jersey is actually the biggest contributor  
22    of greenhouse gas emissions. And you see the  
23    contribution for natural gas is actually  
24    greater than coal in this state and still the  
25    contribution from coal is about 16 percent.

□

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1     This is a picture of actual generation in 2007  
2     so that's what actually ran.

3                   The next slide will show you  
4     essentially what was available from a capacity  
5     standpoint in New Jersey and it takes us back  
6     to 1990.

7                   A couple of things that I would



8 point out here from a baseload standpoint,  
9 what you see in the blue is natural gas  
10 generation and you can clearly see that  
11 natural gas has been a bigger and bigger  
12 contributor to capacity in the State.

13 You can see the orange, which is  
14 nuclear has been relatively flat.

15 Coal, which is the black has been  
16 relatively flat and essentially you see the  
17 drop in oil along the way.

18 Now, if I were to update this for  
19 2009, there would be a couple additions; one,  
20 is our Linden plant, which was 1000 megawatt  
21 combined cycle, natural gas, that got added in  
22 2006 and recently added 200 megawatts of  
23 nuclear capacity in the past year so there  
24 would be some change in the blue and the  
25 orange, but essentially the other ones would

□

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1 continue with the trend you see there.

2 Now, I showed New Jersey capacity  
3 and now this is the PSE&G power piece. And a  
4 couple of messages that I would like to leave  
5 here. One is there is some assets in New York  
6 and New England included in this 13,000 number  
7 that you see there, but the majority of those  
8 are in New Jersey and PJM.

9 The second thing and I tell our  
10 employees this, too, is what we saw last year

11 firsthand was the value of having a diverse  
12 fleet of assets; that is, different types of  
13 power plants with different fuel sources  
14 because just in the course of this last year,  
15 we got a chance to run them all. I say that  
16 because if you roll back the clock to last  
17 January, we essentially had relatively low gas  
18 prices, relatively low coal prices. During  
19 the course of the year, we saw gas go up by --  
20 you know, more than double. We saw coal  
21 moderately increase. And by the end of the  
22 year, we saw gas collapse, oil collapse, coal  
23 be high so we were actually running oil plants  
24 at the end of the year and in the beginning of  
25 the year and saw in some places gas displace

□

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1 coal.  
2 I say that because although you  
3 see the title about predicting the future,  
4 none of us can do that. And all I know is  
5 having a diverse asset base allows us to take  
6 advantage of whatever is available or frankly  
7 not available at that time because if I were  
8 heavily dependent on natural gas and I was  
9 talking to you after Hurricane Katrina, it  
10 would be a much different story because we  
11 lost a significant amount of natural gas  
12 capacity at that time.  
13 So you can see what is available

14 from a fuel diversity standpoint. And you see  
15 gas is about half of our portfolio; but when  
16 it actually ran, you see a bigger contribution  
17 from coal because for the most part it was a  
18 lower cost of producing electricity during the  
19 last year.

20 I put one little note, if I see a  
21 pump storage facility so when you look at  
22 opportunities to shave the peak, this is  
23 actually an excellent facility to do that.  
24 This is a facility that takes a pond of water  
25 essentially, pumps it to another pond at a

□

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1 higher elevation at night when the prices are  
2 cheaper and during the course of the day the  
3 water runs through a water turbine. And this  
4 is a 400 megawatt unit that is actually run  
5 during peak hours of the day so it helps to  
6 shave the peak and reduce prices during that  
7 period of time.

8 The only other item I would point  
9 out is the energy produced last year was a  
10 record production year for us. So we  
11 generated more megawatts from our fleet, that  
12 is aging, last year than we ever had in the  
13 history of the company.

14 So I just wanted to put this up  
15 here. We look at the Energy Master Plan just  
16 like everybody else and we want to make sure

17 that when we see our share of that, that we  
18 are there to meet the needs. And what I  
19 wanted to say here is on the left you see  
20 projected generation by the various types  
21 available and on the right is the PSE&G Power  
22 piece for nuclear, coal and gas. And if you  
23 look at the -- you will see just over 60,000  
24 megawatt hours needed on the left there and  
25 you can see us, you know, with our portion of

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1 that so I would tell you from a baseload  
2 capacity standpoint, we think we're well  
3 positioned to meet the needs in 2020.

4 Now, we generally say, what is our  
5 strategy for there and beyond. It's not all  
6 that complex. It really is getting back to  
7 some of that economic efficiency discussion we  
8 heard this morning; that is, getting the most  
9 of our existing assets so we've made  
10 significant investments and I'll show you a  
11 couple of them in our existing units and then  
12 operating units we have with excellence that  
13 means better than anybody else, and  
14 measurements on a number up front, not just  
15 reliability, but cost wise, safety wise and  
16 significant environmental measures and doing  
17 it at the same time in which I call an  
18 environmentally responsible fashion to  
19 minimize our impact on the environment.

20 Just to highlight a few of those  
21 investments, \$440 million in extended power  
22 upgrade and steam generator replacement, one  
23 has increased the output altogether from those  
24 two units by 200 megawatts, which we had  
25 available for the grid this past summer and

□

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1 also sets us up for license renewal and that  
2 the major capital expenditure for major  
3 components should not need to be replaced for  
4 the entire 60 years that we expect from the  
5 units.

6 In addition, we are pursuing  
7 license renewal. We've been working on that  
8 project for almost two years now and expect to  
9 submit our application to NRC in August of  
10 this year to extend the operating licenses for  
11 Salem and Hope Creek by an additional 20  
12 years. Just so you know the licenses for  
13 Salem Unit 1 expire in 2016, for Salem Unit 2  
14 in 2020 and Hope Creek in 2026.

15 On the coal side, we've made  
16 significant investments both for our  
17 environmental retrofits at our Hudson and  
18 Mercer stations. Those include things like  
19 scrubbers, SCRs, baghouse filters (ph), which  
20 deal with SOx, NOx, mercury and particulates;  
21 but, also, another several hundred million  
22 dollars in reliability improvements so that

23 the unit will operate reliably when those  
24 environmental retrofits are also accomplished.  
25 The natural gas side, we talked

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1 about the Linden plant that we finished in  
2 2006.  
3 We had some discussion this  
4 morning about the high electric demand days.  
5 We are positioned at this point to do three  
6 things: One, is we will bid new capacity in  
7 the upcoming May RPM auction to replace some  
8 of the older units. We have an operating  
9 protocol so we can balance kind of the price  
10 objectives and environmental objectives when  
11 we operate those units. Some of those units,  
12 frankly, we will retire by 2015. From a  
13 numbers perspective, that's about 2000  
14 megawatts that will be subject to retirement  
15 in the next half dozen years.

16 It makes sense that we did install  
17 water injection or actually are installing it  
18 today. It's not something we're waiting for  
19 2015 for. A number of our units will actually  
20 be done this May.

21 If I rolled the clock back a  
22 little bit, you saw that natural gas blue line  
23 going up, we've added 2300 megawatts of  
24 natural gas generation since the year 2000.

25 I mentioned before about operating

1 with excellence and that is to make sure that  
2 we are getting the most out of our units each  
3 and everyday that the heat rate is as  
4 efficient as it could be, the force(ph) loss  
5 rate and the time that the plant is off line  
6 is reduced. And this just shows a couple of  
7 the slides relative to nuclear output, which  
8 has continued to increase at the station.  
9 we've had three years now greater than  
10 90 percent and finished last year just over  
11 92 percent. In the increased generation, you  
12 see there is actually a function of having  
13 those additional 200 megawatts available all  
14 year this year versus just half a year last  
15 year.

16 On the coal side, you will  
17 actually see output being reduced over the  
18 last couple of years and that's frankly  
19 because of outages we have taken to put in the  
20 back-end technology investments that I  
21 referred to before.

22 So on significant outage days, to  
23 put in those reliability and environmental  
24 improvement enhancements that I talked about,  
25 but we essentially finished Mercer this year.

1 we finish Hudson in 2010. And we believe the  
2 units will be well positioned to have an  
3 improved output.

4 And the bottom reflects our  
5 combined cycle fleet and certainly you can  
6 see, as we talked about, natural gas being a  
7 bigger supplier than coal in New Jersey, you  
8 can see that directly from our own fleet where  
9 essentially from 2005 to 2008 we almost  
10 tripled the output from our combined cycle  
11 plants.

12 This is actually a slide that  
13 we're fairly proud of, Power, because you see  
14 two lines, the blue line represents our  
15 generation so you can see a continuous,  
16 essentially, a trend in increasing the output  
17 from our stations; the red line represents the  
18 emissions from them. Now that's just SOx and  
19 NOx. It would be a similar story for mercury  
20 and particulate if it were there, too.

21 So you can see we were able to  
22 increase our generation and reduce our output  
23 at the same time. Now, we can do that, quite  
24 frankly, when we work together in  
25 understanding rules, there is a common

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1 platform nationwide so we can work together to  
2 get to this end.

3 I will say CO2 will be much more  
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4     difficult than this because some of these  
5     things were power-plant dependent and CO2 has  
6     got many more tentacles to it than just  
7     generation if we're truly to make progress in  
8     this area.

9             The other thing I point out, too,  
10    if you look at that blue line that essentially  
11    flattens out, too, because if you look at what  
12    it is we were able to get out of our units  
13    from an efficiency stand point, we're almost  
14    tapped out at that point so it does call for  
15    what is next then.

16            So the "what is next" discussion  
17    is an interesting one. I particularly like  
18    the gentleman who talked about sometimes there  
19    are more questions than answers. These are  
20    just questions we ask ourselves everyday as we  
21    work through and decide what the best  
22    investment is.

23            You heard about transmission; how  
24    much will be built and where will it be built,  
25    which is important because if we look to where

□

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1     we site our units, some are more advantageous  
2     than others.

3             What will the price of carbon be;  
4     it could be to the point where it will rule  
5     out generation sources and make others more  
6     economic.

7 Interconnect costs.

8 I can build a plant, but I have  
9 still got to connect it to the grid; what is  
10 it going to cost to do that and will I be  
11 subject to the same rules of all other  
12 generation types.

13 will we electrify transportation;  
14 and if so, that changes the -- you know, when  
15 is power required; how are you going to supply  
16 it overnight, if that's in fact when we are  
17 going to do it; how successful will the demand  
18 side management be.

19 what fuels will be available; you  
20 know, we hear about natural gas and the  
21 Marcellus shale and whatnot and, you know, how  
22 viable is all that; will we get that and at  
23 what price will that be?

24 And, frankly, at the end, what  
25 will be that next technology break?

□

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1 I mean, with the right set of  
2 rules, we're a bunch of clever folks in this  
3 country and we will figure out something here.

4 To the extent we can answer these  
5 questions and provide some certainty, it helps  
6 us in our decision making because these are  
7 not -- despite what some folks might think,  
8 are not huge, you know, economic windfalls at  
9 first, but we are trying to make 40, 60, 80

10 year decisions on some things that can change  
11 when the next election comes. Those are some  
12 of the challenges that we're faced with here  
13 today.

14 So one of the things that we  
15 believe is very important, and I said this  
16 before, is diverse-unit types with diverse  
17 fuel capability.

18 Natural gas, you know, has got a  
19 lower CO2 footprint than coal does. What  
20 folks may not recognize is those very cold  
21 days of the year, we don't have gas available  
22 at the gas plants because the residents get  
23 gas first. So those very cold days of the  
24 year, you'll see our gas plants running on  
25 oil, but the fact that they have dual fuel

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1 capability means they can at least run and  
2 meet the needs of the customers during those  
3 very important days.

4 Obviously, a disruption in gas and  
5 having that ability to run oil is helpful,  
6 too. So if you look at 80 percent of our  
7 units, they have essentially dual-fuel  
8 capability in the mid-America peaking area,  
9 which I think is very important.

10 So a couple of things, as we look  
11 at these 40, 60, 80 year assets; in 2030, 75  
12 percent of New Jersey coal will be greater

13 than 60 years old. In fact, some of our coal  
14 plants today are older than 60 years old. So  
15 when I say, you know, how long and how far can  
16 we continue to push these units is something  
17 we deal with everyday.

18 In 2030, three out of the four  
19 nuclear plants will be greater than 50 years  
20 and Oyster Creek will be greater than 60 years  
21 old, which means as its license renewal works  
22 through the process with a 60-year life, it  
23 will still have extended that an additional 20  
24 years by 2029.

25 I put this graph on the bottom

□

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1 because when we look at where do we get it  
2 from, there are some other important  
3 considerations here because one is how long  
4 does it take.

5 So if I start at the bottom first  
6 and I talk about we are going to bid some  
7 peaking units that's into the May RPM auction,  
8 which is for delivery years 2012 and 2013 so  
9 essentially to build a peaking plant, which is  
10 the simplest version of the power plant out  
11 there, a three and a half year process.

12 If you look at it, most of the  
13 time is licensing and permitting and you will  
14 see that same story through all the various  
15 technology types.

16           If I were to put it in from a  
17 numbers perspective, a peaking plant about  
18 \$100 million and so it is no small investment  
19 and that's for just under 100 megawatt output.

20           Combined cycle plant, a little  
21 over four and a half years, about a billion  
22 dollars for 1000 megawatt facility.

23           Coal, I don't even want to guess  
24 at this point because there are rules there of  
25 what you can build and what it will look like.

□

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1    I mean, there are some interesting  
2 technologies out there. We have just got to  
3 demonstrate that they can work and they are  
4 true option for us in the future.

5           Nuclear, you can see, you know,  
6 how long it takes to permit and build one of  
7 these facilities and you can guess at the  
8 cost, but it's 10 billion plus; that number is  
9 significant in that if you look at the value  
10 of our company, it's essentially worth our  
11 company's worth.

12           So for us to go ahead with a new  
13 nuclear plant is really a bet-the-company  
14 proposition, which means we have to have  
15 established in our minds great regulatory  
16 certainty and financial certainty that we can  
17 deliver this project on time and on budget  
18 because it really is a bet-the-company deal

19 for us.

20 I thought I would close and say  
21 that, you know, we understand the significance  
22 of climate change. It's important to our  
23 society and the need to solve it, which is why  
24 our company approaches this issue on what I  
25 call every known front.

□

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1 So you see on the renewable side,  
2 it is slightly shaded, it is the work we're  
3 doing as some folks referred to in solar.  
4 CAES is actually compressed air energy storage  
5 where we're looking to be able to compress air  
6 underground and use that during the peak time.  
7 Off-shore wind, the efficiency filings,  
8 LEED-certified buildings and the like. These  
9 are all efforts that are undergoing in our  
10 company.

11 And on the power side, we are  
12 focused on getting the most out of the assets  
13 that we have, which means making investments  
14 where we can to increase the output, operate  
15 them better than everybody else and at the  
16 same time reduce our environmental footprint.

17 I talked about license renewal,  
18 which is well underway and that application  
19 will actually be in August.

20 We've taken the first steps to  
21 look at new nuclear and that means we are

22 working on an early site permit, which  
23 essentially would certify the site, you know,  
24 with the ability to build another nuclear  
25 plant. we started that work in the fall. we

□

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1 expect to submit that application to NRC in  
2 2010 and have anywhere from a two to three and  
3 a half year approval process for that.

4 And another thought that I would  
5 like and I know you folks look at the air  
6 piece, when we look at the environment of  
7 this, we have to look at air, water and land;  
8 and so, you know, there is no perfect solution  
9 that there are enough checks in all those to  
10 the extent that folks would like, but when we  
11 look at the three of them and balance the  
12 needs here, we can't see us going forward and  
13 meeting any of these goals without nuclear  
14 being a piece of that picture, which is why  
15 we've taken that first step which is a  
16 \$100 million investment to be able to have  
17 that option moving forward.

18 with that, that is the end of my  
19 prepared remarks, but I would be glad to  
20 answer any questions you may have.

21 VICE CHAIR HANNA: I am sure we do  
22 have a couple, Bill. I know I have one to  
23 start with.

24 Your list of questions is great;  
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25 that's a lot of good information to kind of

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1 guide us as we try and prepare our  
2 recommendations and conclusions from today.

3 I guess I would ask for a little  
4 bit of help on -- to answer some of those  
5 questions and get the right answers to those  
6 questions, what do you see as signals from the  
7 marketplace or from the policy developers,  
8 either state level or federal level, what are  
9 the right signals that we should be  
10 recommending to make those -- to make a  
11 response to those questions right?

12 MR. LEVIS: What a tough question.

13 VICE CHAIR HANNA: I'm sorry.

14 MR. LEVIS: There are actually a  
15 lot of things. From a big picture  
16 perspective, what I tell folks is I just want  
17 a level playing field. I want to be able to  
18 have one type of generation compete against  
19 another.

20 So what does that mean; that means  
21 that folks shouldn't get preferential  
22 treatment for interconnect costs, that I can  
23 hook up for free, but you have to pay; some  
24 kind of program where -- I think RGGI is a  
25 great thing that is going to help us, but



1 frankly disadvantages us for those west of us  
2 because it's not a common set of rules for all  
3 the players in the game. Unfortunately, there  
4 are not state boundaries with respect to how  
5 electrons float here.

6 So we really do need some federal  
7 common set of standards for how we do business  
8 here because for us to compete, we've got to  
9 be able to compete with the same set of rules.

10 So there is, I guess, two answers  
11 for that: One is the policies that support it  
12 on both a local, state and federal level, they  
13 have to be aligned; and then specifics,  
14 whether it's cap and trade or whatever, it's  
15 got to be the same for all.

16 VICE CHAIR HANNA: Thank you.

17 DR. ZHANG: In terms of solar  
18 contribution, I know it's very small, but do  
19 you have like a number or generation  
20 population in public buildings or residential  
21 buildings that otherwise would assume the  
22 electricity.

23 MR. LEVIS: I don't. I can find  
24 out from those in our company that do that,  
25 you know, what their assumptions are in there.

□

1 Another thought I would like to

2 leave with the Council is I think solar and  
3 wind are terrific and we should be doing them.  
4 There are times, however, when the sun doesn't  
5 shine and the wind doesn't blow. And even  
6 with our experience in Texas, we have found  
7 that where there is significant wind  
8 generation, you still have to have a power  
9 plant to back them up; one, in case the wind  
10 goes away; and two, just from a grid stability  
11 stand point because you still have to provide  
12 voltage control and frequency control and all  
13 those other things so lights don't flicker.  
14 Obviously, some manufacturing processes are  
15 very sensitive to those sorts of things and  
16 wind doesn't lend itself to great stability  
17 there. It's a great source of power, but  
18 that's why every one of these things has got  
19 to be a piece of the answer moving forward.

20 MR. ELSTON: You referred before  
21 about the uncertainties of fuel costs and  
22 everything and I was kind of curious. And I  
23 assume you buy futures in your fuels for the  
24 costs of your facilities.

25 How far can you go out from that

□

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1 and how far is it possible to go out to that  
2 so that the certainty -- that, at least, one  
3 parameter gets to be known several years,  
4 maybe five years out that you can use that as

5 a predictor for what some of the projects you  
6 were talking about might be.

7 MR. LEVIS: Generally, I will tell  
8 you our philosophy there is we buy fuel out as  
9 far as we have sold the power.

10 MR. ELSTON: Which is?

11 MR. LEVIS: Which is, essentially,  
12 if you look at this year, for example, we  
13 would say that we are 100 percent hedged and  
14 we've contracted all the power that we expect  
15 to generate this year already and we have  
16 basically locked in the fuel price for this  
17 year.

18 If I look at next year, what you  
19 will see is about a 75 percent number; that  
20 is, we sold what we believe is 75 percent of  
21 the power we can generate and we've hedged 75  
22 percent of that fuel to go along with it.

23 Now, for the most part, that is  
24 nuclear fuel and coal and to some extent a  
25 little bit of gas, but, you know, like I said,

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1 there is significant volatility in the gas  
2 business. And for the most part, the gas  
3 units are the ones that we run on a margin,  
4 which means essentially the prices that day  
5 would reflect what the price of the gas is  
6 that day, too, so we don't buy all that much  
7 in the future.

8 But to be honest with you, some of  
9 the -- I said, we hedged fuel in coal. We had  
10 all our coal suppliers last year renege on  
11 their contract, every one of them. So we had  
12 a deal for coal, but folks saw the price of  
13 coal going up and they said, we're not going  
14 to sell it to you at that price anymore.  
15 Basically, across the board, they did that.  
16 Some of them were foreign coal  
17 suppliers. And so, you know, in dealing with  
18 foreign governments, you can imagine how all  
19 of those negotiations go. They are not easy.  
20 Essentially, I can tell you I  
21 hedged the fuel; but, at the end of the day,  
22 folks didn't deliver it anyway so I had to  
23 bear the cost of that increase in coal at the  
24 same time I had already sold the power at a  
25 fixed price.

□

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1 MR. ELSTON: Aren't those hedge  
2 prices -- they fixed by contract, aren't they?  
3 MR. LEVIS: Only if you honor the  
4 contract.  
5 MR. ELSTON: And they're not  
6 honoring them?  
7 MR. LEVIS: We had examples last  
8 year where folks did not. We basically got a  
9 letter saying, we're not going to give you  
10 coal at that price anymore. We know we agreed

11 to it, but we're not going to do it. So I am  
12 saying, we had to absorb that cost, but the  
13 price of power still remained fixed because we  
14 had contracted to sell that over again.

15 DR. BLANDO: Does PSE&G invest in  
16 R&D?

17 I'm curious what you see looking  
18 down the road as the technological  
19 advancements that would be of great value to  
20 this operation?

21 MR. LEVIS: I would say generally  
22 we do not invest in R&D. I would like to tell  
23 our folks that we're an operating company. We  
24 know how to build assets. We know how to  
25 operate them. We know how to maintain them.

□

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1 R&D is not our skill set.

2 Now, where there are opportunities  
3 to partner with somebody, we would do that.  
4 The case of CAES Technology is one of those.  
5 It is Compressed Air Energy Storage. We  
6 actually have a joint venture with the  
7 gentleman who invented this technology, but I  
8 will tell you it's also been demonstrated.  
9 He's built a power plant in Alabama. We know  
10 it will work. He's got some difficulties to  
11 work through, but we see some direct  
12 applicability to the plant we currently have;  
13 that's where there has been some R&D.

14 For the most part, I think we  
15 monitor it, but just like you cannot know what  
16 those breakthroughs will be. I know we've  
17 been talking about them for 35 years.

18 MR. SPATOLA: Just to add to this  
19 question.

20 Is there still some kind of  
21 relationship with what is called EPPRE (ph),  
22 where you would have some kind of  
23 participating role in terms of new  
24 technologies or better technologies?

25 MR. LEVIS: We are a member of

□

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1 EPPRE (ph). We participate in a wide range of  
2 initiatives with them, most of them in support  
3 of our current plans; and that is,  
4 metallurgical issues we deal with on steam  
5 generators and reactor vessels.

6 I know there are new plant  
7 initiatives, we're a member of that because  
8 we're looking at building a new plant, but not  
9 real involved with them relative to the  
10 technology side, although I would think on our  
11 utility, you know, when the topic of smart  
12 grid comes up and what the opportunities are,  
13 there are folks on our utility side of the  
14 business that deal with them on that.

15 VICE CHAIR HANNA: Thanks very  
16 much, Bill.

2009 Hearing transcript.txt  
(William Levis was excused.)

17  
18 VICE CHAIR HANNA: Looking at the  
19 agenda, you'll see that Mike Winka from the  
20 Board of Public Utilities was supposed to be  
21 here to speak. Bill will be interested to  
22 know that he declined yesterday because he has  
23 a meeting with PS regarding solar.  
24 So we're going to move ahead to  
25 Chris Archer, who is a Deputy Base Civil

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1 Engineer from McGuire Air Force Base and  
2 McGuire Air Force Base is working on a number  
3 of energy management issues. They're almost a  
4 microcosm of the State. The presentations  
5 that I have heard from Chris, it's a very  
6 interesting perspective and we welcome his  
7 input today.

8 Thanks for coming, Chris.

9 MR. ARCHER: Thank you for having  
10 me.

11 What I am going to talk about  
12 first is what we've accomplished to date. It  
13 is really focused on preservation of resources  
14 and then we're going to follow that up with  
15 what we're currently doing in some of our  
16 plants for the next five to ten years.

17 I always like to start off with a  
18 quote from our Fourth Chief of Staff of the  
19 Air Force, General Thomas D. White.

20           What I love about this is really  
21 two things:  
22           One, how eloquently the General  
23 was able to tie preservation of natural  
24 resources to the mission of the Department of  
25 Defense. And it clearly is a very integral

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1 part.

2           The other thing that amazes me  
3 about this is he made the statement back in  
4 1959. This was a good ten plus years before  
5 the establishment of EPA and the first  
6 Earth Day, but he really set the tone back in  
7 1959 for the way that the Air Force embraces  
8 preservation of natural resources.

9           And this is just an example, if  
10 you fast forward about 30 years or so, where  
11 the Air Force has set really ambitious goals  
12 in several different areas.

13           It was in the early '90s that the  
14 prevention of pollution really moved up to the  
15 next level. The Air Force set goals to reduce  
16 such things as solid waste, hazardous waste,  
17 hazardous waste disposal, hazardous material  
18 purchases by 50 percent.

19           And as you can see, at McGuire and  
20 you'll see this across the Air Force, that we  
21 not only met those goals, but we exceeded  
22 them. In the areas of hazardous material



23 purchases, in the areas of hazardous waste  
24 disposals, we actually exceeded 75 percent. I  
25 could certainly talk for hours about how we

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1 did that, but we'll save that for another day.

2 what we also did in the '90s was  
3 we established a very aggressive recycling  
4 program. As you can see over 800 tons per  
5 year are recycled between the base and  
6 housing.

7 This is what we do every year.  
8 Part of building it into the culture is having  
9 a very aggressive, not just Earth Day, but  
10 Earth week, a full set of activities  
11 throughout the week to embrace our population  
12 in our enduring theme of preserving resources.

13 what you see in the top left is  
14 this is where we kicked it off with an open  
15 house at our recycling center. We had a  
16 contest with the kids, toward the right, that  
17 was on Arbor Day, planted over 30 trees base  
18 wide. And the bottom left, as part of our  
19 incentivizing natural resource preservation  
20 across the base, that is our wing commander  
21 presenting a check for \$5,000 to the squadron  
22 on base that best exemplified resource  
23 preservation.

24 Now, we're really starting to  
25 focus our efforts on reducing energy

1 consumption and becoming energy sustainable.  
2 we have actually established a very ambitious  
3 goal of becoming energy sustainable by 2015.

4 The question is: Can we do it?

5 what I am going to do is lay out  
6 our plans for how we plan on doing this in  
7 just the next five years.

8 First off, really the tone was set  
9 by the Secretary of the Air Force, Mr. Michael  
10 Wynne about two years ago when he established  
11 the policy for the Air Force to make energy a  
12 consideration in all we do. And this was for  
13 Secretary Wynne much more than just words. He  
14 not only walked the walk, he talked the talk.  
15 He led conference after conference, partnering  
16 with industry, partnering with the  
17 universities and leading the Air Force in this  
18 ambitious goal.

19 First, one of the things that he  
20 did as part of this was he established two  
21 model energy bases for the Air Force, McGuire  
22 being the northern Air Force base and  
23 Barksdale down in Louisiana being the southern  
24 model energy base.

25 Secretary Wynne's vision in doing

1 so was that the model energy bases would serve  
2 as platforms for applying innovative and  
3 transformational concepts to the rest of the  
4 Air Force.

5 A key element of that was  
6 establishing clear base lines so as we tried  
7 things at McGuire and Barksdale, that we would  
8 have clear numbers as to the success of these  
9 initiatives.

10 One of the other things was fully  
11 applying AFSO 21 concepts. AFSO 21 is a  
12 program that the Air Force kicked off two  
13 years back, which was the Air Force Smart Ops  
14 for the 21st Century. Basically, the precept  
15 of AFSO 21 is that if it makes sense and it  
16 has a good return on investment, absolutely do  
17 it.

18 To give you an example, we've had  
19 facilities on base where you can invest  
20 \$100,000 or \$200,000 in insulation and it will  
21 pay for itself within a year. In the past, we  
22 had difficulty getting these funds. The Air  
23 Force has actually set aside a billion dollars  
24 to support these kinds of initiatives so we're  
25 now seeing these happen.

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1 Also, as part of Secretary Wynne's  
2 program, he is applying this not just to  
3 infrastructure but across the board so it's

4 vehicles, it's fuels, it's aircraft ops, cargo  
5 ops.

6 Some examples with vehicles at  
7 McGuire, we're already starting to see  
8 electric vehicles, we're starting to see  
9 low-speed vehicles.

10 With aircraft operations, a major  
11 initiative two years ago was to create a C17  
12 air landing zone at Lakehurst. Initially,  
13 when we got our squadron of C17 cargo  
14 aircraft, they had to fly down to Charleston  
15 to complete a lot of their practice missions.  
16 Now, we've reduced that tremendously. We've  
17 cut a two-hour flight down to about 25  
18 minutes; there's a huge savings as part of  
19 that. This also ties into AFSO 21 in that the  
20 \$12 million that we invested to make this  
21 happen paid for itself within a year.

22 Finally, also looking to make  
23 energy awareness part of the culture in  
24 McGuire -- and I touched a little bit earlier  
25 how we made recycling and water conservation

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1 and some of the other aspects of resource  
2 preservation part. We're now doing that with  
3 energy, having forums on base, regular  
4 meetings with squadron reps. and key leaders  
5 to ensure that it is clearly within the  
6 culture with what we're doing.

7                   Finally, what we're looking to do  
8   is whatever we can apply at McGuire, we're  
9   looking to apply across the Air Force.

10                  Now, the key in reaching this goal  
11   of achieving energy sustainability is  
12   decreasing consumption. We have a plan in  
13   place to reduce consumption by 50 percent by  
14   2011 and then an additional 10 percent by  
15   2013. We're going to talk a little bit in an  
16   upcoming slide about how we're going to do  
17   that.

18                  We are also looking to establish  
19   5 percent of our incoming energy from  
20   renewable sources and at 10 percent by 2013.

21                  We are also looking to demolish a  
22   lot of facilities on McGuire so 25 facilities  
23   by 2011, 30 by 2013. And very key to this is  
24   consolidating operations. Very aggressively,  
25   over the course of the last two years, we have

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1   gone out and inventoried building by building,  
2   looking to consolidate wherever possible; that  
3   enabled us to put forth a request for \$4.3  
4   million just last year to demolish  
5   19 facilities, which we have now, that's been  
6   awarded. These facilities are going to be  
7   coming down over the course of the next twelve  
8   months.

9                  The other thing that we've paired

10 this with is that for all new facilities that  
11 we are constructing, we're pushing the  
12 envelope on LEED certifications. So at a  
13 minimum, we are shooting for silver and also  
14 looking for, at least, one of our new  
15 facilities to be gold. This will be one of  
16 the first in the Air Force if we achieve it  
17 and I'm confident we are going to achieve  
18 that.

19 Another goal that we've  
20 established is to have some energy neutral  
21 facilities on McGuire. So we've already  
22 targeted five facilities that we are looking  
23 to, once again, kind of push the envelope on  
24 reducing consumption and then pair that with  
25 either geothermal or solar technologies to

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1 make these individual facilities energy  
2 neutral.

3 In a nutshell, basically, decrease  
4 consumption, upgrade and rebuild to very high  
5 standards.

6 Now, this is really kind of part  
7 of why I was extremely excited about coming  
8 here today is that a big part of us reaching  
9 our goal in becoming energy sustainable is to  
10 partner with industry, local universities and  
11 local government.

12 Back in June, we had a conference  
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13 up at Rutgers where we invited industry,  
14 invited local universities and much of  
15 industry to essentially partner with us and  
16 bring ideas to us. Those we are starting to  
17 incorporate into our plan, but this is a very  
18 key element is that we clearly understand, you  
19 know, to reach this goal, we're not going to  
20 be able to do it on our own.

21 There is an awful lot of expertise  
22 out in industry that we absolutely are going  
23 to rely on, also, a lot of expertise at local  
24 universities. We've started to reach out.  
25 we've had great conversations with Rutgers,

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1 Monmouth, Stevens. Basically, we're kind of  
2 looking to the local universities to provide  
3 us some innovative thoughts, some cutting-edge  
4 technologies that can be applied.

5 Now, as far as reducing  
6 consumption at McGuire, we have for the last  
7 about three years been working very  
8 aggressively with an ESPC, that is, an Energy  
9 Savings Performance Contractor to develop a  
10 plan to reduce consumption by 37 percent.  
11 This paired with the 18 percent that we've  
12 already reduced would help us exceed our 50  
13 percent goal.

14 Broken down into the four  
15 elements, the first is to decentralize our

16 central heat plant, by and far the largest of  
17 the initiatives, roughly \$34 million worth of  
18 new infrastructure, but this initiative on its  
19 own will be guaranteed to reduce consumption  
20 by 22 percent so it's taking down our central  
21 heat plant, taking out the high temp hot  
22 waterlines, which run around base and provide  
23 heat to 120 of our facilities and putting in  
24 localized high efficiency boilers in their  
25 place.

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1 The second initiative is  
2 \$4 million worth of lighting upgrades so  
3 replacing, you know, 20 or 30 year old  
4 lighting systems with high efficiency systems;  
5 also, \$7 million worth of energy management  
6 control systems; and then, finally,  
7 \$2.3 million worth of chiller plant upgrades,  
8 replacing our current chiller plants with a  
9 much more high efficiency unit.

10 Now, the great thing about the  
11 Energy Savings Performance Contract is it  
12 doesn't require a dime from the Air Force or  
13 the taxpayer. The Energy Savings Performance  
14 Contractor gets paid with the savings that  
15 result from the reduced consumption.

16 So they are guaranteeing in this  
17 case \$5.7 million worth of reduced costs over  
18 the period of 20 years; that's how they get



19 paid. If this doesn't produce, they don't  
20 make their money so we're very confident in  
21 awarding this, which we're looking to do  
22 within the next two to three months, that this  
23 is going to produce at a minimum a 37 percent  
24 reduction in consumption at McGuire.

25 Let me talk a little bit about

□

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1 energy neutral facilities. I'm going to focus  
2 in on the facility at the bottom, our material  
3 control and admin. facilities since that is  
4 the one we are farthest along with.

5 Several of the technologies that  
6 we're looking to use, these are off the shelf,  
7 nothing cutting edge, solar PV panels on the  
8 roof, probably mix that with solar thermal so  
9 we get not only electricity out of it, but  
10 also some heat out of it.

11 we're considering geothermal.  
12 However, geothermal looks like the pay back  
13 may not be there; that's why we're instead  
14 considering solar thermal.

15 we're looking to put a couple  
16 hundred thousand dollars into beefing up the  
17 insulation to help reduce consumption and  
18 we're also in the midst right now of bringing  
19 daylighting into that facility.

20 The last initiative for that  
21 particular facility is a waste oil burner. we

22 have an awful lot of waste oil that's produced  
23 as part of our functions. Historically, we  
24 have basically given that away. We haven't  
25 had to pay to get rid of it. We haven't

□

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1 received money back for it. Instead what  
2 we're looking to do is to use a lot of this  
3 waste oil to heat our facilities.

4 Several other of the initiatives  
5 that we have ongoing at McGuire is we are  
6 looking to establish a power purchase  
7 agreement. We have about 16 acres of land  
8 that's available and this is land that is near  
9 some old landfills, which we are close to  
10 having a remedy in place on, but an ideal spot  
11 to put solar panels to help power the base.

12 Another project that we have in  
13 the works is a biomass project. Congressman  
14 Andrews was able to get \$3.2 million to  
15 support an initiative between McGuire and  
16 Stevens so right now we are in the R&D phase,  
17 looking to follow that up with an actual  
18 construction project to construct this biomass  
19 plant.

20 Several other funded projects.

21 Just over the course of last  
22 month, we completed two solar roof projects  
23 and are looking to do several more. I talked  
24 about a waste oil burner. I talked about the

25 daylight harvesting.

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1 Another area that we are focusing  
2 quite a bit on is HVAC, our heating,  
3 ventilation and air conditioning systems, many  
4 of which are old and out of commission,  
5 spending a lot of time either repairing,  
6 replacing or recommissioning. This has huge  
7 pay backs and also really makes for a much  
8 better working condition for our troops.

9 Smart meters.

10 You know, as I mentioned earlier,  
11 it's very essential that with these  
12 initiatives that we capture the true results  
13 and the true savings so that we are applying  
14 smart meters to all of our larger facilities.

15 A couple of unfunded projects.

16 Geothermal. We are still in the  
17 design phase, however, we're not sure that  
18 geothermal is going to make sense. It's a  
19 retrofit. Instead what we're looking to do is  
20 incorporate geothermal into our new  
21 construction. What we found was a return on  
22 investment for geothermals to retrofit an  
23 older facility, roughly 25 to 30 years. If  
24 you incorporate it in as part of new  
25 construction, it's more along the lines of

1 about seven to eight years so it absolutely  
2 makes sense as part of new construction.  
3 we're not convinced at this point that it  
4 makes sense to do as part of a retrofit.

5 The other things that we're  
6 looking at, we're looking at the possibility  
7 of wind. we're not sure how much sense it  
8 actually makes at McGuire, but one of the  
9 initiatives out there is we are becoming a  
10 joint base with Lakehurst and Fort Dix. we've  
11 had a lot of discussions with Lakehurst  
12 because the higher sustainable winds out at  
13 Lakehurst may make a lot of sense out there.

14 Another thing we're considering is  
15 a small nuclear plant, not to say that it's  
16 going to happen, but this kind of falls within  
17 the range of we're looking at everything  
18 little, everything big and everything in  
19 between. Things as simple as replacement of  
20 our light bulbs with compact fluorescents. we  
21 just replaced 12,000 of those a couple of  
22 months ago with compact fluorescents, but we  
23 are also looking at some large scale. And to  
24 become energy sustainable, basically  
25 everything is on the table.

□

1 Some conclusions.

2           Our strategic energy plan is a  
3 work in progress. You know, if it was easy to  
4 become energy sustainable, we would have done  
5 it ten years ago. This is going to be a  
6 challenge, but this is why we established it  
7 as, basically, a five-year goal. We're going  
8 to continue to refine our strategic energy  
9 plan until we get there.

10           The problem is bigger than one  
11 person, one aircraft, one base, one command,  
12 one Air Force. I go back to one of the  
13 initial themes is that it absolutely has got  
14 to be a team effort. It has got to include  
15 industry and universities and institutions  
16 like the Clean Air Council. There is a  
17 tremendous amount of brain trust at that table  
18 and experience.

19           The last thing we want to do is  
20 invest dollars in some sort of what we feel is  
21 the solution, something that somebody else has  
22 tried and already found that it does not  
23 deliver what it was promised so we certainly  
24 are going to rely on folks such as you at the  
25 table to help us in this quest.

□

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1           Also, as I touched upon a little  
2 bit earlier, we absolutely need to put a solid  
3 effort forward when we're given the  
4 opportunity to construct new. Currently,

5 we're undergoing \$220 million worth of new  
6 construction as we close Willow Grove and  
7 bring that mission to McGuire, pushing  
8 sustainability is part of that. Once again,  
9 silver at a minimum and hopefully we can get  
10 up to the gold standard of LEED for at least  
11 one of those facilities.

12 The last thing I'll leave you with  
13 is that we -- you know, part of our drive here  
14 is not only to do the right thing, but also to  
15 establish energy security for McGuire. You  
16 know, we have seen the power of blackouts hit  
17 New York City. Boy, I tell you, the impacts  
18 on emissions of places like McGuire base and  
19 Lakehurst when things like that happen are  
20 just absolutely tremendous. So it's -- for  
21 us, an added benefit of becoming energy  
22 sustainable is having the ability to keep the  
23 mission going, not to have to rely nearly as  
24 much on the grid and basically to ensure our  
25 security by becoming energy sustainable.

□

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1 In conclusion, McGuire is leading  
2 the way on resource preservation. Clearly, a  
3 good history of accomplishment in the  
4 environmental arena and now we're looking to  
5 stretch that to energy.

6 Transitioning from planning to  
7 action, we spent the last year or so putting a

8 lot of concepts out there, programming a lot  
9 of projects. We anticipate an awful lot of  
10 money whether it be economic stimulus or  
11 Air Force Smart Ops, the AFSO 21 dollars in  
12 the next year.

13 we believe energy conservation  
14 begins at home. We are looking to set the  
15 example and partner and also hopefully  
16 benchmark some ideas which can be used in the  
17 surrounding community.

18 with that, I will take some  
19 questions.

20 Sir.

21 MR. SPATOLA: You said that you  
22 have a 50 percent energy reduction plan in  
23 place?

24 MR. ARCHER: Yes, sir.

25 MR. SPATOLA: Who put that plan

□

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1 together for you and how did you get the  
2 resources to put that plan together?

3 MR. ARCHER: The bulk of that was  
4 the Energy Savings Performance Contract,  
5 several ESPC energy contractors out there, but  
6 basically it was Amoresco (ph) is our ESPC  
7 contractor. There are numerous companies like  
8 that that are out there, but ours was through  
9 the Department of Energy and, also, through  
10 some Air Force contracting vehicles; but if an

11 institution or a company was interested in  
12 doing what we were doing, I would recommend  
13 they contact the Department of Energy.

14 The concept is very simple.  
15 Basically, a lot of large organizations,  
16 unfortunately, don't have the resources at  
17 hand to make this happen, so instead they  
18 finance it.

19 Now, the ESPC companies are well  
20 versed in this. They come in, they assess.  
21 It was several months of working with our  
22 energy managers to determine what was feasible  
23 at McGuire. They quickly honed it down to  
24 these four initiatives, lighting has a great  
25 pay back, the EMCS systems has a great pay

□

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1 back, our chill water plant had an outstanding  
2 pay back. The decentralization of the central  
3 heat plant, a little bit less on the pay back  
4 side, however, a tremendous amount of  
5 reduction in consumption. So when you balance  
6 those four basically over the course of 20  
7 years, this ended up paying for itself.

8 Ma'am.

9 MS. MOUNT: This is very  
10 admirable.

11 Do you see this happening across  
12 the board with other branches of the military,  
13 the Army, Navy?



14 MR. ARCHER: It will. I take a  
15 little bit -- I guess a little bit of pride,  
16 you know, being in the Air Force that, you  
17 know, the Secretary of the Air Force really  
18 stepped out and took a leadership, but this is  
19 across DOD.

20 There was an executive order that  
21 was put out about two years ago that had  
22 really kind of stimulated this. Basically,  
23 they had many of the same goals that the  
24 Air Force had as far as reducing consumption  
25 and pushing renewables. Basically, it was put

□

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1 out across for all federal activities.  
2 Now, how each federal activity  
3 embraces the challenge and really puts their  
4 resources behind it, it varies from, you know,  
5 from the Air Force to the Army to the Navy,  
6 but, you know, we've got an interesting  
7 opportunity here with McGuire being a joint  
8 base with Fort Dix and Lakehurst that we can  
9 clearly apply what we're doing to Fort Dix and  
10 Lakehurst. And, you know, the hope there is  
11 when the other Army and Navy bases see the pay  
12 backs that Fort Dix and Lakehurst are going to  
13 see, it will be applied. A lot of it just  
14 really just makes sense. It's just  
15 absolutely -- it's win/win whether you're  
16 focused on reducing long-term costs, whether

17 you're focusing on just providing better  
18 cleaner facilities for your people.

19 This is one thing that is a little  
20 bit unique about the Air Force is that the  
21 military folks that I work with at McGuire not  
22 only work there, but they live there. My boss  
23 at the end of the day basically, you know,  
24 shuts off the computer and then has a  
25 three-minute commute across base to his house

□

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1 so it's just -- you know, it's just an added  
2 incentive.

3 When I go back to what we did with  
4 reducing hazardous materials and hazardous  
5 waste, the benefit is there for the worker,  
6 for the person who is working in the corrosion  
7 shop, who instead of using what we used to use  
8 15, 20 years ago, which was very hazardous  
9 substances, which were bad for a lot of  
10 reasons, you know, we very aggressively  
11 reached out and pushed the envelope and  
12 replaced those with green substitutes.

13 VICE CHAIR HANNA: Thank you very  
14 much, again, Chris.

15 (Christopher Archer was excused.)

16 VICE CHAIR HANNA: We're going to  
17 continue on this theme of fostering off-grid  
18 solutions and Johnson & Johnson much like --  
19 in a different way than maybe McGuire base is

20 its own microcosm of energy management needs  
21 and Dennis Canavan is the Senior Director of  
22 Global Energy for Johnson & Johnson, he's  
23 going to speak to us today. His  
24 responsibilities are developing sustainable  
25 energy strategy for Johnson & Johnson

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1 facilities worldwide, implementing projects  
2 and programs to improve energy efficiency and  
3 assure supply, promoting the use of renewable  
4 energy sources and reducing greenhouse gases  
5 for J&J facilities.

6 Thank you for very much for  
7 joining us, Dennis.

8 MR. CANAVAN: Thank you. I  
9 appreciate the opportunity to tell you a  
10 little bit about what J&J is doing in energy.  
11 It's a little tough to follow the Air Force,  
12 but I think what I will talk about reinforces  
13 a lot of what Chris was talking about.

14 Just a thumbnail sketch of J&J, we  
15 were founded in New Jersey, New Brunswick,  
16 New Jersey, which is still our headquarters in  
17 1886. We are a very decentralized company.  
18 We have about 250 operating separate companies  
19 around the world. We have about 120,000  
20 employees, almost 15,000 employees and  
21 retirees in the State of New Jersey and we  
22 operate in 57 countries.

23           We have three parts of our  
24   business, a consumer business with products  
25   you may be familiar with like baby shampoo and

□

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1   Tylenol and Neutrogena and we also have a  
2   pharmaceutical business and a medical devices  
3   business.  
4           we're a healthcare company and the  
5   one thing we do understand is that climate  
6   change will have a devastating effect on human  
7   health. So back in 1999, we put in place a  
8   policy to reduce our greenhouse gas emissions.  
9   And in 2003, it became an official policy of  
10   the company, mandatory for all of our sites  
11   around the world.  
12           We did set a goal to reduce our  
13   absolute emissions for all of those facilities  
14   by 7 percent compared to our 1990 emissions by  
15   2010, by next year. 7 percent doesn't sound  
16   like a big number, but it's an absolute goal.  
17   Between 1990 and last year, our company in  
18   terms of sales has grown more than almost  
19   sixfold so while we grow, we have to continue  
20   to reduce our absolute emissions. We are  
21   tracking very well to meet and actually exceed  
22   that goal next year.  
23           When we first started out on this  
24   quest in 1999, I mean, we really didn't know  
25   exactly how we were going to go about doing it

1 so we had kind of a broad strategy. One thing  
2 we did know for sure is that energy efficiency  
3 had to be the most important component of what  
4 we do. We also ventured into on-site  
5 cogeneration and on-site renewables and also  
6 purchasing green energy and doing carbon  
7 trading and sequestration where it made sense.

8 I want to talk a little bit about  
9 the first three categories.

10 One of the things we found to kind  
11 of be holding us back on doing some of the  
12 larger projects is just making sure that we  
13 appropriate the funds to do these projects.  
14 So in 2004, we actually worked out a plan to  
15 put a certain amount of money, about  
16 \$40 million aside each year to fund projects  
17 that reduce our CO2 and also meet a certain  
18 financial hurdle rate. And we set that hurdle  
19 rate at 10 to 15 percent. Anything that meets  
20 the 15 percent internal rate of return after  
21 taxes is a project that would produce that  
22 funding. If it hit 10 percent, we kind of  
23 looked at the other advantages of the project  
24 and made a decision.

25 The key point is that a project

1 had to show that it was really reducing our  
2 CO2 emissions.

3 Since that time, we have done  
4 about 63 projects under this program. And  
5 again, these are larger projects usually about  
6 a half a million dollars or more. The smaller  
7 projects are always kind of getting done as we  
8 go.

9 We invested about \$128 million  
10 during that time on these larger projects and  
11 had a pretty significant reduction in CO2  
12 emissions, about 10 percent of our worldwide  
13 emission as a result of these projects.

14 The thing I really want to focus  
15 on is the return. I mean, we are getting over  
16 17 percent internal rate of return on these  
17 projects. So while we're doing something good  
18 for climate change, it also just makes good  
19 business sense to do these kinds of projects.

20 Companies that are looking at  
21 climate change legislation and kind of fear  
22 the cost of doing this, I would tell them,  
23 based on our experience, you know, there are  
24 lots of opportunities to reduce emissions and  
25 do it at a profit.

□

1 The little pie chart there shows  
2 the type of projects that we've done. I'm  
3 going to show you some of the pictures of some

4 of the projects, but a lot of the attention is  
5 around solar and cogeneration, wind projects  
6 that we've done, but the majority of the work  
7 we do is really in efficiency and that's where  
8 the best returns on investment are.

9 To emphasize this, we started  
10 doing energy efficiency best practices in the  
11 early 1990s. We actually set a goal that  
12 every one of our sites worldwide would be  
13 100 percent in compliance with energy  
14 efficiency recommendations by 2005.

15 In 2005, we hit about 97 percent.  
16 We don't do solar projects until a site does  
17 all the easy things, does all the things to  
18 make them as efficient as they can be. We  
19 have a list of ten categories. Every site  
20 goes through that list and is required to  
21 implement projects that can reduce our  
22 emissions.

23 A few projects I would like to hit  
24 on. You've heard a little bit about  
25 geothermal today. The first few slides I'm

□

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1 going to show are some technologies that  
2 really aren't that common in New Jersey, but  
3 they are common in other sites of ours around  
4 the world.

5 In Europe, geothermal is a very  
6 standard technology. A couple of examples, we

7 built a plant in France two years ago and  
8 instead of putting in the traditional boilers  
9 and chillers, we put in a heat pump that runs  
10 on groundwater and it actually is much more  
11 efficient than the standard technology.

12 The other example is in Ireland  
13 where we use groundwater for cooling purposes;  
14 and again, it has an excellent pay back.

15 Biomass projects, this is another  
16 example where we kind of look to Europe to be  
17 the leaders. In Schaffhausen, Switzerland, we  
18 shut down a gas-fired boiler and put in a  
19 wood-chip burning boiler.

20 Just last year, we started up a  
21 biotech technology facility in Cork, Ireland  
22 and this is probably the most sophisticated  
23 facility we have in the world,  
24 technologically, and it's being powered by  
25 wood chips from the sustainable forest.

□

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1 Also, on the right is a project  
2 that we did out in that state on the west  
3 coast at our ALZA facility. We happened to be  
4 right next to a municipal waste dump and we  
5 tapped into the methane from that facility.  
6 We piped it to our facility. We're running  
7 3 megawatts of electricity and we're also  
8 capturing the heat from that.

9 solar thermal, this is an example  
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10 of capturing the energy from the sun to heat  
11 water. This is a project we did in Shanghai  
12 probably about ten years ago almost. Here is  
13 another example in Pennsylvania.

14 Let me shift now to some projects  
15 in New Jersey. Cogeneration is one that I  
16 think has been very successful. These are two  
17 projects that were done in Raritan,  
18 New Jersey. On one side of the road at  
19 Ortho Clinical Diagnostics, we put in a  
20 1.6 megawatt gas turbine that provides about  
21 half the power for that site. We also recover  
22 the heat from that. And we're just starting  
23 up another one across the street in our  
24 pharmaceuticals facility, 3.5 megawatts also a  
25 cogeneration system.

□

205

1 The reason this makes so much  
2 sense is that when we get power from the grid,  
3 it's probably about 35 percent efficient by  
4 the time it gets to our meter. By putting  
5 these kinds of projects in, we recover the  
6 waste heat. These projects are more like 70  
7 to 75 percent emissions. They're particularly  
8 effective now when gas prices are down and  
9 electricity prices are still pretty high.

10 Two solar projects were done in  
11 New Jersey. Again, these are the ones that  
12 get a lot of attention, but kind of the last

13 thing we look at, at the site.

14 This is the one we did back in  
15 2002 in Warren, New Jersey, a smaller  
16 facility.

17 This is the facility in  
18 Titusville, New Jersey, also, a LEED  
19 certified, about a half a megawatt of solar  
20 power on the roof.

21 This is the J&J consumer  
22 headquarters in Skillman, New Jersey. This is  
23 our first ground-mounted system. It covers  
24 about three acres. It generates about a half  
25 a megawatt of power. It's also a tracking

□

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1 system, which is pretty cool. It tracks the  
2 sun as it goes across the sky.

3 Ethicon in Somerville, New Jersey  
4 about 250 kilowatts, an older facility where  
5 we just put the panels wherever there was room  
6 on the roof.

7 This is our headquarters in  
8 New Brunswick, New Jersey. This is another  
9 tracking system that we put on top of the  
10 parking garage.

11 Raritan, New Jersey, again, about  
12 half a megawatt, you can't see much of it, but  
13 again panels everywhere there is space on the  
14 roof.

15 And a project that we're starting  
Page 186

16 up right now, this month. We actually own the  
17 highest hotel, which is across the street from  
18 our headquarters and we're installing solar  
19 panels on that roof, as well.

20 We have three other projects that  
21 are in the development phase right now. And  
22 when they're complete, we're hoping to double  
23 the amount of solar power we have in the  
24 State.

25 I'll throw in one more from our

□

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1 site out on the west coast again. This is a  
2 pharmaceutical manufacturing plant in  
3 Vacaville. This is our largest solar  
4 installation. It's 1.2 megawatts, also, a  
5 ground-mounted system and when the sun is  
6 shining, it provides about 30 percent of the  
7 power that we need for the site.

8 I am going to reinforce something  
9 Chris also said about doing things right from  
10 the beginning. We also are building all of  
11 our new construction to LEED standards now.  
12 It has become a policy of our company.

13 Just to give a little bit of a  
14 look at some of the advantages of doing this.  
15 We looked at a number of studies and some of  
16 our own experience and in order to get LEED  
17 certification, we estimate that there is some  
18 incremental cost, but it is relatively small

19 depending on what level of certification  
20 you're looking for, but the amount of energy  
21 savings it provides is very, very significant  
22 and more than pays for any upfront incremental  
23 cost.

24 One example of that is we are  
25 under construction right now for a research

□

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1 facility in Springhouse, Pennsylvania. We got  
2 approval for all the points for gold  
3 certification and it did cost us probably a  
4 couple of percent more, but if you look at the  
5 bottom there, it's going to be 45 percent more  
6 efficient energy wise than the standard ASHRAE  
7 designed building.

8 Okay.

9 This is a kind of a pie chart, but  
10 I just thought this might be worth taking a  
11 look at. The McKinsey Company put a report  
12 out called, Reducing U.S. Greenhouse Gas  
13 Emissions, How Much At What Cost. And this is  
14 an abatement chart. This is predicting by  
15 2030 what kinds of projects we would need to  
16 do nationwide in order to meet the standards  
17 for the reductions put out in the IPCC report.

18 So on the Y axis, this is the cost  
19 per ton of reduction and they rate all the  
20 different technologies from the least  
21 expensive to the most expensive. And we

22 really need to pay attention to this.

23 Over here, the least expensive  
24 things, you'll see things like appliance  
25 standards and residential lighting. Combined

□

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1 heat and power is on that side. And what that  
2 means is it is below the curve. It's actually  
3 reducing CO2 emissions and still providing  
4 financial returns. So it's costing less  
5 overall than the investment or it's providing  
6 returns on that investment.

7 When you start going above the  
8 curve, those are the technologies that are not  
9 going to pay for themselves. Solar is out  
10 there. You know, without some incentives,  
11 solar would not provide a pay back.

12 When I was preparing for this, I  
13 took the opportunity to look at some of the  
14 websites for the master plan of New Jersey,  
15 New Jersey's Energy Master Plan. And I was  
16 really impressed. I hadn't been keeping up  
17 with everything that has been happening, but  
18 the body of work that is represented and what  
19 has been happening here in the State is truly  
20 showing great leadership.

21 We work very closely with the  
22 Clean Energy Program, the BPU. They've been  
23 great partners with us. The renewable energy  
24 standard, the Warming Response Act, RGGI, all

25 of these things are exactly what the State

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1 needs to do.

2 I thought I would be here being  
3 able to give you some good advice, but I think  
4 you have the plan right there, it is just a  
5 matter of executing it, but I do have a few  
6 comments.

7 As with any plan, I mean,  
8 execution now is going to be the key. And I  
9 would just think that based on our experience,  
10 where the effort should be put initially is  
11 certainly in efficiency, in standards for  
12 things like, you know, making sure that  
13 consumers make the right decisions about  
14 things like CFLs and buying energy efficient  
15 appliances and certainly building codes, which  
16 can give people a push to do things right from  
17 the beginning.

18 I think, also, in order to keep  
19 some of these renewable energy technologies  
20 going, they do need some support.

21 Cogeneration and biomass is very  
22 close to paying for itself without incentives,  
23 but I think there still needs to be some  
24 financial incentive to keep that going.

25 solar, of course, is going to rely

1 very heavily on the ASTERISK (ph) programs for  
2 some time.

3 Looking to industry, I think you  
4 should expect industry to operate as  
5 efficiently as they can and to do things like  
6 distributed generation where it makes sense.  
7 we heard from PSE&G and I think they're on  
8 target, as well. what we should expect from  
9 utilities is to deliver that low-carbon power.  
10 There are certain projects like wind and even  
11 CHP that's difficult to do on a small scale  
12 and it has a much better return if it's done  
13 on a much grander scale.

14 The other thing that didn't come  
15 up is that the model for utilities right now  
16 is -- they make money by selling more power.  
17 They are incentivized to sell more power. I  
18 think we have to turn that model upside down  
19 and we have to find ways for utilities to  
20 reduce the amount of power that they sell by  
21 making companies and residents more energy  
22 efficient and be able to make a profit by  
23 selling less.

24 The last point there is, you know,  
25 if the State's plan is to have a climate

□

1 change program and then kind of ignore it and

2 everything else that they do and kind of  
3 continue on with business as usual, we're not  
4 going to solve this problem so I think it's  
5 important for the State for everything that  
6 they do is to consider the impact that those  
7 decisions have on climate change and on total  
8 emissions and find alternatives to do things  
9 smarter.

10 This is the last slide and I think  
11 this might be the most difficult. We really  
12 strongly feel what we need more than anything  
13 is national climate change legislation. I  
14 think it's going to be very helpful if the  
15 states, State of New Jersey and other states  
16 allow programs like RGGI to become part of a  
17 national program.

18 From the company's perspective, we  
19 operate all over the country and I think the  
20 only way for a cap and trade system to really  
21 work is to cover the entire economy. It's the  
22 only way that really targets that timetables  
23 are going to work to address climate change so  
24 I would recommend that you support a national  
25 climate change legislation.

□

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1 we, J&J belong to a group called  
2 USCAP, US Climate Action Partnership. It's a  
3 group of 25 companies and five environmental  
4 NGOs in Washington. We're lobbying,



2009 Hearing transcript.txt  
5 advocating for strong climate change

6 legislation in the United States.

7               This point was made before that  
8 we're not trying to -- we shouldn't try to  
9 pick winners and losers here. I think if we  
10 have a cap and trade system that's nationwide  
11 and we put a price on carbon that people,  
12 companies will innovate, they'll invest in the  
13 right technologies and they'll meet the  
14 targets for CO2 reductions at the lowest cost  
15 and I think that should be the main objective  
16 at the end of the game.

17               So that's it. I'll take any  
18 questions.

19               VICE CHAIR HANNA: Thanks very  
20 much, Dennis.

21               Irwin.

22               MR. ZONIS: Mr. Canavan, a  
23 question about the solar cells.

24               In each case, I think the solar  
25 cells produce less than 100 percent of the

□

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1 power requirements of the facility where they  
2 were installed.

3               Does that require any mechanical  
4 action on the part of some staff member  
5 throwing a switch or do you just turn it on,  
6 on January 5th and let it run until there is  
7 some maintenance, until you have to shovel the

8 snow off it or whatever the case may be?

9 MR. CANAVAN: Solar technology is  
10 the simplest easiest technology that you could  
11 imagine.

12 when we put our first solar  
13 installation out in Los Angeles in 2000, we  
14 used to clean the panels and, you know. After  
15 having some experience, it turned out that you  
16 don't really need to do anything. You just  
17 ignore it. The rain cleans them off. Unless  
18 you have a tracking system, there is no moving  
19 parts and they just work. Even the tracking  
20 systems, you know, there is one little half  
21 horse power motor that moves the whole array  
22 and it couldn't be any simpler than that.

23 MR. ZONIS: Associated with that,  
24 there obviously are times when solar heat from  
25 the sun or the radiation from the sun is at a

□

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1 minimum and you draw on a conventional power  
2 source.

3 Does the power company charge you  
4 in a twofold way; one, is for the demand,  
5 which means when there is no solar power; and  
6 the other, is for the kilowatt hours, which,  
7 of course, is reduced when you are receiving  
8 solar power?

9 MR. CANAVAN: First of all, we use  
10 all the power that we generate. And you're

11 right, I mean, even the largest installation  
12 we have is only providing maybe about a third  
13 of the power so we never export any of the  
14 power from our solar.

15 Now, there is net metering in  
16 New Jersey and if we were to do that, you  
17 know, the utility would be required to buy it  
18 back.

19 But to your point about demand,  
20 just inherently, I mean, we're generating  
21 electricity from our solar panels at the time  
22 in the summer when we have the greatest  
23 cooling loads so we do reduce our demand and  
24 we do get direct benefit from that by not  
25 hitting those peaks on those hot days.

□

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1 MR. ZONIS: Good; thank you.

2 MR. ELSTON: You mentioned your  
3 advocacy for a nationwide cap and trade  
4 program and you also used the words economy  
5 wide, which I assume means more than just your  
6 facilities.

7 MR. CANAVAN: Absolutely.

8 MR. ELSTON: What would be the  
9 extension or the limits you might place on  
10 that, say, industrial, commercial, utilities,  
11 transportation; or, how far should that go in  
12 your mind so that it is a good program, but,  
13 yet it's not to a point that it becomes such a

14 cumbersome thing that it gets fraught with all  
15 kinds of problems?

16 MR. CANAVAN: Yeah. The USCAP  
17 group recently came out with something called,  
18 A Blueprint For Legislative Action and did lay  
19 out all the components we think should be  
20 included in a cap and trade system.

21 Our recommendation covers about  
22 80, about 80 -- I think it is 84, 85 percent  
23 of the emissions in the total economy. It  
24 doesn't include transportation fuels. It  
25 doesn't, obviously, include all the big

□

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1 emitters, like generators and industry. And  
2 through the LDCs, Local Distribution Groups,  
3 it does cover residential, but the utility  
4 takes responsibility for that. We're not  
5 expecting residents to track their use, but  
6 the utility has to account for it and that has  
7 to be part of the cap.

8 The point is to set a cap, to  
9 reduce it every year until we get to our 80  
10 percent reduction in 2050. And they have to  
11 take responsibility for that. So through  
12 energy efficiency programs and other things  
13 they can do, you know, they need to meet that  
14 cap or pay a penalty.

15 MR. ELSTON: Per capita type of  
16 cap from a utilities perspective.

17 MR. CANAVAN: Well, the cap, it  
18 will probably be something like looking at  
19 traditional emissions from that utility and  
20 that becomes the base and then every year  
21 those number of tons that are emitted have to  
22 be reduced each year until we hit our target,  
23 but it is a very broad range of the economy.  
24 VICE CHAIR HANNA: I am trying to  
25 accommodate all the council members here.

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1 Mr. Maxwell, Mr. Egerton.  
2 MR. MAXWELL: You mentioned that  
3 the solar panels, solar photovoltaic panels  
4 are not really affordable, unless there were  
5 subsidies.  
6 MR. CANAVAN: Yes.  
7 MR. MAXWELL: The next part of the  
8 question is: How long do they last?  
9 I have heard anecdotally that they  
10 last maybe 12 to 15 years.  
11 MR. CANAVAN: Every installation  
12 we have done, we have at least a 20-year  
13 warranty on the panels from the manufacturer.  
14 Now, they do degrade about a percent each year  
15 so that is taken into account, but if we have  
16 a panel fail, the company comes back and  
17 replaces it. It does happen occasionally or  
18 there is a manufacturing defect or something  
19 and the panel will fail, but 20 years is what

20 they warranty them for and we're expecting to  
21 get at least 25 years out of them. We have  
22 some that are ten years old now and we don't  
23 see any degradation beyond what was expected.

24 MR. MAXWELL: Thank you.

25 MR. EGENTON: Dennis, considering

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1 that we're the pharmaceutical chest here in  
2 New Jersey and everything, it's certainly fair  
3 to state that we're really proud through my  
4 organization, the State Chamber of Commerce of  
5 the work that J&J does in being an industry  
6 leader in your prospective industry, seeing,  
7 you know, that you're bringing that to a  
8 facility like the Hyatt and such and what  
9 you've done in New Brunswick.

10 Do you know if the other  
11 pharmaceutical companies sort of look at J&J  
12 as sort of the progressive leader in trying to  
13 do the lead by example sort of...

14 MR. CANAVAN: I think we're one of  
15 many that are out there. I mean, we work  
16 closely with Pfizer. And Merck has just put  
17 in a huge solar installation in Whitehouse,  
18 Nova Nordisk. There are a number of companies  
19 that are in our industry that are doing the  
20 same kind of voluntary work. There are a few  
21 that probably could pick up the pace.

22 MR. EGENTON: Understood, but

23 again, setting an example, just a plug for  
24 your company, but the contribution of what  
25 you've done along with Rutgers in turning

□

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1 around New Brunswick is certainly commendable.

2 VICE CHAIR HANNA: One more, Jim.

3 DR. BLANDO: I notice some of the  
4 examples you gave were, you know, California  
5 and the northeast.

6 Is that primarily because the  
7 electric utility rates are highest in those  
8 areas of the country; or, how does that factor  
9 in?

10 I presume it does.

11 MR. CANAVAN: Yeah. I mean, we  
12 screen all of our sites and we pick the sites  
13 and the projects that give us the best returns  
14 because whether we save a ton of CO2 in  
15 New Jersey or Pennsylvania or, you know,  
16 Malaysia, it has the same benefit to the  
17 environment. So we do make those decisions  
18 based on the best returns.

19 we certainly look at energy costs.  
20 And certainly on the west coast and on the  
21 east coast is where electricity prices are the  
22 highest. We have facilities in Georgia where  
23 electricity costs 4.5 cents a kilowatt hour  
24 and it's hard to justify projects there so we  
25 definitely do take that into account. It is

1     also where our sites are. We have a lot of  
2     facilities in New Jersey, Pennsylvania and  
3     California.

4                 New Jersey and California clearly  
5     are the leaders in providing incentives and  
6     programs that support these kinds of projects  
7     so all of those things come into play as to  
8     where we actually do the projects.

9                 VICE CHAIR HANNA: Thanks very  
10    much, Dennis.

11                MR. CANAVAN: Thank you.

12                (Dennis Canavan was excused.)

13                VICE CHAIR HANNA: We're going to  
14    switch now to Joe Dominguez from Exelon  
15    Generation.

16                Joe is the senior vice president  
17    for government affairs and general counsel for  
18    Exelon. Exelon is a company I'm sure many  
19    people know. It owns and operates 17 nuclear  
20    power plants around the country making it the  
21    largest private owner of nuclear plants in the  
22    world; also, larger generation, not just  
23    nuclear, but 32,000 megawatts of installed  
24    capacity in seven states and we'll hear some  
25    more from the utility providers' perspective.



1 Thanks, Joe.

2 MR. DOMINGUEZ: Thank you, Toby,  
3 and thank all of you for the invitation to  
4 attend today. I look forward to hearing your  
5 questions after my comments.

6 It's clear that you have already  
7 gotten a load of information today and I think  
8 I am going to thin down my presentation  
9 accordingly so that I don't duplicate what  
10 others have already covered. I think,  
11 unfortunately, Dennis stole a good bit of my  
12 thunder, but I think I'll explore a little bit  
13 the McKinsey curve that he mentioned at the  
14 tail end of his presentation and I'll blow  
15 that out a little bit to explain how, at  
16 least, Exelon Generation is applying that  
17 analysis to our decisions going forward.

18 As it so happens, I recently was  
19 at a conference where your colleagues from  
20 across the country were considering the very  
21 same issues that you're considering here  
22 today.

23 At the outset of the conference,  
24 the person who put it together said I would  
25 like you to spend a minute, each speaker come

1 up and say if you were king or queen for the  
2 day exactly what you would do. And there was  
3 great enthusiasm for that proposal in the

4 early going. And I think by the end of the  
5 second day, we realized that we didn't really  
6 want to be the king or queen of this issue. I  
7 think we realized, and it has become cliché to  
8 say it, that there is no silver bullet and  
9 that the basket of solutions is going to have  
10 to be the foy here.

11               Going back to a point that Dennis  
12 made, I think the two central themes of the  
13 work that we did in that conference were allow  
14 for innovation and to send out appropriate  
15 market signals.

16               The review of the different  
17 technologies that we will talk about in a  
18 moment are just our review as of today and  
19 it's changing very quickly and, in particular,  
20 in the area of solar where I know New Jersey  
21 has been a historic leader.

22               The costs are coming down.  
23 They're projected to come down significantly.  
24 And as we look at what makes sense, front to  
25 back, from a cost perspective, I think that

□

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1 picture is going to change year after year and  
2 we need to have the flexibility to allow  
3 people to make those decisions as the  
4 technology evolves.

5               I will, of course, talk a little  
6 bit about nuclear, our favorite subject and I

7 will tell you about our experience in trying  
8 to build a new nuclear power plant.

9 Let me talk a little bit about  
10 Exelon. We own two utilities, Commonwealth  
11 Edison in Illinois and PECO Energy in  
12 Philadelphia.

13 We are, by a number of different  
14 vendors, the largest generation company in the  
15 country, most principally by market  
16 capitalization. We're a nuclear company  
17 predominantly. We own 17 nuclear reactors,  
18 but we also own and operate wind farms. We  
19 have the largest solar array east of the  
20 Mississippi. We have the largest landfill gas  
21 application east of the Mississippi, as well.

22 We are one of the earlier filers  
23 to begin operations of a new nuclear  
24 construction project in Victoria, Texas. I  
25 will talk a little bit about that when I get

□

225

1 to the McKinsey slide.

2 Bill Levis talked a little bit  
3 about this next picture and some of the cost  
4 estimates. The Brattle Group estimates that  
5 the cost of doing all the things that we plan  
6 to do in terms of reinventing the grid, adding  
7 the necessary generation by 2030 and also  
8 dealing with climate is going to cost  
9 conservatively about \$1.7 trillion.

10           As I stand here today, the  
11 combined market capitalization of all the  
12 companies that do the work that our company  
13 does, all the utilities is about \$300 billion,  
14 so we're talking about building between now  
15 and 2030 something that is five times as big  
16 as what we already are.

17           The investments are just enormous.  
18 To put that in perspective, the \$300 billion  
19 we're talking about represents the streets  
20 value of all the assets that have ever been  
21 built and are still operating in electric rate  
22 base and in merchant markets.

23           The cost of doing it is  
24 sky-rocketing; that 130 percent increase in  
25 construction costs figure that is in the first

□

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1   bullet is really just the beginning of what  
2 we've seen. We haven't seen the full 2008  
3 data, but we expect for many different kinds  
4 of technology, the cost has doubled.  
5 Bill Levis talked a little bit about that.

6           The reality is all the components  
7 that we use to build power plants, whether it  
8 is cement or copper products have increased  
9 exponentially since the beginning of this  
10 decade. And although those prices have  
11 receded, as global demand has receded for  
12 those things, what we've seen is the finance

13 charges necessary to build the project have  
14 overtaken the cost decreases.

15 In other words, it's cheaper to  
16 build a power plant today maybe than it was in  
17 2008, but it's a lot more expensive to finance  
18 it. And as you know, in particular, for a  
19 nuclear power plant, the amount of time, the  
20 construction time really adds to the overall  
21 budget and sometimes doubles it just in  
22 finance costs.

23 We have a very ambitious goal  
24 within our own company to reduce greenhouse  
25 gas emissions. We are the lowest-emissions

□

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1 source for any large generation company in the  
2 country largely because of our fleet of  
3 nuclear power plants.

4 We have a goal by 2020 to  
5 eliminate our carbon footprint completely.  
6 Now, we have coal assets and we have natural  
7 gas assets. When I say eliminate, I don't  
8 mean simply to shut down those assets, but  
9 that we build cleaner technologies to offset  
10 and displace the carbon that's already in the  
11 dispatch curve.

12 So, for example, building new  
13 nuclear, upgrading or increasing the output of  
14 existing nuclear power plants will be part of  
15 our plan to offset more carbon intensive

16 generation at the back end of the dispatch  
17 curve.

18 We have LEED certification,  
19 platinum LEED certification for our office  
20 building in Chicago. It is the largest LEED  
21 certified, platinum LEED certified commercial  
22 office space in the world.

23 We have implemented very  
24 aggressive efficiency standards driven by  
25 legislation in Illinois and Pennsylvania, very

□

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1 much like PS has done here in New Jersey.

2 And this will flow out the -- this  
3 is what I really want to spend a little bit  
4 more time on, I think it is a little bit more  
5 readable of a version of the McKinsey work  
6 that was done nationally. Again, it sets side  
7 by side, as Dennis explained, left to right,  
8 all the different solutions for reducing  
9 carbon emissions. The x axis describes how  
10 many metric tons of CO2 in the millions could  
11 be eliminated by employing some of the  
12 policies or some of the technologies that are  
13 described in this chart.

14 As you can see, and there is a  
15 photograph, I gave you a booklet that goes  
16 over Exelon's 2020 program, if you turn to  
17 page 7 of that, you'll see the same thing, but  
18 essentially, as you work left to right, as

19 Dennis explained, energy efficiency is below  
20 the line.

21 So we're already seeing that  
22 energy efficiency is something that should  
23 have been done. I mean, we didn't really need  
24 a carbon issue to do that. It is just  
25 something that was left on the table and

□

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1 wasn't thought about as aggressively as we're  
2 thinking about it today.

3 The next cheapest way to get a  
4 large amount of carbon out of the generation  
5 dispatch curve is through nuclear upgrades.  
6 What we're talking about is not building new  
7 nuclear power plants, but actually increasing  
8 the output, as you know, of nuclear power  
9 plants.

10 There, again, some of the upgrades  
11 are already economic and the industry in large  
12 measure has implemented those upgrades so  
13 there is not a lot of oink left in this pig.  
14 Those things have been done.

15 Landfill gas presents an  
16 opportunity, but it's a sliver.

17 Other energy efficiency standards  
18 from lighting to building and transportation,  
19 energy platforms work, then we see natural  
20 gas. The green bar is just above the curve.  
21 Natural gas power plants being the next

22 cheapest way to reduce carbon emissions.

23                   Some of the work that is coming  
24 out of Europe is very interesting in this  
25 regard. There is a general view that natural

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1 gas is cleaner than coal and, of course, it is  
2 from a pure emissions standpoint at the power  
3 plant, but the carbon policies in Europe track  
4 natural gas from really exportation from the  
5 well all the way to the plant. And what we  
6 find is that a number of the natural gas wells  
7 have embedded CO2 in them and you have a lot  
8 of bleed-off CO2.

9                   What's happening right now is that  
10 is just bled off into the atmosphere and  
11 nobody cares. It's a harmless gas for the  
12 application. But when you include that CO2  
13 that gets bled off at the well, some wells  
14 produce an overall carbon impact that's even  
15 greater than coal.

16                   So it's a very well-specific and  
17 technology-specific determination of whether  
18 natural gas works or not and how that gets  
19 taxed or how the cap and trade policy works  
20 with regard to that bleed-off gas is going to  
21 be incredibly important as you select the  
22 technology, whether natural gas should sit  
23 right here.

24                   The next light blue bars are



25 nuclear upgrades that are presently not

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1 economic.

2 Now, when we did this chart, we  
3 did it in the summer of last year when prices  
4 were at their highest, right; now prices for  
5 electricity are substantially down, which  
6 means that that horizontal bar has moved down  
7 and all of the things that are above the bar  
8 are even further above the bar today in terms  
9 of their economic viability.

10 we then get to new nuclear and  
11 I'll talk now about the Victoria project. We  
12 have been working on that project for about  
13 three years now. It has been very difficult  
14 to get firm-cost commitments for a new nuclear  
15 power plant in the U.S. What we are looking  
16 at is an investment in 2012 of about  
17 \$16 billion.

18 Now, last summer, just bringing  
19 you back and giving you a kind of a relative  
20 context because every story has a context,  
21 last summer our company's market  
22 capitalization was about \$62 billion and a  
23 \$16 billion investment was enormous, but could  
24 be something that could be contemplated.

25 Today, our market capitalization

1 is \$30 billion. It is not just us, but it has  
2 happened across the industry. We were the  
3 biggest back then. We're the biggest now.  
4 People have proportionately moved down.

5 So as, as Bill mentioned for PS,  
6 investing \$16 billion when the total value of  
7 your other 17 nuclear power plants in the  
8 market is \$30 billion is a difficult  
9 proposition. It's a dual unit, so we'll end  
10 up with 19 units, but we're going to spend  
11 half of what 17 are worth right now.

12 As I talk to others in the  
13 industry, it's very clear that getting  
14 confirmed figures for nuclear, whether you're  
15 going back to Westinghouse, the Japanese  
16 consortiums, the French, General Electric are  
17 very difficult right now.

18 Where we're seeing the best  
19 technology deployment is in the Far East, both  
20 Japan and Korea are building new nuclear units  
21 on a 39-month cycle. We have never seen that  
22 in this country.

23 The French EDF is building a new  
24 plant in Finland -- I don't know if you've  
25 followed this -- that plant is three years

□

1 behind schedule and already 170 percent of

2 budget.

3           So we have a very interesting  
4 scenario here and it is hard to figure out  
5 whether we have an aberration in Finland and  
6 EDF would say we do. EDF would say, We're  
7 going to make all our mistakes in Finland --  
8 it's a good PR story, right? -- but we'll get  
9 better. And the Japanese and Koreans are  
10 deploying existing technology that is a little  
11 bit less sophisticated than the French  
12 technology, but are deploying it on time, on  
13 schedule, 39 months.

14           I don't know that we will ever get  
15 to a regulatory framework that will allow us  
16 to get start to finish at 39 months in this  
17 country, possibly at brown field sites, I'm  
18 being very candid here, where there are  
19 already existing nuclear units and the  
20 community is comfortable with the presence of  
21 those units.

22           There has been somewhat of a  
23 renaissance in terms of the public reception  
24 to nuclear, but we haven't started building  
25 yet. We are really going to have to see what

□

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1 these early units bring.

2           As you can see, if the cost  
3 numbers that we were getting are accurate, the  
4 unit is out of the money, big time out of the

5 money.

6 So what we're going to need in  
7 this marketplace is a signal, a price signal  
8 that allows us to build the unit. What you're  
9 seeing there is a price signal of about  
10 \$40 million. Now, that's a gross price signal  
11 for carbon per ton that would have to be  
12 implemented in order to make the plant  
13 economic.

14 The reality is the federal loan  
15 guarantees, if they're fully funded, absorb  
16 the bulk of that 40 million. If we were to  
17 put a line through this for the federal loan  
18 guarantee program, we'd probably see a line  
19 down here and this blue would shrink and it  
20 would move over dramatically to the left on  
21 the displacement curve.

22 To give you an indication, if you  
23 can see it, this is wind, the green bars and  
24 the line below represents wind with all the  
25 federal subsidiaries in it so the federal

□

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1 subsidiaries are enormously important and, if  
2 they are continued, wind moves dramatically  
3 over to the left.

4 All the way over to the right of  
5 the curve, that big orange block is carbon  
6 sequestration. We have not seen a real  
7 project that has developed and implemented

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8 that technology.

9 Dr. Herzog (ph) at MIT does not  
10 believe the cost structure for carbon  
11 sequestration is going to dramatically improve  
12 because, according to him, it would require  
13 rewriting of the laws of thermodynamics so it  
14 is likely that carbon sequestration is going  
15 to stay way out to the right?

16 Does that mean it's not going to  
17 work well?

18 We've got 48 percent of the  
19 nation's electricity being generated by coal.  
20 We still have natural gas-fired plants coming  
21 on, which may be cleaner, but they're still  
22 going to emit greenhouse gases.

23 I saw when I was talking to a few  
24 of you, you said, Oh, carbon sequestration,  
25 I've heard that story before. We have, too.

□

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1 And we're investing in some of the research on  
2 it and it's a long way off, but I say to you  
3 that unless we start thinking hard about  
4 either deploying a lot more nuclear power  
5 plants and I'm talking about 300 in the  
6 United States and that's probably not going to  
7 happen, right, we've got to figure out some  
8 way to deal with the existing carbon that is  
9 coming out of these plants.

10 It's a simple matter and you've

11 all heard the stories about India and China  
12 bringing on a lot of coal plants. So we've  
13 got to figure that one out and no one wants to  
14 be king or queen for a day on that decision.

15 solar is way out to the right.

16 Now, if you sat in our board room  
17 yesterday when we had a discussion about this,  
18 where we see the promise, the greatest promise  
19 in terms of moving the technology to the left  
20 on this curve is with regard to solar.

21 what you're seeing there is an  
22 implied value of about \$6500 to \$7500 of kW in  
23 2012 dollars; that's why it sits way out  
24 there.

25 There is thought that within a

□

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1 decade, that could be cut in half. The  
2 DOE Secretary Chu has recently said that he  
3 would need a fivefold improvement in solar for  
4 it to become economic.

5 Let's talk a little bit about  
6 solar because it's very interesting and I  
7 heard a great question. We have a 3 megawatt  
8 array and one of the great things we see is  
9 that it's coincident with load.

10 In other words, on the hottest  
11 days of the year -- we have five wind farms.  
12 On the hottest day of last summer, we were  
13 getting 6 percent capacity factors out of our

14 five wind farms. In other words, in that  
15 24-hour period, they operated about an hour.  
16 It wasn't the hour we needed them from a  
17 utility perspective. It wasn't from 12:00 to  
18 6:00 in the afternoon.

19 Solar is a different story. It's  
20 more coincident. And in addition, if it's  
21 distributed solar at the rooftop level, it  
22 eliminates some of your expanded T&D costs for  
23 the utility.

24 The real question and I think,  
25 Mr. Elston, I think you asked this question

□

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1 before is how do you deal with net metering in  
2 a solar environment. It's a very tricky  
3 societal issue because as you have homes,  
4 principally homes probably owned by bigger  
5 wage earners in society that go to solar first  
6 and there is net metering, there is a  
7 potential where their utility bill goes  
8 backwards, they're getting a payment from the  
9 utility every month.

10 well, as that expands throughout  
11 the system, what happens is the utility is not  
12 able to collect from its own customers for the  
13 T&D infrastructure buildout that's necessary  
14 to maintain the system and yet there are users  
15 of it because when the sun goes behind the  
16 cloud, they still draw electricity from that

17 system. It's a necessary backup.  
18 So it's one of the tough societal  
19 issues that I think your colleagues in other  
20 states are dealing with and there is a concern  
21 as we go to a broader deployment of solar over  
22 the next ten years whether we're going to have  
23 an interesting impact on the utilities'  
24 returns, such that we have to really rethink  
25 of decoupling in almost a different way.

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1 Does everybody follow me; does it  
2 make sense?

3 Let me go back to kind of where I  
4 started and I think where Dennis left off;  
5 what we really need to see here is a carbon  
6 policy. Everybody who has been here has told  
7 you that picking winners and losers today is  
8 almost invariably going to be wrong. And I  
9 think we would concur with that 100 percent  
10 and we've lost lots of money proving out that  
11 principal.

12 The fact of the matter is all of  
13 these technologies are improving rapidly, some  
14 more rapidly than others in the case of solar;  
15 some are going to be limited by the laws of  
16 science in the case of carbon sequestration;  
17 and some we've already seen such rapid  
18 improvements in that you wonder whether or not  
19 we're at the top of the curve. And I'm



20 talking about wind, how much more are we going  
21 to get out of those windmill applications.

22 If we have an appropriate price  
23 signal in the market that is consistent, that  
24 doesn't require a legislature to completely  
25 renew tax credits on an annual basis or every

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1 few years and it's baked in, like we're  
2 dealing with SOx and Nox right now, it's  
3 something that the market will respond to and  
4 will build the appropriate technologies,  
5 although you're not going to be able to go  
6 back and tell people exactly what they are  
7 today; so that concludes my remarks. I would  
8 love to hear your questions, if you have any.

9 VICE CHAIR HANNA: Thank you very  
10 much, Joe.

11 Michael.

12 MR. EGENTON: Yes.

13 Joe, obviously, we have heard how  
14 Europe is ahead of the curve and France is 80  
15 percent powered by nuclear.

16 MR. DOMINGUEZ: That's right. I  
17 think it is slightly below 80, it's like 79  
18 percent, but you're right, yeah.

19 MR. EGENTON: And then what is  
20 going on in Asia both on nuclear and coal  
21 fired.

22 I always like to benchmark how we

23 in New Jersey compare to other states. Now, I  
24 heard from a colleague at the Chamber down in  
25 North Carolina that they're considering as

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1 many as six or seven nuclear power facilities.

2 Do you know anything about that?

3 I think two by General Electric.

4 Can you enlighten me on that?

5 MR. DOMINGUEZ: Yes, I can.

6 North Carolina along with Florida  
7 and Texas have the largest number of units on  
8 file. I think Florida has six; Texas has  
9 another six being filed. I would be surprised  
10 if more than a third of those get built within  
11 the next ten-year period. I mean, in terms of  
12 actually, you know, people putting bricks and  
13 cement in the ground right now.

14 It is clear that those states are  
15 very interested in advancing the ball. I can  
16 tell you from being down in Texas an awful lot  
17 and spending time down there, the whole  
18 feeling about nuclear is so dramatically  
19 different. There is a friendliness towards  
20 the technology that we simply don't see here  
21 in New Jersey. And it's partly because Texas  
22 is so big that nuclear power plants aren't on  
23 top of communities and we have to recognize  
24 that that's a legitimate issue; but frankly,  
25 they're just far more comfortable with the

1 technology there than we've seen in New Jersey  
2 and there would have to be a substantial, I  
3 think, push to change that sentiment.

4 Although, as we poll, as we do  
5 polling, for example, for Oyster Creek, which  
6 has been in the newspapers an awful lot  
7 sometimes with not good news, residents seem  
8 to still support it in fairly large numbers;  
9 but if I did that same poll in Texas, the  
10 numbers would, you know, blow you away. It's  
11 overwhelming.

12 MR. THOMAN: The statement you  
13 made about looking to go carbon free, I didn't  
14 see a make up on the company with regards to  
15 coal.

16 MR. DOMINGUEZ: Yes.

17 MR. THOMAN: How much coal do you  
18 guys operate?

19 MR. DOMINGUEZ: We own a share in  
20 Keystone Conoma (ph), but we don't operate  
21 that unit. We own about 22 percent. We have  
22 the Crombie (ph) facility and we have the ^  
23 Eddystone (ph) facility in Pennsylvania and  
24 that's presently all the coal that we own. We  
25 sold our coal assets, the bulk of our coal

1 assets in the midwest about seven years ago.

2 So we have two coal plants that we  
3 operate that are -- I'm going to give you  
4 about 1600 megawatts in total and we have  
5 about 22 percent of another 800 megawatt unit.

6 MR. THOMAN: So when you say  
7 you're looking to go carbon free, does that  
8 mean that you're looking to get rid of your  
9 coal units or is it just technology bringing  
10 you to a level that it will be so small?

11 MR. DOMINGUEZ: It may require the  
12 closure of select units; that's probably as  
13 far as I could go here without giving away  
14 competitively sensitive information.

15 Beyond that, what it really means  
16 is we're going to build cleaner technology  
17 that we believe is going to displace dirtier  
18 technology at the end of the spectrum.

19 So, for example, if we built out  
20 all nuclear power plants, let's just make it  
21 very easy here --

22 MR. THOMAN: Right.

23 MR. DOMINGUEZ: -- what we would  
24 be effectively doing is displacing or having  
25 plans at the end of the dispatch curve that

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1 will no longer run; all the coal would move  
2 over, all the natural gas, that wouldn't run,  
3 those units would effectively shut down.

4 we're taking credit for that displacement,  
5 which is intellectually honest and I think the  
6 most accepted way of doing this.

7 Look, until we figure out a way to  
8 take carbon and stick it into the ground, we  
9 are going to be talking about displacing or  
10 offsetting through other environmental  
11 devices; such as, reforestation and those  
12 sorts of things.

13 VICE CHAIR HANNA: I am sorry. We  
14 are going to have keep moving.

15 Joe, I appreciate your time and  
16 thank you.

17 MR. DOMINGUEZ: Toby, thank you.

18 (Joseph Dominguez was excused.)

19 VICE CHAIR HANNA: Next up, we  
20 have Jeff Halfinger from the Babcock & Wilcox  
21 Company. Jeff is project director for Babcock  
22 and Wilcox and has 25 years of experience in  
23 the development of advanced nuclear systems  
24 and components, including development of  
25 space-based nuclear power systems and Jeff is

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1 currently working on the development of small  
2 modular reactors for distributed power  
3 applications.

4 Thanks, Jeff.

5 MR. HALFINGER: I think the last  
6 couple presentations are great lead-ins to

7 this conversation.

8           You've been following what has  
9 been happening in the nuclear random house  
10 over the past five or ten years. Nuclear is  
11 baseload. It runs all the time. It is always  
12 available. It is nonemissions technology.  
13 The only thing it generates really is heat,  
14 but over the past couple of years what has  
15 been happening is, as we've heard twice today,  
16 that the companies are going to have to bet  
17 the farm to get into nuclear or significantly  
18 enhance their nuclear capabilities.

19           So we've been looking at that and  
20 we've been working with Chris Archer a couple  
21 of times and talking with him about McGuire  
22 Air Force base particularly as a demonstration  
23 plant facility for something much smaller,  
24 something that is more amenable to distributed  
25 power so pretty much that's what we're going

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1 to talk about today.

2           Does this work or do I just shine  
3 it in your eyes?

4           Okay.

5           You know, obviously, what we have  
6 been talking about is that there is a shifting  
7 landscape in the energy market.

8           Increasing construction costs, we  
9 heard about that.

10           The construction time is from 36  
11   to 38 months to eight or nine years.

12           There's a lot of skilled labor in  
13   the craft. It takes a lot of money to train  
14   those people.

15           The NSSS component supply chain,  
16   there is one guy for large nuclear power  
17   plants. So there is one guy in the world who  
18   can make the large portions and that's in  
19   Japan so everybody who wants to get into the  
20   nuclear business has to go to Japan years  
21   ahead of time.

22           Tightening capital markets, I  
23   don't have to really elaborate on that,  
24   everybody knows what is going on in the  
25   market, but the loan guarantee program,

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1   whether that's going to go through with the  
2   Department of Energy or not.

3           Capital costs over a long  
4   construction cycle adds a lot of cost to  
5   building and deploying nuclear power; but on  
6   the good side, I guess, from a nuclear  
7   perspective, the carbon-constrained regulatory  
8   framework, we don't know what that is going to  
9   look like. It looks like something is coming  
10   out in the near future so we need to figure  
11   out something that generates baseload power  
12   inexpensively without generating greenhouse

13 gases.

14               So modular reactors, from my  
15 perspective, when we talk about nuclear power,  
16 you're talking about several large vessels  
17 within the facility. You have the reactor,  
18 which is a large steel vessel. The new plants  
19 either have three or four steam generators, a  
20 pressurizer, you come out through a steam  
21 turbine and spin a generator and then you put  
22 electricity out on the grid.

23               Nuclear power is just another way  
24 to heat water so whenever you're talking and  
25 thinking about the real high technology, it's

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1 a tea kettle.

2               what do people think about nuclear  
3 power?

4               This is pretty much what you put  
5 in the back of your mind. This is what a  
6 nuclear power station looks like, right?

7               It is 1000 megawatts, 900  
8 megawatts. For a new one, they're 11 to 1600.  
9 You have the conical cooling towers. You have  
10 the nuclear facility here usually sitting next  
11 to a large reservoir, river.

12               with modular reactors, you need to  
13 think differently. The paradigm is different  
14 in the modular system. In the olden days,  
15 with nuclear power and, quite frankly, even



16 the Generation 3 reactors, that they are  
17 contemplating today, bigger is always better.  
18 You have to have as many megawatts as you can  
19 get into the vessel to amortize your high  
20 development costs, high construction costs  
21 over as many megawatts as you can put in  
22 there.

23                   Modular reactors, you have to  
24 think differently. Our economies of scale is  
25 you're building lots of them. So when you

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1 think about tooling up a factory where you can  
2 build the entire NSSS system, put it on a rail  
3 car and ship it to the site, you can build the  
4 tooling, you build the entire safety system  
5 actually under very controlled conditions.

6                   So think about this and remember  
7 this isn't what we're talking about.

8                   As we heard a couple of times  
9 today, there are lots of reasons in what I  
10 just said why you want to have a nuclear power  
11 plant give us as many megawatts as it can; its  
12 cost efficiency in the development, the design  
13 and licensing risks, the baseload impact, how  
14 far can you move the needle, how much impact  
15 can you have in a particular area. I would  
16 argue that there are not too many areas you  
17 can actually put 16 megawatts on your grid and  
18 use it right away.

19           On the other side, the NSSS supply  
20     plan, where you have to go to one plant just  
21     to be able to get all the forgings, let's say,  
22     you don't want to make them that large. The  
23     construction schedule for modular systems is  
24     much shorter than a field constructed system,  
25     and then project financing in association with

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1     that shorter schedule. There is a lot of --  
2     there is a lot of drivers in today's market  
3     that says the optimal size might not be more  
4     than 1000 megawatts.

5           So what we're looking at is  
6     basically the figure on the right is what we  
7     call the Nuclear Steam Supply System. It is  
8     one vessel.

9           Remember that first picture I  
10    showed you where you had the reactor vessel  
11    three or four steam generators, pressurizer;  
12    that's all contained within this one vessel  
13    and it's fabricated in the shop. It's what we  
14    call an integral reactor. It's shop  
15    fabricated. And you get the scalability by  
16    adding as many plants or modules that you need  
17    for a particular site or what you expect the  
18    growth to be so you can build them quicker,  
19    you can put as many modules as you need for a  
20    particular facility. It's rail shippable,  
21    which means you can put it anywhere you need

22 to, you don't have to be on a navigable sea  
23 way to get it to where it needs to be.

24 Evolved PWR is very important when  
25 you go to the NRC. There is a PWR regulator.

□

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1 There is a lot of other concepts out there  
2 with sodium and FASS (ph) reactors and things  
3 like that, but they're very confused about it,  
4 quite frankly, and it's going to take years in  
5 research and development in order for the NRC  
6 to become comfortable with that.

7 Passive safety becomes very  
8 important. The way you get your cost  
9 efficiency in a modular system is you don't  
10 put all the active engineer controls on it so  
11 basically when the plant has a trip, you have  
12 days to be able to respond to it, even with  
13 PWR technology.

14 Fewer moving components, the steam  
15 generator where you actually boil the water is  
16 inside the vessel. There's an internal  
17 pressurizer, which we can go into a three-hour  
18 nuclear engineering course if we want to.

19 VICE CHAIR HANNA: Not today,  
20 Jeff. Sorry.

21 MR. HALFINGER: Next time?

22 I'll come back.

23 Simplified operations of  
24 maintenance.

25                   Basically, one of the things that

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1     I think we had a problem with, with the  
2     104 reactors that are operating in the country  
3     today is that you have almost 104 first of a  
4     kind. They are all just a little bit  
5     different. The utility wanted it this way or  
6     that way. And the nuclear suppliers of days  
7     gone by accommodated that. So what happens is  
8     you don't have anything that is very standard.  
9     The technology is generally standard, but  
10    within the framework and the guts of the  
11    systems, they're all different.

12                with a modular system, they have  
13    to be all the same. If the shop isn't  
14    fabricating exactly the same component  
15    everyday, it loses the benefit and advantage  
16    of the modular system.

17                So this is a cut-away view. I  
18    don't have to spend a lot of time on it,  
19    you're nuclear guys, but this is the cut away  
20    of a nuclear system. The nuclear fuel is down  
21    here. The hot water rises up to the center of  
22    reactor, turns around, comes to the steam  
23    generator, gets pulled through a couple pumps  
24    and just stays in that circle. The water  
25    comes in here, goes up through the steam

1 generator and it comes out as steam to the  
2 steam turbine and turns the turbine and  
3 generates electricity.

4 This is the facility or the  
5 reactor in the containment. This is the old  
6 concept of the containment. We've updated it  
7 quite a bit, but the basic functionality is  
8 the same.

9 The idea is the reactor sits  
10 inside this concrete containment building.  
11 The spent fuel for the reactor, for the entire  
12 life of the reactor is stored inside the  
13 reactor building so you don't have to have it  
14 stored outside, stored in dry cat storage, you  
15 can take it out of the reactor, set it here  
16 and never have to touch it again. You can  
17 take it out if the government ever figures out  
18 what to do with it or what they want to do  
19 with it, you have the option to move it, but  
20 you don't have to.

21 The interesting thing about the  
22 small modularity concept is that the ground  
23 level is basically here, so everything here is  
24 underground so you don't see the large  
25 containment structures when you drive by and

□

1 you don't see the big cooling towers. The

2 concept is you have the air-cooled heat  
3 exchanger, condenser rather than the large  
4 conical cooling towers.

5 If you look down here, this is  
6 basically what the facility would look like.  
7 It almost looks like an airplane hanger or a  
8 large warehouse. When you drive by it on the  
9 highway, you wouldn't know it was a nuclear  
10 power plant, except it has a lot of wires.

11 The reason for putting it  
12 underground is there are some current  
13 regulations in the NRC and rule making that's  
14 going on with missile penetrations and  
15 airplane impact. If you put it underground,  
16 the airplane can't get to it. It has a lot of  
17 advantages on missile penetration and seismic,  
18 not having it sticking above ground.

19 This would be a four-module plant  
20 so basically you have four containment  
21 structures all independent of each other.

22 In this particular example, you go  
23 to two turbines, so you have -- each one of  
24 these are 125 megawatt so you have a 250  
25 megawatt turbine. And you have redundancy, so

□

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1 if you do sequential outings, when you refuel  
2 today, you take 1000 megawatts off the grid.  
3 In this particular concept, you would take  
4 125 megawatts off the grid and you would still

5 be running three-quarters of your capacity  
6 while you're refueling one module.

7 And then if you put that in the  
8 whole entire plant, the size is about roughly  
9 50 or 60 acres and that -- the large size of  
10 that is dictated by NRC regulations and those  
11 are out of the boundaries because these are  
12 only 125 megawatts, the nuclear inventory, the  
13 data product inventory is one-tenth of 1000  
14 megawatt so you could bring in those  
15 boundaries because your dispersion in a severe  
16 accident, which you have to analyze for the  
17 NRC, would be roughly one-tenth of a regular  
18 plant.

19 Talking to Chris and McGuire Air  
20 Force base and Kirkland Air Force base and  
21 other government installations, we got to  
22 thinking about how this could be usable in a  
23 facility like that when they are really trying  
24 to get off the grid and be sustainable in  
25 their own installations.

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1 So it's obviously a small, compact  
2 design. It's passively safe so you don't have  
3 to have a really large infrastructure to  
4 operate it. The refueling cycle would be five  
5 years for standard 5 percent enriched fuel.  
6 It could go up to ten years if you go to  
7 something like 10 percent enriched so that

8 means you turn it on and run it for five years  
9 and then shut it down and refuel it.

10 It's built in the US. The heavy  
11 forgings can come from Lehigh Heavy. We  
12 designed it specifically to be able to meet  
13 their capacity. B&W has large manufacturing  
14 Endstamp (ph) facilities in Indiana,  
15 Arborton (ph), Ohio, There is a facility up in  
16 Canada. There's a fuel fabrication in  
17 Lynchburg, Virginia.

18 It's a modular construction  
19 technique so you build the facility, you build  
20 the containment structure, you ship in the  
21 reactor module and you basically just hook up.

22 The other things that are  
23 interesting when you get down another layer  
24 just besides electricity is there are other  
25 things you can do with small reactors if you

□

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1 can put them where you need them to be. You  
2 can obviously generate steam because that's  
3 what the reactor does so instead of going to a  
4 turbine, you can actually just have a steam  
5 plant. You can use that steam for  
6 desalinization or you can use it for  
7 electrolysis for possibly hydrogen or oxygen  
8 production, possibly Fischer-Tropsch if you  
9 want to do a coal to liquids type of a  
10 technology.



11                   If you use nuclear heat from  
12 Fischer-Tropsch, Fischer-Tropsch has a really  
13 bad name because it has a huge CO2 footprint.  
14 If you go to Sausel (ph) in South Africa, the  
15 CO2 emissions are just incredible because you  
16 burn coal as a heat source to make diesel fuel  
17 out of coal.  
18                   So if you take the burning of coal  
19 to run the Fischer-Tropsch process and you  
20 replace that with nuclear heating, the CO2  
21 print from coal to liquids plant goes way  
22 down. What it is exactly, I'm not sure, but  
23 it goes way down.  
24                   And then the other thing about the  
25 government installation is you can sell

□

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1 electricity to secondary markets so you can  
2 benefit directly the communities, as the  
3 Air Force bases or Army bases.  
4                   I will say when we looked at this  
5 for several of the areas when the Air Force  
6 came out with a request for information,  
7 New Jersey was a perfect spot to site one of  
8 these small reactors, relatively high  
9 electricity costs, McGuire had a lot of space,  
10 a large secondary market in the neighborhood.  
11 It doesn't work so well when you go to Idaho  
12 or you go down to someplace in Louisiana or  
13 Mississippi where they're paying 3 cents a

14 kilowatt, a single module isn't as competitive  
15 as the large.

16 Public private partnership, I just  
17 threw this up here to say, you know, in some  
18 of the areas where you want to have  
19 sustainable nuclear power and the cost of the  
20 electricity is hydro or some other baseload  
21 power or where you need critical emissions  
22 where you have cheap power and you want to  
23 build a nuclear power plant to make sure you  
24 have sustainable power, you might need to get  
25 into some sort of loan guarantees or some

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1 other program other than just a straight  
2 commercial.

3 In general, the project will work  
4 with a straight commercial financing. They're  
5 relatively inexpensive once you get through  
6 the development costs. So, again, you need to  
7 build a lot of them to amortize the  
8 development costs over several years.

9 We were talking about this. This  
10 is the facility in the Ohio River up in  
11 southwestern Indiana that builds heavy  
12 components. They have been doing it since the  
13 '60s, continuously building heavy nuclear  
14 components.

15 This is a fuel fabrication  
16 facility in Lynchburg, Virginia. It's

17 licensed, licensed by the NRC and it was a  
18 potential site to build a nuclear fuel plant  
19 here.

20 This is the deployment schedule  
21 that we came up with. We're basically here.  
22 And if everything goes according to hopes, we  
23 have the few long NRC review cycles to build  
24 the first plant, but in the 2017 or 2018 time  
25 frame, just laying it out the way it is, we're

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1 hoping to pull that back a little bit to about  
2 nine years from now.

3 So the benefits, at least, the way  
4 I see it, a modular reactor is really the size  
5 that the customer needs. It's not a one size  
6 fits all. How do I bite off a 1000 megawatt  
7 plant, where can I put it, how can I pay for  
8 it. If you need 250 megawatts because you  
9 have an old coal-fired station that is 60  
10 years old and you really want to take it off  
11 line, you can build two modules on that  
12 brownfields site with the current transmission  
13 system and basically it would be a one-to-one  
14 replacement.

15 The competitive cost is primarily  
16 because of the short construction cycle and  
17 the shop fabrication of the components.

18 There is reduced risk at the site  
19 and the supply chain.

20           There is a shorter construction  
21 schedule. We're thinking this is going to be  
22 a three-year construction schedule on the  
23 outside. I think we can pull that in.  
24           It will involve PWR technology, so  
25 the regulator is very familiar and comfortable

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1 with the technology.  
2           It has a five-year refueling cycle  
3 so the O&M costs are optimized. You don't  
4 have to be shutting down every 18 months to  
5 refuel the system.  
6           And because it's underground and  
7 you have a really large primary cooling  
8 inventory, you have passive safety and you  
9 have a lot of benefits and safeguards and  
10 security with the facility being underground  
11 and the spent fuel being all contained.  
12           There you go, I think I stayed  
13 under 20 minutes.  
14           VICE CHAIR HANNA: To keep things  
15 on track, let's take two questions for Jeff  
16 and they can't both be from Jim Blando.  
17           Jim, go ahead.  
18           DR. BLANDO: I was curious about,  
19 you mentioned NRC with some of the new, more  
20 advanced reactor designs.  
21           Could you just comment looking to  
22 the future, could you comment a little bit

2009 Hearing transcript.txt  
23 about how you see that going?  
24 It sounds as though there has been  
25 resistance or is resistance to some of these.

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1 MR. HALFINGER: It's interesting.  
2 When you go to the NRC, they are not resistant  
3 to doing anything. Any time you go to them,  
4 they would love to work on whatever it is you  
5 want them to work on. It's a completely -- 90  
6 percent is fee recoverable so if you want them  
7 to work on, you know, a reactor that's fueled  
8 with mothballs, they'll be glad to look at it  
9 and figure it out, but they're going to charge  
10 you \$260 every hour they're working on it.

11 The thing is when you go to some  
12 of the concepts, whether it's a Toshiba SSSS,  
13 that's a sodium FASS (ph) reactor that we  
14 haven't built in this country since the '50s  
15 or some of the other really advanced  
16 scientific designs, in order for them to  
17 adequately ensure that they're accomplishing  
18 our mission, which is to protect the public  
19 health and safety, it goes into what they call  
20 research so they have to understand the  
21 concept. They have to understand the science  
22 and the technology before they even develop a  
23 regulatory framework for those other  
24 technologies. It takes a long time to get  
25 through that before they even get to the

1 regulatory stage.

2 VICE CHAIR HANNA: Jorge.

3 DR. BERKOWITZ: I think I heard a  
4 very good presentation, but I think you really  
5 glossed over the waste disposal issues.

6 I mean, what your solution is, is  
7 to have a bunch of repositories across the  
8 country until we figure out what to do with  
9 it. Could you please comment on where you  
10 think that issue needs to go.

11 MR. HALFINGER: In my opinion,  
12 that's very easy. It needs to be reprocessed  
13 and you need to get the usable energy that's  
14 in used fuel turned back around and put back  
15 into the reactor system to be burned a second  
16 time.

17 95 percent of the energy of  
18 nuclear material is sitting in the ground  
19 after it's expelled from the reactor. So you  
20 need to develop a system, you need to take it,  
21 get the energy back out.

22 DR. BERKOWITZ: Could you just  
23 elaborate on that comment; 95 percent of the  
24 nuclear energy is where?

25 MR. HALFINGER: Of the energy

1 that's put into the fuel rod is sitting in the  
2 spent fuel.

3 DR. BERKOWITZ: Right.

4 MR. HALFINGER: You use very  
5 little of it so you need to get the energy  
6 back out, reconstitute it, put it back into  
7 the reactor and get the energy out of that  
8 material. There is a lot of energy left in  
9 spent fuel. It was a presidential directive  
10 35 years ago to say we're not going to do that  
11 anymore. Basically, a stroke of the pen  
12 stopped that.

13 DR. BLANDO: Is that because of  
14 the Plutonium 239 or whatever it is that  
15 that's why reprocessing isn't so encouraged in  
16 this country?

17 MR. HALFINGER: There's a  
18 technology that you can use for reprocessing,  
19 co-precipitation. You can co-precipitate  
20 plutonium and uranium.

21 CHAIRMAN BIELORY: And it,  
22 therefore, has limited...

23 MR. HALFINGER: It has no  
24 bomb-grade applications.

25 MR. ELSTON: As a follow-up to

1 Jorge's question, assuming that none of this  
2 reprocessing would take place, how long of a  
3 storage period would you have for spent fuel

4 in the cell itself after it is spent, you  
5 know, 5 percent of it was spent?

6 MR. HALFINGER: The lifetime of  
7 the reactor, which is 60 years. It could stay  
8 in there indefinitely.

9 MR. ELSTON: Similar to -- okay,  
10 but do you have space in there for that type  
11 of...

12 MR. HALFINGER: Yes. Because it's  
13 such a small reactor, there is only 69 fuel  
14 cells in the reactor so 69 times -- there is a  
15 dozen refuelings if you do it every five years  
16 so you have 690 fuel assemblies, which isn't  
17 -- doesn't take up that much space.

18 VICE CHAIR HANNA: The last one.

19 MR. SPATOLA: I'm curious. What  
20 does the management and disposal of the  
21 nuclear waste cost; and, how much does that  
22 impact the cost of the electricity that is  
23 generated?

24 MR. HALFINGER: Right now, today  
25 by statute in the Nuclear Regulatory

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1 Commission, the spent fuel fund is one-tenth  
2 of one cent per kilowatt; so, basically, one  
3 mil, basically, is assessed as a tax per  
4 kilowatt generated at a nuclear power station  
5 and that's a charge to the utilities that is  
6 collected by the federal government that is



7 supposed to ultimately decide and figure out  
8 what to do with the material.

9 MR. SPATOLA: And there is no  
10 solution.

11 MR. HALFINGER: Well, right now,  
12 the solution is storage. They were heading  
13 down the Yucca Mountain path, that looks like  
14 that is going to be at least slowed down for a  
15 long time.

16 There are some private companies.  
17 They've actually lifted the executive  
18 moratorium on reprocessing so there are  
19 commercial enterprises that are looking to see  
20 if they can make a commercial enterprise out  
21 of reprocessing material.

22 VICE CHAIR HANNA: Thanks very  
23 much, Jeff. Thanks for coming up.

24 (Jeff A. Halfinger was excused.)

25 VICE CHAIR HANNA: We are going to

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1 talk about nuclear.

2 Our next speaker, Rick Mroz is a  
3 lobbyist consultant, practicing attorney. He  
4 represents -- one of his current exploits is  
5 representing a sizeable coalition of large  
6 energy users across New Jersey called, The  
7 New Jersey Energy Coalition.

8 He has got extensive background,  
9 experience in government affairs across all

10 levels of government federal, state, county  
11 and local, including a past stint as  
12 chief counsel to past Governor Whitman.

13 Thank you for joining us Rick.

14 MR. MROZ: Thank you, Toby. Thank  
15 you very much for being here and since pretty  
16 much everything I was going to say has been  
17 said, I can give you the break now.

18 There you go now.

19 I am not going to read the  
20 comments. I knew that by this point in the  
21 presentations in your work today, in the  
22 deliberations that the comments that are here,  
23 they can be entered into the record, but  
24 you've heard most of what is in there.

25 Let me tell you first about our

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1 coalition, but I must say that the title of  
2 your sessions of this program, what is the mix  
3 that's necessary to meet the carbon goals is  
4 really the point. It's the mix. You've heard  
5 today about a number of things that aren't  
6 just dealing with air quality, not just  
7 dealing with the carbon footprint or carbon  
8 consequence.

9 Rather, I'm reminded of some  
10 comments that I heard yesterday from  
11 Joe Kelleher (ph), who is the former chairman  
12 of the FERC, Federal Energy Regulatory

13 Commission that deals with interstate  
14 transmission on the federal level of gas and  
15 electricity. He said, you know, as a  
16 regulator of electricity, I came to realize  
17 that I was as much an environmental regulator,  
18 as I was an energy regulator.

19 well, folks, it seems to me that  
20 what you heard today and it may be no  
21 surprise, but maybe it just hasn't hit you  
22 that you're dealing with as much about the  
23 consequences related to energy policy as you  
24 are with environmental and air quality policy  
25 issues.

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1 It is pretty evident to me from  
2 the work we do with the coalition that we work  
3 with and founded two years ago, the New Jersey  
4 Energy Coalition, which is made up of 60  
5 organizations that are active in the State of  
6 New Jersey, state-wide organizations like  
7 New Jersey SEED, New Jersey Alliance For  
8 Action, New Jersey BIA and state-wide labor  
9 organizations like the IBEW, like laborers,  
10 the AFL-CIO, all of whom are members and have  
11 been very active in the mission of the  
12 coalition to talk about these issues that are  
13 air quality issues, energy issues,  
14 environmental issues, all of which come  
15 together in the work that has come and been

16 really spearheaded and come to fruition in the  
17 Energy Master Plan.

18 while the coalition has been  
19 supportive of it and in a collaborative effort  
20 with the administration worked and supported  
21 the goals that are set whether they be for  
22 energy, introduction of renewables, whether it  
23 be for conservation, whether it be for other  
24 measures, including the introduction of solar  
25 or wind power, nevertheless, a lot of our work

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1 has been to continue to focus the discussion  
2 publicly and with policy makers that there is  
3 still this need to meet the baseload  
4 generation issues.

5 You heard from Joe Dominguez and  
6 Bill Levis what the large generation companies  
7 are doing, but it also strikes us that some of  
8 the decisions that need to be made are all  
9 interrelated.

10 when you make a decision about air  
11 quality, about carbon reductions, it has a  
12 consequence as it relates to whether companies  
13 can plan for the future to build a generation  
14 stations and if that baseload generation is  
15 still going to be important.

16 when you look at the EMP and the  
17 conclusions of the EMP, whether it's in the  
18 presentations that have been done by the DEP,

19 by the Board of Public Utilities, you know,  
20 there still is at the end of the day and I  
21 will quote and from my testimony, just  
22 reiterate that after achieving a 20 percent  
23 reduction in electricity consumption,  
24 generating 10,000 gigawatts of electricity  
25 through combined heat power and using

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1 renewable resources to produce as much as 30  
2 percent of the remaining demand for  
3 electricity, approximately 47,800 gigawatts of  
4 our 2020 demand remains to be met by other  
5 generation sources.

6 There are still huge numbers that  
7 are necessary. You saw the charts from a  
8 number of presenters. New Jersey will still  
9 place in 2020, 2030, 2040 and beyond, the need  
10 for significant baseload generation assets.

11 Now, some of the presenters  
12 pointed out that as the companies have done,  
13 what they have been doing and should do,  
14 whether it is to repower those facilities,  
15 whether it is to upgrade those facilities, put  
16 those investments in, change over from the  
17 fuel, from the fuel mixes, less coal,  
18 nevertheless, there is still the need -- there  
19 is still the need for that baseload. And as  
20 those generation assets start to age further,  
21 those will come off line.

22           If today any of those generation  
23   assets that make up the baseload capacity come  
24   off line, New Jersey's economy will suffer.  
25   There will not be sufficient energy,

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1   sufficient electricity to be competitive, to  
2   run transportation, despite the need in the  
3   future to transfer over to other fuel sources.  
4           we think and our members think and  
5   have been very active in raising this dialogue  
6   to say that we need to be mindful of it; and  
7   that's why, here today in another policy  
8   making setting, the policy makers and  
9   stakeholders like the New Jersey Energy  
10   Coalition, environmental groups and industry  
11   need to be talking about these issues.

12           As you're seeing today, it's not  
13   just a New Jersey policy issue. It's one that  
14   really goes beyond the federal energy policy.  
15   In fact, the new administration in Washington  
16   has a great opportunity to forge what will be  
17   the future of that energy policy for baseload  
18   generation and for the nuclear fleet issues  
19   like those that have been mentioned, the  
20   storage of nuclear fuels that are currently  
21   stored in each of the facilities or whether  
22   it's the issues that the administration could  
23   face as to the challenges to possibly restart  
24   and to encourage the federal tax credits that

25 Joe Dominguez talked about, how that assists

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1 the companies to plan.

2                   These are issues that the  
3 companies as they make their investments need  
4 to see that there is some regulatory  
5 certainty. We've heard that. It's talked  
6 about in the setting of the regulated utility  
7 market regularly, but it's true of any  
8 business that needs to make these long-term  
9 investments here in New Jersey to try to  
10 determine what will be those generation assets  
11 in the future, in 20, 30, 40 and 50 years.

12                  Nuclear facilities, if there is an  
13 intention to embrace new nuclear plants, the  
14 policy making has to start to take that into  
15 account. Those are the kinds of decisions  
16 that you, other policy makers here in  
17 New Jersey need to start to get your arms  
18 around, need to start to make those  
19 recommendations; that regulatory certainty  
20 equates to the businesses, the generation  
21 companies being comfortable that they can, in  
22 fact, make the investments that are needed for  
23 the future, that people that are looking for  
24 jobs, the trade unions that operate and work  
25 in these plants will say that it's worth

1 staying and committing to work here in  
2 New Jersey or for businesses that want to  
3 relocate to New Jersey, that the energy future  
4 is stable, the policies are clear, there is an  
5 intention to embrace that and provide a  
6 platform so that people will be willing to not  
7 only stay, but come back to New Jersey.

8               So regardless of the challenges of  
9 the relicensing of the existing nuclear  
10 generation facilities, which Exelon is going  
11 through right now at Oyster Creek or the  
12 challenges for the construction of possible  
13 new clean coal or clean central station  
14 plants, it's the underpinnings for this  
15 industry that there needs to be the  
16 consideration that there is a clear policy and  
17 that there is a clear regulatory setting so  
18 that companies that want to build can build,  
19 that the investments, the capital markets see  
20 a clear path and are willing to invest and  
21 support the investment construction for new  
22 generation facilities whether they be nuclear  
23 or otherwise.

24               Former Governor Brendan Byrne once  
25 said, If you're from New Jersey and you

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1 haven't gotten something for nothing, you



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2 haven't gotten your fair share.  
3 well, it's not quite true because  
4 there are consequences, there are costs  
5 associated with any of the decisions we make,  
6 whether it is for reductions in carbon, which  
7 have costs associated with them, whether it  
8 has to do with the decision to embrace  
9 technologies like nuclear, there will be  
10 offsets.  
11 These are the balances and the  
12 tradeoffs that you as policy makers, other  
13 policy makers in this state and on the federal  
14 level need to make; but the discussion and the  
15 debate needs to begin and a clear path  
16 hopefully will come from the work that you do  
17 and that other policy makers do.  
18 So I thank you for letting me give  
19 comments today and I will be happy to answer  
20 any of your questions.  
21 VICE CHAIR HANNA: That was great,  
22 Rick. Thank you.  
23 Does anybody have any questions  
24 for Rick?  
25 CHAIRMAN BIELORY: Perhaps you can

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1 help answer what I think was asked before  
2 about nuclear waste. I mean, that's the -- I  
3 see that that's the bottleneck.  
4 A comment?

5 MR. MROZ: A couple of comments,  
6 first, as we have not only worked with and  
7 seen both the storage areas and the issues,  
8 first of all, there is a bit -- there is a  
9 misnomer. I mean, it's characterized as  
10 nuclear waste, but really it's the storage of  
11 nuclear fuel that is not completely spent.

12 we talked a little bit about it.  
13 There are several ways to deal with it. One  
14 is to store the rods, as they are. The other  
15 is to do reprocessing, which essentially was  
16 shutdown back in the '70s for fear that the  
17 byproducts, the fusion process would create  
18 what is an unstable nuclear fuel for nuclear  
19 proliferation and nuclear bombs; that was the  
20 purpose of shutting it down. It can be done.

21 You can talk to the nuclear  
22 engineers and they say, You can take the  
23 existing stockpile of rods and without having  
24 to mine another ounce of uranium, you could  
25 have another 200, 300, 400 years of fuel from

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1 the stockpile that is currently residing at  
2 the plant.

3 It is the question of how do you  
4 do it, how do you contain it; on an  
5 international and national policy level, is it  
6 worth doing and do you do it.

7 It could be done. It could be

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8 done safely.

9 MR. SPATOLA: Nuclear waste aside,  
10 how does the nuclear energy industry provide  
11 security and safety to provide comfort to  
12 those who would be potentially impacted by  
13 these facilities?

14 MR. MROZ: From a terrorist event  
15 or...

16 MR. SPATOLA: Everyday operations  
17 in terms of regular safety releases, emissions  
18 that might occur as part of a day-to-day  
19 operation.

20 MR. MROZ: Right. On those, I  
21 would have to defer. I'm not the engineer.  
22 The industry folks would have to be better to  
23 answer it; but those safety considerations are  
24 all of which goes into their normal operating  
25 procedures, the licensing procedure which the

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1 NRC oversees.

2 All of those issues are issues  
3 that are, in fact, monitored, are dealt with  
4 and if the Council were inclined, I would even  
5 encourage you to visit one of the several  
6 nuclear plants that are here in New Jersey.  
7 It is a tremendously enlightening event if you  
8 were inclined to do it. The people who  
9 operate these are tremendously knowledgeable,  
10 impressive people. I have been impressed from

11 visiting the facilities. I can tell you that  
12 from firsthand knowledge.

13 DR. BLANDO: Just getting back to  
14 the waste issue again because I know the  
15 Council has supported, you know, use. I think  
16 it's obvious to everybody that that obviously  
17 has to be an important part of the mix, but  
18 the waste issue is one of the sort of hang-ups  
19 that us and a lot of people are having.

20 You know, I guess when we went  
21 down to Oyster Creek, and you can correct me  
22 if I'm wrong or clarify this for me, you know,  
23 I was under the impression from the folks that  
24 were operating that plant and I know maybe  
25 Joe Dominguez, that's a question I wanted to

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1 ask him, I was left with the impression that  
2 they were sort of reaching their dry casket  
3 system; that they were sort of reaching  
4 capacity for their ability to continue storing  
5 rods on the site and they didn't know what  
6 they were going to do 15 years from now when  
7 what do we do if there is no Yucca Mountain or  
8 Yucca however you pronounce it, if that's not  
9 permitted and reprocessing isn't allowed we  
10 don't know what we're going to do.

11 And then further, that, you know,  
12 reprocessing, although I did hear what Jeff  
13 was saying about, you know, sort of some new

14 processes that are out there, that even when  
15 you reprocess, while you recover some of the  
16 usable isotopes, you still have waste from the  
17 process.

18 So those are a couple of issues,  
19 like in my own mind, impressions that I had  
20 been left with when we went to Oyster Creek  
21 and I'm still unresolved about it.

22 MR. MROZ: It is an unresolved  
23 issue. There is a portion of that, that is  
24 left that could be characterized as waste that  
25 has to be stored some place in long-term

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1 storage; and again, that is an issue that has  
2 to be addressed.

3 There are no easy answers.  
4 There's a trade-off on all these thing. There  
5 is no one answer. As a number of presenters  
6 have said, there is a balancing of issues and  
7 again coming back to not just an environmental  
8 issue, but a cost issue, a long-term policy  
9 issue. We need to get our arms around  
10 collectively, but to give some certainty as to  
11 how this can happen.

12 The federal government and the  
13 opportunity really is there for a federal  
14 energy policy to address and engage in the  
15 area of perhaps all of this along with all  
16 stakeholders.

17 MR. EGENTON: Just real quick on  
18 that note, do you think the dialogue should be  
19 open on a federal level because I understand  
20 they're able to recycle more in Europe.

21 MR. MROZ: True.

22 MR. EGENTON: That's why they are  
23 progressively ahead of us. We can't do that  
24 here in the United States. I imagine that has  
25 got to be brought up again for consideration

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1 as we look at what do we do with the spent  
2 fuel.

3 MR. MROZ: It is, Mike. And it is  
4 happening overseas. It is the kind of thing  
5 that on a federal level, but even state by  
6 state we should educate ourselves to see what  
7 options there are so we can try to forge that  
8 path to a policy that makes sense.

9 Thank you.

10 VICE CHAIR HANNA: Thank you.

11 (Rick Mroz was excused.)

12 VICE CHAIR HANNA: We're going to  
13 take a seventh-inning stretch for a  
14 five-minutes. We still have a list of three  
15 really great invited speakers and a short list  
16 of public speakers, as well, so stick around.

17 (Recess: 3:23 p.m. to 3:32 p.m.)

18 VICE CHAIR HANNA: Bob Williams is  
19 a senior research scientist at Princeton

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20 University, more specifically Princeton  
21 Environmental Institute.

22 His research interests span a  
23 range of topics relating to advanced energy  
24 technologies, energy strategies and energy  
25 policy.

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1 Under Princeton Environmental  
2 Institute's Carbon Mitigation Initiative, Bob  
3 leads the carbon capture group. So his  
4 subject is going to be talking about what to  
5 do about coal, specifically, in New Jersey.

6 Bob, we are on a tight schedule so  
7 please 15, 20 minutes, if you can.

8 MR. WILLIAMS: I would like to  
9 thank the Clean Air Council, NJDEP for  
10 inviting me to participate in this important  
11 hearing.

12 I am going to be engaged in a very  
13 substantial shift of course from what you have  
14 heard most of the rest of the day. I am going  
15 to be talking about what is to be done with  
16 coal power.

17 The basic premise I'm starting  
18 with is that meeting greenhouse gas mitigation  
19 goals being discussed in the Administration  
20 and in Congress at the present time will  
21 require one or more of the following courses  
22 of action for existing coal-fired power

23 plants.

24 They will either have to pursue  
25 CO2 capture and storage by means of

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1 retrofitting existing plants with so-called  
2 CO2 scrubbers or repowering such plants with  
3 something else, but saving the sites that  
4 already exist.

5 I will be focusing on these  
6 options here in my presentation and repowering  
7 essentially with either coal or coal plus  
8 biomass. If you don't do these, then the only  
9 alternative is really going to be to retire  
10 these plants long before industry would like  
11 to do so; okay?

12 To put this into perspective, I  
13 would like to call your attention to recent  
14 legislation, such as, the legislation just  
15 introduced yesterday by Representative Waxman  
16 calling for a cap and trade regime whereby  
17 U.S. CO2 emissions from fossil fuel burning in  
18 2020 would be 20 percent below the 2005 level;  
19 that's a very daunting goal.

20 We don't know if that's actually  
21 going to be enacted. If it is, it has to pass  
22 Congress and -- both houses of Congress, but  
23 this is the level of the debate at the present  
24 time.

25 I also want to call your attention



1 to the fact that levels of carbon prices that  
2 we are going to need to solve the carbon  
3 problem are much higher than people realize.

4 The International Energy Agency in  
5 its 2008 world Energy Outlook report estimated  
6 that in order to stabilize atmospheric CO<sub>2</sub>  
7 levels at twice the pre-industrial level, at  
8 550 parts per million, we will need a  
9 greenhouse gas emission price in 2030 in OECD  
10 countries, that's the industrialized  
11 countries, of \$90 a ton of CO<sub>2</sub> equivalent.

12 And if we are to meet a target of  
13 450 parts per million, instead of 550, which  
14 many scientists think is going to be  
15 necessary, the price has to be \$180 a ton in  
16 2030.

17 To put \$100 a ton into  
18 perspective, that's equivalent to a gasoline  
19 tax at the pump of \$1 a gallon so that's what  
20 we're really talking about here.

21 So what are the options available  
22 for retrofitting existing coal-fired power  
23 plants. And for the sake of argument, I'm  
24 going to focus on one large coal-fired power  
25 plant in New Jersey, which is Hudson. I'm

1 going to show you some calculations I've done  
2 about Hudson.

3 The options are retrofitting with  
4 amine scrubbers; this is where you scrub the  
5 CO2 out of the stack gases, but this is quite  
6 costly, involves a huge energy penalty and it  
7 requires very high greenhouse gas emissions in  
8 order to make the technology cost effective.

9 The alternative is various  
10 repowering options; and that is, replacing the  
11 equipment entirely, but saving the site,  
12 including the coal-handling facilities and so  
13 on.

14 Among these, the least costly  
15 stand-alone power option we've already heard  
16 reference to is the coal integrated  
17 gasification combined cycle power plant with  
18 carbon capture and storage; that's the least  
19 costly stand-alone power option, but it's  
20 still very costly, as I will show you.

21 And the alternatives, which I am  
22 sure are not on any of your radar screens, but  
23 are not based on advanced technology, they're  
24 based on commercially ready technology are the  
25 ones I'm going to focus on here and they

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1 involve the coproduction of liquid fuels and  
2 electricity with carbon capturing storage.

3 These offer the prospect of very  
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4 low CO2 capture costs because you're making  
5 synthetic fuels and most of the cost of CO2  
6 capture is simply the cost of CO2 drying and  
7 compression so you can put it into a pipeline  
8 and send it to where you want to put it  
9 underground.

10 And to put that into perspective,  
11 we've already heard an allusion to the  
12 SASO (ph) plants making synfuels in South  
13 Africa. They make 144,000 barrels per day of  
14 synthetic gasoline and diesel fuel and  
15 chemicals from coal and they vent to the  
16 atmosphere a stream of pure CO2 in the amount  
17 of 20 million tons per year; that's the  
18 largest point source of CO2 emissions on the  
19 planet. It's very easy to capture that, all  
20 you have to do is compress it, put it into a  
21 pipeline and put it underground so that's why  
22 you want to think about not just electricity,  
23 but electricity plus liquid fuels.

24 These combined facilities offer  
25 higher energy efficiency and lower capital

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1 costs than for any separate production  
2 facilities and they offer attractive economics  
3 for power generation at high oil prices and  
4 they, also, offer extremely low conventional  
5 pollutant emissions, such as SOx, NOx and COx  
6 and mercury at the plant and from the ultimate

7 burning of the synthetic fuels.

8 And if you add some biomass to the  
9 coal and co-process coal and biomass to make  
10 liquid fuels and electricity with CCS, you  
11 change biomass' status from what it is usually  
12 considered as a carbon-neutral feedstock to  
13 one that is carbon negative because you're  
14 putting photosynthetic CO<sub>2</sub>, underground along  
15 with the CO<sub>2</sub> that you store underground  
16 associated with the coal.

17 This is a slide that I borrowed  
18 from Ted Palmer, who is Senior Vice President  
19 of Government Relations at Peabody Energy.  
20 And he represents the oil or the coal  
21 industry, which understands what I've already  
22 told you here; and that is, that carbon  
23 capture and storage for synthetic fuels  
24 production plants is commercially ready  
25 technology.

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1 You can see that from this slide  
2 that Fred presented just a week ago, a few  
3 days ago in Washington, D.C. at the World Coal  
4 to Liquids 2009 Conference.

5 what he shows here in this slide  
6 is that they envision that commercial coal to  
7 gasoline and coal to liquids technologies with  
8 CCS are going to be commercially ready in  
9 essentially the 2012 time frame compared to

10 post 2020 for these other technologies.

11 So we're not talking here about  
12 advanced technology. And in fact, there is  
13 already a CCS project underway in New Jersey.  
14 New Jersey is unique in thinking about CCS  
15 opportunities early on, even though less than  
16 20 percent of your generation here comes from  
17 coal, compared to about 50 percent U.S.  
18 average.

19 what makes New Jersey unique is:

20 First of all, you have high  
21 electricity prices, which makes these kinds of  
22 technologies very interesting.

23 You also have very stringent  
24 environmental regulations for the criteria  
25 pollutants, which creates a favorable

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1 environment for introducing gasification-based  
2 energy systems, which are much cleaner than  
3 combustion-oriented systems.

4 And you have favorable off-shore  
5 prospects for CO2 storage.

6 So this is a good place to get  
7 started. In fact, a so-called PURGEN project  
8 was proposed by a company called SCS Energy to  
9 the planning board of the City of Linden just  
10 a few days ago for a plant that they want to  
11 build at the long idle DuPont property.

12 This project would gasify

13 Pennsylvania coal to generate about 500  
14 megawatts net and produce as coproducts some  
15 mix of hydrogen, ammonia and urea. It would  
16 use a dry cooling system for the combined  
17 cycle power system, as at its Astoria Energy  
18 Plant that had previously been built in  
19 New York. And it would capture 90 percent of  
20 the carbon in the coal as CO<sub>2</sub> and store it in  
21 a sandstone formation 1700 meters under the  
22 sea floor at a distance 100 miles from shore  
23 where the water is about 800 meters deep and  
24 the targeted date for start-up is 2014.

25 I would like to suggest that if

□

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1 this project goes forward, it be accompanied  
2 by one or more additional projects that are  
3 involved in repowering existing sites in  
4 New Jersey.

5 The system that I am going to give  
6 focused attention to in my presentation is  
7 this one here, which would gasify coal and  
8 biomass to make synthetic liquid fuels and  
9 coproduct electricity; okay?

10 Coproduction, as I've indicated,  
11 gives you very large energy efficiency and  
12 capital cost advantages compared to separate  
13 production of liquid fuels and electricity in  
14 separate units and biomass coal coprocessing  
15 enables you to exploit simultaneously negative

16 greenhouse gas emission benefits of  
17 photosynthetic CO2 storage and also coal  
18 conversion scale economies.

19 In most parts of the country, you  
20 also benefit from the low cost of coal  
21 compared to biomass, but in New Jersey that  
22 doesn't seem to be the case because coal  
23 prices are quite high in New Jersey and coal  
24 and biomass prices are likely to be pretty  
25 comparable.

□

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1 These are the options that I am  
2 going to focus on in my presentation.

3 The top line here is the Hudson  
4 plant, as it is. The second plant is the  
5 Hudson plant retrofitted for CCS. The third  
6 is repowered as a coal IGCC plant with carbon  
7 capture and storage. And then the last two  
8 options are repowering with a liquids plus  
9 electricity plant based on only coal and coal  
10 plus biomass.

11 what I am doing in all of these  
12 cases is assuming that the coal input to the  
13 plant is identical in all cases so there is no  
14 change in the rate of delivery of coal to the  
15 system so what we want to do is see if we can  
16 save this site under severe climate  
17 constraints.

18 what I show in the third column  
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19 here is the electricity that would be  
20 generated annually from these plants.

21 In most cases, if you're going to  
22 do retrofitting or repowering, you're going to  
23 reduce the net output of that plant over the  
24 year. The only exception to that is if you  
25 repower it with an IGCC power plant, but for

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1 the other ones that I show, you see there is a  
2 significant reduction in net generation so  
3 that has to be made up by some other source,  
4 either a new coal plant with CCS or some  
5 alternative plant whether it would be wind  
6 plus compressed air energy storage or natural  
7 gas combined cycle or what have you.

8 Only two of these produced liquid  
9 fuels, which are the last ones. And only one  
10 of them, which is the very last one here uses  
11 some biomass, but it's less than 10 percent of  
12 the energy input to the plant is biomass,  
13 okay, so over 90 percent is still coal.

14 I want to call your attention to  
15 the numbers in the last column over here;  
16 okay?

17 The cheapest option in terms of  
18 initial capital investment is a simple  
19 retrofit. It's less than half a billion  
20 dollars; okay?

21 And all the other options have  
Page 264



22 about the same capital investment requirement,  
23 but it's three times as much, instead of being  
24 \$.5 billion, it's about \$1.5 billion.

25 Now, I am going to suggest that a

□

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1 very plausible biomass supply in a state like  
2 New Jersey where you don't have much  
3 agricultural production, you don't have much  
4 forestry is to instead use urban wood waste.

5 The next graph here shows a  
6 distribution of the urban wood waste that  
7 might plausibly be available at the Hudson  
8 plant from four counties, which are Union,  
9 Hudson, Essex and Bergen. This is urban wood  
10 waste consisting mostly of residential  
11 renovation wastes, that's the one at the  
12 bottom here, next comes municipal solid waste  
13 and the next comes yard trim and the rest is a  
14 bunch of small stuff; okay?

15 And that's about 300,000 tons per  
16 year. And for the plant I am proposing, it  
17 would require maybe 250,000 tons per year so a  
18 significant fraction of that total biomass  
19 that might be available in the region.

20 This graph here, the next graph  
21 shows the greenhouse gas emission rate for all  
22 the cross-hatch options on the right are what  
23 they are, the greenhouse gas emission rate  
24 relative per megawatt hour. And the bar on

25 the left is what the emission rate is for

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1 Hudson at the present time. You can see they  
2 all give you dramatic reductions in emissions  
3 relative to the plant as it is at the present  
4 time.

5 Next, I am going to show you a  
6 little bit about the economics of the  
7 different alternatives here. And if you're  
8 going to calculate the cost of generating  
9 electricity from a plant that has two  
10 products, you know, liquid fuels and  
11 electricity, how do you determine what the  
12 electricity generation cost is?

13 well, the methodology is pretty  
14 straightforward. You take the total levelized  
15 annual cost of the plant for operating that  
16 plant, including returns to capital, all kinds  
17 of O&M costs, fuel costs and the like, you  
18 subtract off the revenues that you get from  
19 the sale of the liquid fuels, which I am  
20 assuming here is what its price will be at the  
21 refinery gate of the crude oil-derived  
22 products displaced and divide that difference  
23 by the electricity generation and that's the  
24 electricity price.

25 Here is what the numbers look like

1 if the oil price is \$75 a barrel. well, the  
2 oil price is now of the order of \$50 a barrel.  
3 It was up to \$150, you know, in the summer of  
4 2008. And most forecasts are that it is going  
5 to go up if the world economy ever recovers.

6           Hopefully it will in, say, the  
7 post 2015 period because you're not going to  
8 get any of these plants on line before 2015.  
9 And you want to think about the levelized  
10 price of oil over that 20-year life, say, from  
11 2015 to 2035.

12           I am going to show you the results  
13 for two situations, one of which is a \$75 a  
14 barrel oil price, levelized oil price and the  
15 other is for \$100 a ton levelized oil price.

16           The first graph here shows the  
17 results for a \$75 a barrel oil price. And you  
18 can see that the retrofit option requires a  
19 greenhouse gas emission price of about \$80 a  
20 ton. It's almost as high as what I said the  
21 OECD price has to be in 2030 so that's not  
22 something that's going to be done very soon  
23 because it will require your getting close to  
24 2030 before you would actually do it.

25           I want to call your attention to

□

1 the fact that the third one down is this coal

2 biomass coal production option here, which has  
3 a greenhouse gas emission price that is  
4 slightly less, about \$73 a ton.

5 Now, let's go to \$100 a barrel  
6 oil, which most people think is more likely in  
7 this time frame and the numbers change quite  
8 dramatically, as you can see.

9 A coal/biomass to  
10 liquid/electricity with CCS system, instead of  
11 requiring a greenhouse gas emission price over  
12 \$70 a ton requires a greenhouse gas emission  
13 price of the order of \$30 a ton and that's a  
14 price that most people think is in store for  
15 us in the 2015 to 2020 time frame. It  
16 dramatically reduces the cost of the  
17 electricity that is provided by these  
18 decarbonized electricity prices.

19 Now, when I put these graphs  
20 together, I had assumed that the price of the  
21 -- or the capital investment for Hudson is  
22 completely written off, okay, so that you just  
23 have to pay for the fuel costs and the  
24 operation of maintenance costs of those  
25 plants.

□

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1 what I learned today in coming to  
2 this hearing is that they have to have  
3 recently spent several hundred million dollars  
4 on refurbishing those plants for environmental

5 controls and so the cost ratios are not as  
6 dramatic as is indicated here because these  
7 plants really aren't written off at the  
8 present time; but nevertheless, if you're  
9 going to replace those plants soon with  
10 something else, it's a shame they have already  
11 made those same investments.

12 The final thing that I want to  
13 call your attention to is a proposal that I  
14 have made for what I call a CCS early action  
15 initiative that would be a joint initiative  
16 pursued by the Department of Energy and the  
17 Department of Defense.

18 I'm hoping that states will be  
19 interested in pursuing this idea with our  
20 federal leaders and that there is widespread  
21 agreement, there is an urgency to carry out  
22 so-called megascale integrated CCS projects.

23 Megascale means projects that last  
24 at least five years at commercial scale and  
25 store per project at least a million tons of

□

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1 CO2 per year per project, at least.

2 At the G8 Summit in Japan in July,  
3 the G8 agreed to sponsor 20 such projects  
4 globally that would be up and running by 2016  
5 and the U.S. committed to sponsoring 10 of  
6 those 20 projects.

7 The problem we face at the present

8 time is the question, Do the economic crisis  
9 and the budget deficits concerned jeopardize  
10 meeting that G8 goal that was set in July  
11 before any of this economic crisis transpired.

12 I'm going to suggest that this  
13 proposed CCS early action initiative, if it  
14 were to allow the coal production systems to  
15 compete with power-only systems for the  
16 benefits require that the synfuels be in  
17 compliance with Section 526 of the Energy  
18 Independence and Security Act of 2007 and  
19 specify that the winning projects are those  
20 with the least costs of greenhouse gas  
21 emissions avoided.

22 For example, as determined in  
23 reverse auctions that the government could  
24 meet these goals at very low cost. In fact,  
25 what I show in my paper on this, which I would

□

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1 like to request the Council include in the  
2 record of this meeting is if the levelized oil  
3 price is more than \$50 a barrel in the post  
4 2015 time period, the net costs of these  
5 demonstrations would be essentially zero or  
6 negative.

7 The reason for that is that I am  
8 proposing that the Department of Energy pay  
9 for the incremental cost of carbon capture and  
10 storage over the first five years of these

11 projects and that the Air Force would offer  
12 20-year procurement contracts for the  
13 synthetic fuels. If they were to do that, the  
14 government would come out ahead in all  
15 likelihood because the oil price is probably  
16 going to be a lot higher than \$50 a barrel in  
17 this period.

18 So to sum up or to conclude, I  
19 would like to request that both this paper and  
20 also a talk that I presented at the -- at  
21 world CTL 2009 last week in Washington be  
22 included in the record along with my remarks.

23 Thank you.

24 VICE CHAIR HANNA: Thanks, Bob.

25 And that link at the bottom is the

□

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1 location for those papers?

2 MR. WILLIAMS: Yes. And there is  
3 also a long paper, a long technical report  
4 that documents all the assertions that I made  
5 in my presentation here at the bottom, but  
6 these other two things I left here at the  
7 desk.

8 VICE CHAIR HANNA: Good; thank you  
9 very much.

10 Do we have one or two questions  
11 for Bob?

12 MR. MAXWELL: I have two. This  
13 may kind of reveal how ignorant I am, but on

14 the first slide, you have SOx, Nox, ROx...

15 MR. WILLIAMS: That's particle  
16 emissions, it's a pun.

17 MR. MAXWELL: Oh, okay.

18 The other thing is with the carbon  
19 capture, they want to go down, what did you  
20 say, 800 meters and go out 100 miles to sea?

21 MR. WILLIAMS: First of all, if  
22 you're going to do this on land, you need to  
23 go below 800 meters below the surface. what  
24 they're planning to do over there is 1700  
25 meters below the sea floor, where the -- this

□

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1 is at the edge of the outer-continental shelf  
2 where they're proposing to do this where the  
3 water is already 800 meters deep.

4 MR. MAXWELL: why not inject it on  
5 land?

6 MR. WILLIAMS: well, these are  
7 very favorable formations out there and this  
8 is a very good place to get started. I am not  
9 sure that there are any favorable sedimentary  
10 bases in New Jersey on shore for doing  
11 geological storage. I think that's the case  
12 in most of the midwest and the Rocky Mountain  
13 regions, you can store it underground on land  
14 in the sedimentary basins; but on the east  
15 coast, those opportunities are much sparser  
16 and I think you have to go off shore.



17 VICE CHAIR HANNA: Thank you very  
18 much, Doctor.  
19 (Robert Williams was excused.)  
20 VICE CHAIR HANNA: The last  
21 section of the agenda, we are trying to put  
22 together a panel kind of back-to-back speakers  
23 on the solution side of things. We've heard a  
24 lot of solutions along the way, but these are  
25 really the policy solution areas.

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1 I want to introduce the first  
2 speaker who is a Trenton icon. Hal Bozarth  
3 has been the executive director of the  
4 Chemistry Council of New Jersey for 25 years  
5 and serves as a lead advocate for the Council  
6 in the quest to make New Jersey more  
7 competitive for employers in the manufacturing  
8 sector. Much of his work has been on the  
9 energy side. He's instrumental in  
10 coordinating the coalition for competitive  
11 energy in the State and the organized member  
12 companies of the CCNJ into the largest  
13 industrial energy aggregation group in the  
14 nation.

15 Thanks for taking the time for us,  
16 Hal. I appreciate your being here.

17 MR. BOZARTH: Thank you, Toby.

18 Dr. Zonis, Dr. Elston, it's nice  
19 to see you both again. Thank you members of

2009 Hearing transcript.txt  
20 the Clean Air Council for the invitation.  
21 I am really impressed. You put me  
22 behind a professor from Princeton and  
23 following four energy nuclear experts that  
24 have all been giving you great presentations  
25 and wonderful options for diverse solutions to

□

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1 your problems.  
2 So having seen all that and  
3 listened to all of that, I've taken my 20  
4 slides and put them away and I've taken my 30  
5 pages of written testimony and will not read  
6 it to you.  
7 I'm going to try to do something a  
8 little different and I want to put something  
9 in perspective for all of you because you may  
10 not have been hearing this. I haven't been  
11 here all day, but I also recognize that all of  
12 you have been here all day and so I will be  
13 mercifully brief if at all possible. And,  
14 John, you have the hammer, you can throw it at  
15 me when I'm over my five minutes.  
16 I want to give you some facts,  
17 New Jersey based facts and then I want to talk  
18 to you about the situation that we in the  
19 manufacturing sectors find ourselves and then  
20 talk to you about two or three of the things  
21 that I heard prior speakers talk about that I  
22 just wanted to stop and touch base and give

2009 Hearing transcript.txt  
23 you a different perspective on.

24 First of all, and most of these  
25 companies you won't recognize, many of them

□

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1 you will, I apologize for my occasional cough.

2 AGC Chemicals closed their Bayonne  
3 site last year, 160 people gone.

4 Sunoco will lay off 20 percent of  
5 its salaried employees.

6 Rohm Haas will cut 900 jobs, given  
7 their merger with Dow. And after the merger  
8 is done, another 3,500 jobs will be gone.

9 GlaxoSmithKline expects to cut  
10 6,000 jobs.

11 Dow Chemical will do worldwide  
12 5,000 jobs cut, close 20 plants and sell  
13 several businesses.

14 Ashland bought Hercules, slashed  
15 at least 200 jobs, if not more.

16 Bristol-Myers Squibb, 3700 cuts.

17 Praxair, 1600 cuts.

18 If Merck buys Schering Plough,  
19 there will be significant cuts, all New Jersey  
20 cuts, all people who you've heard of here in  
21 the State.

22 Chapter 11, Lyondell Bassell, five  
23 plants in New Jersey stopped.

24 Chemtura, bankruptcy last week,  
25 everything has stopped, four plants in

1 New Jersey, who knows how many will lose their  
2 jobs.

3 I bring those interesting, but not  
4 directly germane facts to your vision simply  
5 because you must consider the fact that I will  
6 give you in conjunction with what I just told  
7 you. New Jersey's industrial energy rates are  
8 60 percent above the national average now,  
9 down a little bit, it used to be 70 percent  
10 above the national average; that is, for  
11 industrial rates.

12 of all sectors, we rank ninth in  
13 the nation for the highest energy rates in the  
14 country. Commercial, 35 percent above the  
15 national average. Residential, 33 percent  
16 above the national average. Total all  
17 sectors, 43 percent above the national average  
18 in the cost of electricity.

19 And so as you look at your  
20 alternatives and which one you should pick,  
21 put them in the context of the thousands and  
22 thousands of jobs that we've just finished  
23 hemorrhaging and the cost of energy, as it  
24 exists in New Jersey and ask yourself some  
25 basic questions:

1           Gee, should we do a cap and tax  
2   system and add another \$100 for a kilowatt of  
3   energy?

4           Should we put a tax on existing  
5   carbon-based fuels, 20 cents a gallon; what do  
6   you like, John, 50 cents a gallon?

7           Should we worry about the economic  
8   repercussions of what we do?

9           I would suggest that if those of  
10   you in the leadership positions of New Jersey  
11   care about the economic viability of the State  
12   and people who depend on the tax money that is  
13   provided to you by the commercial/industrial  
14   sectors, you'll stop and think and maybe  
15   you'll join those people in Washington this  
16   past year when you say, Chief, let's look for  
17   new options here in America for new energy  
18   supplies. Maybe it's natural gas. Maybe it's  
19   off-shore oil drilling. God forbid, I bet no  
20   one talked about that today. But there is oil  
21   out there and there is a lot of natural gas  
22   not only out there, but here in a main area of  
23   America.

24           If we don't drill here and if we  
25   don't drill now, what you're planning on doing

□

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1   will only increase the price. The Princeton  
2   professor said he's looking in 10 to 15 years  
3   for energy to be 150 bucks a barrel.

4 Think about the implications.

5 If you look at the business of  
6 chemistry, which would include for purposes of  
7 this talk, pharmaceuticals, flavors and  
8 fragrances and those big bad chemical  
9 companies that you've heard so vilified over  
10 the years, you would know that all of those  
11 companies are significantly energy dependent,  
12 whether they use natural gas to make their  
13 products or to heat and run their facilities  
14 or they use energy to make their processes  
15 work, we in the business of chemistry use a  
16 significant amount of energy.

17 In fact, the industrial sector of  
18 New Jersey, still to this day, after losing 29  
19 percent of its employment in the last five  
20 years in New Jersey are the largest sector of  
21 the energy users in the State.

22 Interestingly enough, if you  
23 tracked our greenhouse gas submissions over  
24 the last ten years, we have significantly cut  
25 the emission of greenhouse gases better than

□

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1 any sector of the country. In fact, I think  
2 our increase in ten years is 2 percent; that  
3 means we're doing an awful lot to eliminate  
4 greenhouse gases and cut them back.

5 The largest sector of society  
6 relative to greenhouse gas, there is a toss up

7 between households and transportation.  
8 Households are extraordinarily inefficient.  
9 People in the business of chemistry make many  
10 products to make houses more efficient. In  
11 fact, you've probably seen the house wrap that  
12 DuPont and others sell, which for every unit  
13 of energy to produce the plastic sheet that  
14 goes around your house as they put your new  
15 house up, assuming anyone ever buys new houses  
16 in New Jersey again, saves 360 units of energy  
17 so you can see the amount of energy that is  
18 lost.

19 And so I am trying to pull this  
20 all together and say if you take an industry  
21 which has cut its greenhouse gas emissions,  
22 which is a high-energy intensive user and you  
23 add costs on top of it because you believe we  
24 ought to cap and tax for the purpose of  
25 reducing greenhouse gas emissions, you will

□

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1 have the blood letting of the manufacturing  
2 and the commercial sector like nothing we've  
3 seen in the last year.

4 Some would say, Oh, we're a  
5 service economy. What I am here to tell you  
6 and as Dr. Zonis can tell you is that if, as a  
7 society, we do not make things and take a raw  
8 material, add value to it, intellectual or  
9 whatever and create something worth a profit,

10 we will not create wealth. If we do not  
11 create wealth, those people who rely on  
12 New Jersey's high standard of living will be  
13 looking for business somewhere in Mexico  
14 because their standard of living will be about  
15 where we are in New Jersey.

16 So when you say to me, We need to  
17 find alternatives, I say to you, Drill here,  
18 drill now. It's real simple. Let's look at  
19 ways we can identify those alternative sources  
20 of energy and not put our manufacturing  
21 businesses at risk.

22 Here is the point I want to make.  
23 I'll move away from that. Thanks for a moment  
24 of propaganda.

25 If you say to yourself we as a

□

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1 nation must do cap and trade or cap and tax,  
2 as I talked about it, ask yourself, will that  
3 make a difference and then talk to the  
4 Princeton professors and say, If we in America  
5 did everything in a cap and trade situation  
6 and let's say the certificates are worth 100  
7 bucks, that will decimate our business  
8 economy, but that's okay, what will happen to  
9 the overall greenhouse gas fuel and again, I'm  
10 not here to tell you that I'm a Princeton  
11 professor that knows real answers from a  
12 scientific point of view, I'm nothing but a



13 poor struggling lobbyist, but I will tell you  
14 unless China and India do the same or more and  
15 stunt their own economy, we will have no  
16 impact on the overall savior of the globe.

17 And I ask you this, why would  
18 India and China and developing nations say,  
19 Okay, America, you do it and then we'll do it.  
20 I'm here to tell you, that's just not human  
21 nature. It's not going to happen. China will  
22 not say to its people, You are destined to  
23 pull a wheelbarrow for the rest of your days.  
24 They will not do it. They will try to be as  
25 we are, an industrialized society.

□

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1 I am saying to you, don't cripple  
2 our industrial capability to compete on a  
3 worldwide level because the other people will  
4 not. They just are not going to do it.

5 I guess that's my second  
6 propaganda piece so I would ask you to think  
7 about that.

8 And then my friends from the  
9 monopoly energy suppliers, better known as  
10 utilities, they like to tell you, if you  
11 listen to their talk, about all the good  
12 things they're going to do for green industry  
13 and green jobs and they're going to cut their  
14 production of carbon-based production of  
15 energy, but if you listened to the gentleman,

16 I forget who he was, he said, So we're going  
17 to have to look at what we're going to do with  
18 the rates and we're going to have to look at  
19 decoupling of rates and he went on for five  
20 more paragraphs.

21 I need you to understand what  
22 decoupling of rates means. It means that the  
23 old way of monopolies charging ratepayers  
24 rates and money to buy their process will be  
25 gone. It used to be that a unit of energy

□

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1 cost a dollar and if you bought 100, you'd pay  
2 \$100. The monopoly will be happy. It gets a  
3 guaranteed rate of return on its investment  
4 and it goes on and does what it wants.

5 Under decoupling, the monopoly  
6 would say to you all, the ratepayer, Oh, by  
7 the way, we're going to take some of your  
8 rates and we're going to provide for green  
9 jobs so that we have less use for the old kind  
10 of energy, but now we're only going to sell  
11 you 90 units of energy because now we've got  
12 wind power. But then the monopoly says to  
13 you, Oh, by the way, the rate that you paid  
14 for 100 units, you're going to have to pay  
15 that now, we're going to decouple our rates  
16 from actually giving you something that we  
17 produced that you bought; that's not the  
18 American way. It didn't work in Eastern

19 Russia. It didn't work in Eastern Europe.  
20 You pay for what you get. We should not be  
21 subsidizing the investor-owned monopolies with  
22 our rates when our rates are this high.

23 I think my time is probably close  
24 to up. And now Kenny Esser gets to follow me  
25 so I'm sandwiched between a Princeton

□

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1 professor and the guy who is running the  
2 energy policy for the State of New Jersey so  
3 I'm going to cede some time to Ken, but I will  
4 ask for questions if you have any.

5 VICE CHAIR HANNA: Let me jump in  
6 there, Hal.

7 Short of the cap and trade or cap  
8 and tax, as you call it, and I heard your  
9 recommendation, I think we heard it loud and  
10 clear, what about electric generation?

11 What are you advocating there;  
12 obviously, we need power, but what is it?

13 MR. BOZARTH: Right, and I cut a  
14 lot of my stuff out because I know that you've  
15 been here for a long time.

16 We believe in a panoply of energy  
17 alternatives and additions. We think there is  
18 space for a bit of wind. We think solar has  
19 some place to be. There has to be some  
20 diversity in supply, but Mroz made the point;  
21 and that is, we need new and more baseloaded

22 generation. I personally prefer nuclear  
23 because not only is it the cheapest energy to  
24 produce, it's also the cleanest.

25 So if you care about clean air,

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1 Dr. O'Sullivan, and if you care about people  
2 who get sick because of bad and not clean air,  
3 maybe we ought to think about doing something  
4 positive for the environment and doing like  
5 France did and say, Let's build some nuclear  
6 plants. They must have solved the storage  
7 problem and they did. They don't have the  
8 storage problem that you folks are questioning  
9 about.

10 So I think we need new baseload  
11 generation. I'd like to believe in coal  
12 sequestration, but I can't say it so I don't  
13 know, but new baseload. Frankly, we're not  
14 going to get away from coal. We're not going  
15 to get away from oil, not in our lifetimes,  
16 not while I have hair.

17 CHAIRMAN BIELORY: I don't want to  
18 comment about how much hair you will have,  
19 but --

20 MR. BOZARTH: Thank you.

21 CHAIRMAN BIELORY: -- I'm talking  
22 about the future, New Jersey's future.

23 MR. BOZARTH: I am, too.

24 CHAIRMAN BIELORY: I can  
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25 understand about the economics of it and that

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1 we have to take that into play; however, as a  
2 physician, you know, the future of our  
3 grandchildren is at an abeyance now.

4 MR. BOZARTH: And mine, too.

5 CHAIRMAN BIELORY: I agree, but  
6 you haven't given me the future concept;  
7 you've given me the now concept.

8 MR. BOZARTH: Right and I wanted  
9 to give you the now concept because everyone  
10 else has talked about the future, but more  
11 nuclear, more fossil-fuel development, better  
12 environmental protection from those sources.

13 I think we need to do something  
14 with transportation, obviously. We need to do  
15 something with retrofitting houses. President  
16 Obama has probably got a decent point there.  
17 I'm not sure I want to pay for your house to  
18 be retrofitted, but that's another story.

19 The bottom line is we can't just  
20 stop today and say, what we have done for 100  
21 years is wrong and so let's throw it out and  
22 let's start again.

23 We are not going to get off coal.  
24 There is no way the cap and tax program is  
25 going to work in Congress because of the coal

1 states. They're too strong. They're too  
2 powerful. So I'm saying, since they're cheap,  
3 let's find a way to use that as a mix of the  
4 energy we need for the future. Maybe there  
5 will be something that happens in 40 years, a  
6 new technology will be able to help us. But  
7 in the meantime, nuclear, coal and, oh, by the  
8 way, let's drill for some more natural gas,  
9 very cheap, very clean and it's abundant out  
10 there, but we won't drill because there are  
11 competing people out there who say, You really  
12 can't drill here, you can't drill now.

13 Here is the thing, and I'll leave  
14 you with one story, Doctor. This is  
15 interesting.

16 when we did the energy  
17 deregulation eight or nine years ago, I put  
18 together a pretty good coalition. It was  
19 people like citizens action and PERG (ph),  
20 some large energy users and some senior  
21 groups. And I went to a place not far from  
22 here in Mercer County and got three or four  
23 groups of senior citizens who live in senior  
24 communities, all in two-bedroom houses, maybe  
25 six rooms total, all on slabs and all on

□

1 electric heat, sold a bill of goods by the

2 monopolies years ago that everything would be  
3 nuclear and "too cheap to meter" was the  
4 phrase they bought under.

5 As the winter months went on,  
6 those people on fixed incomes -- and the  
7 prices were not nearly as high as they are  
8 now -- would shut off the heat in one of their  
9 bedrooms or two of their rooms and live in  
10 only two because they couldn't afford their  
11 energy rates. And that was nine years ago,  
12 that was not today after the \$150 oil shock,  
13 that was not in the future with \$100  
14 certificates for cap and tax.

15 What are those people going to do;  
16 what will you tell them in the future?

17 Oh, well, freeze. Close your  
18 other room up because you can't afford it?

19 Sorry. Thank you very much. It  
20 was a pleasure.

21 (Hal Bozarth was excused.)

22 VICE CHAIR HANNA: All right.

23 Kenny, I think you already got  
24 your introduction.

25 Kenny is joining us from the

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1 Governor's office. Kenny is the Chief Energy  
2 Advisor to Governor Corzine. And to say  
3 you've been working recently with the BPU on  
4 the Energy Master Plan is probably drastically

5 understating the role you've taken; but join  
6 us, you've got the final say, I think, for the  
7 most part.

8 MR. ESSER: All right.

9 VICE CHAIR HANNA: So tell us how  
10 we can get this right and we'll certainly  
11 listen and then ask questions.

12 MR. ESSER: I will tell you what  
13 I'll do. I am going to try to keep it brief,  
14 but give you a brief overview of our current  
15 actions and the Energy Master Plan and  
16 hopefully just allow some time at the end for  
17 your questions, whatever they may be.

18 So in October of last year, the  
19 Governor released his Energy Master Plan. I  
20 think it took about two years in the making,  
21 but we came up with the Energy Master Plan  
22 that we think is a combination of aggressive  
23 goals and targets and acceptance of the  
24 reality of the situation we're dealing with  
25 and an exception of or accepting of the

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1 limited authority that the State has to meet  
2 the challenges that we face.

3 The challenges that we are looking  
4 to address in the Energy Master Plan are  
5 really three. It's one of reliability. It's  
6 one of affordability of energy prices. And  
7 that's always been the role of the regulator



8 the energy regulator. And then we add the  
9 third one, which is greenhouse gas emissions.

10 How can we improve the reliability  
11 of the systems, the affordability of energy  
12 supply and reduce greenhouse gas emissions?

13 In the Energy Master Plan, we made  
14 a decision that none of those three need to be  
15 mutually exclusive. Of the solutions we  
16 outlined, about five with different goals  
17 accompanied with about 25 different action  
18 items to get there.

19 The first one being energy  
20 efficiency, reducing projected demand for  
21 electricity by 20 percent by 2020.

22 Now, I will tell you today, we  
23 would probably need to take a step back and  
24 relook at those numbers with the economy the  
25 way it's going. Actually, we've seen energy

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1 consumption start to fall off. We may need to  
2 relook at those numbers since we last ran them  
3 in September and the economy has changed so  
4 dramatically.

5 In order to get to that target,  
6 we're looking at really three action items to  
7 get there.

8 One, building code legislation to  
9 encourage more energy efficient building.

10 Two, more efficient appliance

11 standards. So that way we're going out and  
12 buying the latest, greatest whatever,  
13 refrigerator, that there are incentives in  
14 place and that there are mechanisms in place  
15 that push people to buy the more efficient  
16 refrigerator.

17 And then last, and I think this is  
18 the most important, is how in New Jersey do  
19 you reach into 3.7 million buildings between  
20 now and 2020 to get the energy savings that we  
21 need.

22 At the end of the day, we weighed  
23 our options, we've been pushing forward the  
24 clean energy program and we made the  
25 conclusion that we need the electric and gas

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1 utilities to be in the business to help us  
2 with the access and implementation of getting  
3 energy efficiency in each of those 3.7 million  
4 buildings in New Jersey between now and 2020.

5 Is the answer to that decoupling?

6 I'm not sure.

7 What I am sure of, though, is that  
8 under the current business model that  
9 utilities operate under, in that the more  
10 energy they sell, the more money they make,  
11 that's obviously contradictory to what we're  
12 asking them to do for energy efficiency so  
13 whether the answer is decoupling or not, I am

14 not here to have that answer for you.

15 what I am here to say is we're  
16 working closely with both of the utility  
17 groups, stakeholder groups, the Chamber of  
18 Commerce, BIA, Hal Bozarth's group. Everybody  
19 is trying to come up with what the right  
20 solution is to get the utility companies in  
21 the game.

22 Again, I'm not convinced that the  
23 utilities' involvement in energy efficiency is  
24 mutually exclusive to keeping rates low and  
25 achieving our energy efficiency targets.

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1 Next is demand response.

2 We want to reduce the peak demand  
3 for electricity. And this is probably more  
4 important than the energy efficiency goal.

5 If we're going to tackle  
6 emissions, if we're going to tackle the high  
7 price of electricity, we've got to tackle the  
8 problem of the incredibly high and peaking  
9 amount of generation, during, you know, let's  
10 say, 3:00 p.m. on a summer day; that's the  
11 time when most generators are turning on,  
12 that's the time when the most expensive  
13 generators are turning on.

14 We have got to find a way to  
15 market signals, whether it be on meter side or  
16 through rates to encourage people to think

17 twice about turning their dishwasher on at  
18 3:00 p.m., instead of 3:00 a.m.; so we've got  
19 to change behavior.

20 This is kind of where the reality  
21 is in this plan. We're not saying we have all  
22 the answers to that. All we're saying is  
23 we've got to look at the options. We've got  
24 to explore different metering technologies,  
25 different rate structures in order to get us

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1 the desired behavioral change that we're  
2 looking for. In many respects, this is going  
3 to be a psychology experiment as much as it's  
4 going to be anything else.

5 Next and probably the sexiest of  
6 all the stuff is renewable energy. We  
7 initially had a goal of 20 percent by 2020,  
8 renewables by 2020. It was actually 22.5  
9 percent when you factor in class 2 renewables.

10 But what happened as we progressed  
11 with the plan, we saw an ability to increase  
12 our off-shore wind goals. We initially had a  
13 goal of 1000 megawatts by 2020. We saw based  
14 on cost estimates and what it will do to  
15 rates, based on estimates of what we can  
16 actually harness from our off-shore resources,  
17 we saw the opportunity to go from 1000  
18 megawatts by 2020 to 3000 megawatts by 2020.

19 In addition, we saw the

20 opportunity to have a separate carve out of  
21 900 megawatts of biofuel.

22 when we factored those things in  
23 with what we projected to happen with energy  
24 consumption based on all these other  
25 activities, we ended up stumbling on the

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1 number of 30 percent by 2020. We saw what we  
2 could do with renewables. We saw what we  
3 could do with demand. We put the numbers  
4 together and at the end of the day, we saw  
5 that by 2020 it is very realistic for  
6 New Jersey to have 30 percent of its energy  
7 supply coming from renewable energy ideally  
8 generated from within New Jersey by 2020.

9 On the off-shore wind side, I also  
10 say that we've already moved forward with  
11 three developers to start to commence work on  
12 the first 1000 megawatts of off-shore wind  
13 that we hope to be in place by the end of  
14 2012, the beginning of 2013.

15 What we've done is we've provided  
16 about \$12 million in rebates from the BPU to  
17 support the meteorological tower development  
18 that will be necessary for these projects to  
19 take the next step.

20 We're also looking at other  
21 incentives we can do. We are kind of using  
22 the solar model of carve outs within our

23 renewable portfolio standard to ensure that  
24 we're going to hit those targets for off-shore  
25 wind.

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1                   The solar, we made a couple of  
2 changes. Those are mostly nuance, basically,  
3 just to make sure that as we drive down energy  
4 consumption, if we're operating with a  
5 percentage -- if a percentage was our goal for  
6 2020 for solar and we're driving down energy  
7 consumption, well then you're also driving  
8 down your solar goal, that's not what we  
9 wanted, that's not how the solar goal was set.  
10 It was set because we identified a number and  
11 then we fixed a percentage to it so we kind of  
12 separated that out and fixed that glitch, if  
13 you will.

14                   The next part -- and this is the  
15 section that I'll say is mostly buying time.  
16 I think renewable energy offers us a lot of  
17 solutions going forward to address a lot of  
18 the problems.

19                   We have a hope that going forward  
20 the solar technology, the wind technology,  
21 especially when it's coupled with energy  
22 storage technology, which we remain, you know,  
23 confident that they'll mature, those offer  
24 great solutions. We think the price of those  
25 are going to come down.

1                   Energy efficiency, demand  
2     response, those are just good practices that  
3     are going to change people's behavior, change  
4     the way they think about energy.

5                   At the end of the day, this is  
6     still not going to keep the lights on. This  
7     is still not going to meet the affordability  
8     of the system that we are looking for.

9                   In order to kind of make up that  
10    gap that we're left with, we made some tough  
11    decisions. We said, we want about 15  
12    megawatts of increased cogeneration capacity,  
13    that's about a 50 percent increase from where  
14    we are today.

15                  Yesterday, the Governor signed a  
16    bill that will -- the retail margin fund bill,  
17    which will supply about a \$450 rebate per  
18    kilowatt of installed capacity for new  
19    cogeneration.

20                  In addition, we said, If somebody  
21    wants to come in and install a liquefied  
22    natural gas terminal off the coast of  
23    New Jersey, that so long as it meets the  
24    highest environmental standards as articulated  
25    by the DEP that that is something we would

1 support because it's going to supply  
2 additional natural gas supplies into the  
3 New Jersey system, which is only going to  
4 either drive down costs or at the very least  
5 increase the reliability of our natural gas  
6 supplies in the State.

7 And on the nuclear question, the  
8 nuclear question, I'll kind of go back to our  
9 demand response. We didn't answer it. But we  
10 didn't not answer it for political reasons.  
11 we didn't answer it because we didn't feel  
12 like we had enough information, especially in  
13 the downturn of the economy, I'm not sure what  
14 it is going to take to get a new nuclear plant  
15 going.

16 Instead, what we said is we're  
17 going to put together a task force and they're  
18 going to look at a few very critical pieces of  
19 information.

20 what is the baseload demand doing  
21 in New Jersey?

22 we always talk about baseload  
23 demand. It's really cheap energy. And it is  
24 cheap by -- basically, by definition. It's  
25 running all the time. If it wasn't cheap, we

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1 would have an enormous problem.

2 You can't say, we need more  
3 baseload supply. You have to look at whether



4 or not we have baseload demand. They're going  
5 to be competing in the PJM marketplace. If  
6 they can't get their product on line at PJM  
7 because there is not the demand at 3:00 in the  
8 morning to support them, then it doesn't make  
9 sense to move forward.

10 So we said to the task force, go  
11 look at the baseload demand curves, see what  
12 you see, see what is out there currently in  
13 PJM. Already about 50 percent of New Jersey's  
14 energy comes from nuclear energy, see how much  
15 more room there is for that.

16 I know that the other nuclear  
17 developers that are weighing -- pursuing  
18 nuclear in New Jersey are looking at the very  
19 same thing right now. And I think you haven't  
20 seen any announcements in that area because of  
21 the economy and because of the uncertainty as  
22 to what that baseload demand is going to be.

23 Two, what is going to happen with  
24 the storage of the waste coming out of it;  
25 that's a question a little bit more for

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1 Washington in that I'm not sure New Jersey is  
2 going to come up with a solution for that.

3 I think that's something we need  
4 to work with Washington to figure out what are  
5 we going to do with the waste.

6 Is the national policy to store it  
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7 on site; or, is there going to be some sort of  
8 national site that we store this waste?

9 We don't know the answer to that.  
10 Hopefully, over the next year, we can get that  
11 answer and it will provide us with some  
12 additional clarity.

13 And so I say that these things are  
14 buying us time. Energy efficiency in a way is  
15 also just buying us time because at the end of  
16 the day there is still greenhouse gas  
17 emissions, significant greenhouse gas  
18 emissions associated with the generation that  
19 is going to be keeping our lights on.

20 At the end of the day, we're still  
21 increasing our demand for natural gas, which  
22 is also, obviously, going to have greenhouse  
23 gas emissions associated with it.

24 We are buying us time for the  
25 science community to help us come up with the

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1 additional silver bullet that will be  
2 necessary to address the challenges that we  
3 face here today. 30 percent renewables is  
4 just not enough to fully address the ultimate  
5 challenges that we're facing.

6 Our ultimate goal is providing a  
7 reliable energy supply, affordable energy  
8 supply, but an energy supply that is  
9 completely environmentally neutral. We can

10 definitely get there. We can't get there by  
11 2020. Let's be realistic. But we have to, at  
12 least, know that that's where we're going and  
13 be realistic that these solutions here are not  
14 solutions, but merely just items that are  
15 buying us time.

16 The transportation sector, you  
17 haven't heard me talk a lot about that. For  
18 the most part, our transportation plans have  
19 been very focused through the DEP's greenhouse  
20 gas report. We're looking at things such as a  
21 low-carbon fuel standard. We're looking at  
22 ways to encourage electric vehicles to take  
23 hold, smarter planning, etc.

24 At the end of the day though,  
25 New Jersey is not going to come up with a

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1 solution there for the transportation. It's  
2 going to be a national solution, whether we go  
3 to electric vehicles or hydrogen or some other  
4 technology.

5 What we have to do is put  
6 New Jersey in a place where we're limiting our  
7 vehicle miles travelled in the meantime,  
8 encouraging people to buy more efficient  
9 vehicles and setting ourselves up that when  
10 that additional technology is selected, you  
11 know, whether we go Blue Ray (ph) or we go the  
12 other direction, you know, that New Jersey is

13 primed to be able to take advantage of that  
14 and move forward aggressively with  
15 implementation.

16 So I am going to stop there and  
17 answer any questions, but all the items  
18 together that I listed and I left a lot of the  
19 detail out, but together they will save  
20 consumers about \$30 billion between 2010 and  
21 2020; 2010 being the time we think we'll  
22 really get these efforts ramped up; that will  
23 create about 20,000 jobs in New Jersey.

24 In terms of energy savings,  
25 actually, it's \$6.5 billion in 2020 if you

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1 want some specifics. And in terms of  
2 greenhouse gas emissions, we'll move in this  
3 sector of greenhouse gas emissions to  
4 23 percent below our 1990 levels by 2020.

5 So we think we have a plan here in  
6 the Energy Master Plan that isn't choosing  
7 between the environment and the economy. We  
8 no longer think that the options to those  
9 things necessarily needs to be mutually  
10 exclusive. We think we have found a way to  
11 both create jobs, lower people's bills while  
12 at the same time driving down greenhouse gas  
13 emissions.

14 Thank you.

15 VICE CHAIR HANNA: Questions  
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16 anyone?

17 CHAIRMAN BIELORY: I guess I'm  
18 going to play Devil's advocate. It doesn't  
19 reflect my personal views.

20 When you say that we're going to  
21 provide incentives for solutions, just in  
22 general, why don't we partner; meaning, it's  
23 been -- just hearing the past speaker,  
24 Hal Bozarth, reflecting that it's on the backs  
25 of the taxpayers that we're providing personal

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1 investors or companies to expand upon that.

2 why don't we partner with them and  
3 give them that money, but actually get returns  
4 on the future, not only for the general  
5 citizens, but for the treasury?

6 MR. ESSER: Well, I think we are  
7 partnering. I think when you heard me talk  
8 about demand response, I mean, that's going to  
9 be a partnership. I mean, that's a  
10 partnership with citizens to try to get them  
11 to change their behavior. We're not footing  
12 that bill 100 percent; that's going to be a  
13 partnership.

14 On the renewable energy side,  
15 maybe I should have mentioned this, but the  
16 1000 megawatts that are going to built, that's  
17 going to be about \$4.5 billion of investment.  
18 We're putting in \$12 million with an M so we

19 are partnering and we're leveraging our funds.

20 The thing that has frustrated us  
21 is that through our clean energy fund, we have  
22 provided a ton of incentives, rebates, grants,  
23 loans, etc., to encourage people to do energy  
24 efficiency. I don't know if energy prices  
25 just aren't high enough for the large

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1 population here in New Jersey. I'm not sure  
2 what the answer is, but people aren't taking  
3 advantage of them.

4 So we need a more proactive way to  
5 get into everybody's home and get the energy  
6 efficiency improvements done.

7 Is the utility, you know, the best  
8 answer?

9 No, I mean, but if somebody has a  
10 better answer, I'd love to hear it, but we're  
11 not willing to gamble with not meeting that  
12 target of 3.7 million homes by 2020; instead  
13 we see an opportunity to put an NC (ph) in  
14 charge of hitting all those homes, reducing  
15 that energy consumption and the consumer  
16 showing a willingness to let the utility  
17 company in the home, compared to letting the  
18 state in the home.

19 It's an unfortunate reality we  
20 work with; but again, as I said in the  
21 beginning, we have to work within, you know,

22 both the aggressive targets and the reality of  
23 our current situation, so...

24 MR. SPATOLA: How does the  
25 30 percent goal for 2020, the number

□

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1 30 percent, how did you arrive at that number?

2 was it the input from technical  
3 people who actually looked at technology and  
4 what is realizable or just numbers that were  
5 just posted up there that these are goals we  
6 should obtain without considering the  
7 realizability of that being possible.

8 MR. ESSER: Let's start with where  
9 we were.

10 Our renewable portfolio standard  
11 that is in place today is -- it is at  
12 22.5 percent by 2020. Of that, 20 percent  
13 Class 1 renewables, solar, wind, etc.; 2.5  
14 percent Class 2, which include other, you  
15 know, operations, some waste energy  
16 technologies like the incinerators and stuff  
17 fall into that category of that 2.5 percent so  
18 we are already at 22.5 percent.

19 within that, you carved it down  
20 and your solar goal was about 1800 megawatts  
21 of solar by 2020 and that was within the Class  
22 1 carve out.

23 So what we did is we went back and  
24 we looked at the buckets. And we saw that for

25 solar, let's -- let's keep it the same. There

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1 is no reason to increase that right now, let's  
2 just make sure that we stay committed to that  
3 goal. In off-shore wind, we had this goal of  
4 1000 megawatts by 2020 and looking at both the  
5 rate impacts -- and we worked through Rutgers  
6 on this to do all the economic modeling on  
7 this. I think Hughes & Seneca (ph) are the  
8 ones that did the economic modeling for that.

9 They looked at that and they  
10 showed us the rate impact. And I don't  
11 remember what it was right now, but it's  
12 pennies a year for the ratepayers. And  
13 then -- literally.

14 And then we also worked with  
15 Rutgers, their science arm, working through  
16 the Center for Energy, Environment and  
17 Economic Policy. I'm not sure I got that all  
18 right, but contracted with the technical  
19 people to look at the wind data that we had  
20 off shore to start making the estimate and the  
21 land area that would be necessary. And we saw  
22 that, do you know what, 3000 megawatts is  
23 entirely doable. It's doable from, you know,  
24 a logistical standpoint of connecting to the  
25 grid and the amount of ocean area you're going



1 to need to cover and the technologies that are  
2 out there and it's doable from a rate impact  
3 so we increased that goal to 3000.

4 On the biofuel side, we took a  
5 recommendation from a report that was done  
6 about, I don't know, I guess, now it might be  
7 going on two years, that Rutgers Commission  
8 going through what the biofuel stock is in the  
9 State. We looked at that and we said, Do you  
10 know what, we think there is an opportunity  
11 here for 900 megawatts.

12 So we took these additional  
13 targets and we added them up and then we went  
14 back and looked at what we were doing to the  
15 energy demand, through our reductions in  
16 energy efficiency activities, etc., how we  
17 were driving down that demand.

18 And all we did, there is nothing  
19 scientific, we kind of overlaid the two. We  
20 did not anticipate getting to this 30 percent  
21 number. We said, Okay, if we're doing this  
22 much with renewables and this is where we want  
23 the energy demand to be in 2020, you know, we  
24 kind of stumbled upon it. We stumbled upon  
25 that number of 30 percent and that's how we

□

1 got that number. There is nothing scientific

2 about it.

3 There is scientific analysis done  
4 on the renewable side. There is analysis done  
5 by economic experts on the efficiency side and  
6 at the end of the day it ended up just  
7 working.

8 MR. ELSTON: I just want to  
9 compare your comments with Hal Bozarth's for a  
10 second because this is a solution type of a  
11 session we have here.

12 You talked quite a bit about  
13 partnering and that was buying time, if I can  
14 use your terms, and studying plans and  
15 incrementalizing as you go along, if we choose  
16 this 30 percent.

17 Hal Bozarth on the other hand  
18 was -- and I'll use his terms again -- drill,  
19 baby, drill.

20 MR. ESSER: Right.

21 MR. ELSTON: And perhaps use a  
22 carbon tax, which New Jersey already has a cap  
23 and trade program.

24 MR. ESSER: Yes.

25 MR. ELSTON: And also build some

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1 nuclear plants around here quickly,  
2 presumably.

3 And I'm asking the question  
4 because unless Hal Bozarth is using hyperbole

5 to a certain degree, he probably is to a  
6 certain degree, and maybe you're not, it's  
7 pretty hard to partner those positions because  
8 they're extremely opposite; and yet, he is  
9 correct in saying that we're losing a large  
10 segment of our manufacturing industry and it  
11 makes a lot of sense on that end.

12 How can we from a policy  
13 perspective, and forget the technical  
14 specifics, bring about some of these broad  
15 issues so that we can work together so that  
16 the common people, the lay people out there  
17 can understand and say, Yeah, it's a good idea  
18 and I believe the government has a good idea  
19 and I believe the chemical industry has a good  
20 idea and I think we can work together.

21 MR. ESSER: I don't think the  
22 answer to that is compromising on everything.  
23 I think the answer to that is how we reach our  
24 decisions.

25 Hal Bozarth and I may disagree

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1 about what's in the Energy Master Plan and may  
2 disagree about off-shore wind, but what I  
3 would argue we wouldn't disagree about is  
4 that, you know, if he has a concern that we  
5 haven't given him the opportunity to voice his  
6 case to us and make his case to us.

7 And so if we take this input and

8 we don't make decisions within black boxes,  
9 which we've always tried to avoid, I think we  
10 can come up with solutions that are, again,  
11 realistic, but at the same time aggressive.

12 You mentioned and Hal mentioned  
13 off-shore drilling. He also mentioned  
14 nuclear. well, on off-shore drilling,  
15 actually, Secretary Salzar (ph) is coming here  
16 on Monday down in Atlantic City to have a  
17 hearing on energy usage on the  
18 outer-continental shelf.

19 And you know, our position on that  
20 hasn't changed in that we remain uncertain as  
21 to how that makes sense with a broader energy  
22 vision as trying to push out carbon-intensive  
23 practices and bring in renewable energy  
24 technology, especially since this stuff isn't  
25 going to be coming on the market any time in

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1 the next couple of years. This is a ten-year  
2 out project.

3 So if you're telling me that in  
4 2020 we're going to need to be increasing our  
5 capacity for natural gas when EIA (ph) tells  
6 us there is a limited supply out there,  
7 particularly, off the coast of New Jersey, you  
8 know, that to me just doesn't make any sense.

9 On the nuclear side, yeah, like we  
10 said in the beginning, it's something that

11 could make sense, but you can't build a  
12 nuclear plant quickly; that's another ten-year  
13 proposition.

14 So now you're talking about  
15 solutions that can't even be made available to  
16 us, can't even impact the reliability or  
17 affordability of our system until 2020.

18 And so I don't know, I would hope  
19 that by 2020, we have a few more of those,  
20 maybe not all of them, but a few more of those  
21 silver bullets between now and then that can  
22 help to address the many energy challenges  
23 that we are facing, energy storage, a new  
24 transportation fuel, advancements in renewable  
25 energy technology, continued utilization of

□

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1 distributed generation.

2 I think these things together can  
3 take the pressure off of drilling of the OCS  
4 and take pressure off maybe massive expansions  
5 of nuclear energy and hopefully provide us  
6 with solutions that are more consistent with  
7 the direction that we need to be taking our  
8 energy policy in.

9 VICE CHAIR HANNA: Thank you,  
10 Kenny. Thank you very much. We appreciate  
11 your time today.

12 MR. ESSER: Thank you.

13 (Kenny Esser was excused.)

14 VICE CHAIR HANNA: Folks, that  
15 concludes our session of invited speakers. We  
16 do have a couple of cancellations on our  
17 public speakers, but is Mike Kennedy here, as  
18 well?

19 MR. KENNEDY: Yes, I am.  
20 Good afternoon, ladies and  
21 gentlemen. My name is Michael W. Kennedy and  
22 I am a resident of Normandy Beach, which is in  
23 Ocean County, New Jersey.

24 This is the first presentation  
25 I've ever done other than to my local board,

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1 which is Brick Township and there I'm dealing  
2 with just the town people, not as much  
3 education as in this room.

4 What I have heard today from Kenny  
5 and from Joe earlier is that wind power is  
6 part of the answer and that's why I'm here.  
7 Essentially, I'm looking at a situation where  
8 -- and it's been now my experience and that's  
9 why I'm really here today is that as everybody  
10 is getting their handouts, I've run into a  
11 couple of roadblocks in this small wind energy  
12 program. The roadblocks are really  
13 regulation.

14 No. 1, we have a local regulation  
15 in Brick Township where there isn't any  
16 ordinances. And if you flip to the last

17 stapled copy of your format, it has the  
18 municipal ordinances that were prepared by  
19 New Jersey Clean Energy. And I see from the  
20 speakers today that Mike Winka was here. He  
21 drafted or he assisted in drafting this.

22 MR. EGENTON: He couldn't make it.

23 MR. KENNEDY: Oh, he couldn't make  
24 it and I wasn't here earlier myself.

25 He assisted in drafting this

□

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1 municipal ordinance which was then circulated  
2 amongst all the municipalities within the  
3 State and I believe there is 566  
4 municipalities. Unfortunately, very few have  
5 actually enacted them. Brick Township did  
6 enact an ordinance, but it dealt with  
7 commercial wind use, you know, a big tall  
8 tower. Ocean Gate enacted one. And I have  
9 Ocean Gate's here, I didn't make it part of  
10 the package, but they adopted theirs in the  
11 year 2007. And they've attempted to install  
12 the unit and they ran into the same problem I  
13 did and that is that the regulations here at  
14 the DEP require that we pay for a permit.

15 In contacting the DEP  
16 representatives, I explained to them my  
17 situation where I'm looking to install what  
18 I'm about to show you, and it's attached in  
19 your handout, a small wind energy system that

20 is 30 feet in height. It's a 2 foot radius or  
21 a 4 foot diameter and it just swivels, okay,  
22 it just blows in the wind. It's a big flag  
23 pole. It's shorter than the houses in the  
24 surrounding area, all the building  
25 requirements are essentially 35 foot height

□

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1 restrictions. This is well within the  
2 building requirements.

3           Unfortunately, the DEP requires I  
4 come to them to get a permit to install this.  
5 And in contacting the DEP, I have several  
6 names, I don't wish to use them here today,  
7 but I was told today that, No, Mike it's not a  
8 general permit, which by the way costs \$600,  
9 you have to go for an individual permit so  
10 write us a check for \$3500 plus a percentage  
11 of the installment.

12           Ladies and gentlemen, this unit  
13 costs \$4500. I've heard people talk today  
14 about affordability. This is an affordable  
15 solution for the homeowner. I want to install  
16 this unit in my yard. I've been told by the  
17 manufacturer and I did the testing in my yard,  
18 it will actually generate 3 kilowatts of  
19 energy. I can put in a \$4500 system and it  
20 will generate 3 kilowatts. It will pay for my  
21 electric bill. I have five or six other  
22 neighbors similarly interested.



23 I go downtown and I said, Give me  
24 the permit. They say, Uh-huh, we don't have  
25 an ordinance for that because we haven't

□

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1 adopted what Mr. Winka said. I am now  
2 presenting that to them, as well. And I spoke  
3 to them previously and I hope to hear from  
4 them today. I am asking them to adopt the  
5 ordinance that Mr. Winka prepared with the  
6 help of others.

7 My purpose in coming here today is  
8 that as that top page shows you, I prepared a  
9 letter to the commissioner, Mr. Mauriello,  
10 which was faxed to him and I also faxed one to  
11 Governor Corzine's office explaining my  
12 plight. And it's a financial plight.

13 In New Jersey, luckily we have a  
14 lot of wind along our coast. I have plenty of  
15 shingles blown off my house to prove it. I  
16 have adequate wind energy and I can't tap into  
17 it because the cost for the regulations, i.e.,  
18 the DEP permit cost and then my township costs  
19 far exceed the cost of the unit. I mean, the  
20 DEP permit alone costs what it would cost me  
21 to buy the unit.

22 In my township, without this  
23 ordinance, I have to go and apply for a  
24 variance, a use variance. They want a check  
25 for \$2500 just for me to fill out the

1 application and submit it to them, let alone  
2 the engineering reports, let alone the  
3 surveyors, let alone the testimony, the public  
4 hearings, etc., etc., I'm looking at a \$25,000  
5 project to put in a \$4500 system.

6 Now, I've run small businesses my  
7 entire life. I run a law practice and have so  
8 for 12 or 14 years and before that I was a  
9 painting contractor and before that I was a  
10 landscaper. I have run the numbers. This is  
11 a doable business. This will create jobs in  
12 the State of New Jersey.

13 My projections, although I don't  
14 have Rutgers to run the economic figures for  
15 me, but I'm looking at between 50 to 250  
16 employees right off the bat to begin  
17 installing these units.

18 My calculations are that I could  
19 sell 50 of these a week, which are 2500 a  
20 year, multiply that by 10 years, I've got  
21 250,000 units out there times 3 kilowatts.  
22 I'm almost at 1 megawatt or however they refer  
23 to it. I don't have the education in this  
24 area, but I'm close to that 1 mega unit that  
25 they're saying the off-shore units are going

1 to be using or developing.

2 On top of it, I'm creating tons of  
3 jobs. It has moveable parts. It's going to  
4 need maintenance. More maintenance, more  
5 jobs.

6 The manufacture says we have got a  
7 warranty for five years on this. Of course,  
8 the technology is going to get better. Of  
9 course, the engineers are going to improve the  
10 system. But in five years, that rotor is  
11 going to break and it's going to need a new  
12 rotor. Now I've got more guys going in to fix  
13 it, of course, just to replace the rotor  
14 hopefully.

15 Still, at this particular stage in  
16 the development, I can't even put one in my  
17 yard to show Brick Township how it works  
18 because of the inordinate expense related to  
19 just the process of getting the DEP permit.

20 When I spoke to the DEP, they  
21 said, well, Mike, you know, it's in the  
22 drafting stage. We're drafting a small wind  
23 energy system permit by rule and it will be  
24 done in about two years. So come back and see  
25 us in two years or write a check for \$3500.

□

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1 Now, ladies and gentlemen, it's  
2 not a viable business if I've got to write a  
3 check for \$3500 to get a permit from DEP. If

4 I don't get the ordinance passed in Brick,  
5 it's not a viable economic option.

6 The Department of Environmental  
7 Protection is here to protect our environment.  
8 It's prohibiting me from doing just that. So  
9 what I am asking here today is that you  
10 consider my comments. My letter is  
11 self-explanatory that I wrote to Commissioner  
12 Mauriello.

13 why does it need to take two years  
14 to get a permit by rule drafted for a small  
15 wind energy system. You can simply limit it  
16 by the amount of kilowatts that it puts out.  
17 Obviously, if a unit is putting out 3  
18 kilowatts, it ain't that much energy, but you  
19 multiply that by 250,000 units over a ten-year  
20 period and you've got something to look at.

21 In order to even get to this  
22 point, it would be very easy to separate these  
23 small wind energy systems from the large ones  
24 just by the output. And to have to wait two  
25 years, folks, is just an exorbitant amount of

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1 time for something I could start next month.  
2 I wanted to have this installed in my yard for  
3 March. I have five other neighbors willing to  
4 sign on to this, but I can't do it.

5 what I wanted to show you is a  
6 demonstration because the manufacturer sent

7 this to me. And I'm not here on their behalf.

8 I am here on my own behalf.

9 This is the unit.

10 It has concrete footing. It goes  
11 up 10 feet to the rotor and then it has 20  
12 feet of wings that are made out of airplane  
13 aluminum material. The whole unit from base  
14 to top weighs 600 pounds. Three big guys can  
15 pick this up.

16 And having a finance background  
17 and having run businesses, I ran projection  
18 numbers and I figure five guys, five days,  
19 five units to install. I'm looking at 50 to  
20 500 jobs from the point when I start the  
21 business until the end of the year, sales  
22 willing and that's not including guys that are  
23 going to have to go back and do maintenance,  
24 guys that are going to have to put the unit  
25 together when it comes shipped in a box. So

□

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1 I'm looking at adding jobs here.

2 One of the other things I would  
3 just like to bring to the committee's  
4 attention is that, as Kenny was saying, how do  
5 we get into the households to help the  
6 homeowners choose the right things. This is  
7 the answer. You're there. You're putting in  
8 the unit. These people are energy conscious.  
9 By the way, install these light bulbs. Take

10 these old ones out and put these in. It's my  
11 understanding that light bulbs have a lot of  
12 energy drain in them and if you use these  
13 energy efficient ones, it will decrease your  
14 energy consumption by quite a bit just be  
15 replacing the light bulbs.

16 So clearly if I'm in the business  
17 of selling and installing these things and I  
18 want to make an impact on the homeowner, I'm  
19 replacing the bulbs for them because I want  
20 their bills to go down. I want them to be  
21 happy customers. I want the next job at their  
22 neighbor's house.

23 Once again, I'm asking that having  
24 not presented anything to anybody before  
25 coming here today, I would ask the committee

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1 to assist me in helping getting these DEP fees  
2 reduced; and the second thing is to perhaps  
3 ask the State to mandate that the  
4 municipalities adopt some type of an ordinance  
5 for a small wind energy system because it's  
6 quite burdensome for a guy like me to go to  
7 556 municipalities with Mr. Winka's draft  
8 ordinance and say, Adopt this so I really need  
9 some help, but I think that this is a viable  
10 project and a viable energy solution.

11 Thank you for your time.

12 VICE CHAIR HANNA: Thank you very  
Page 318

13 much, Michael.

14 MR. THOMAN: Just a clarification,  
15 what is the physical size of this?

16 MR. KENNEDY: The physical size  
17 from footing to top is 30 feet. The first 10  
18 feet is the stanchion so that nobody can touch  
19 it. It's a safety issue.

20 MR. THOMAN: I happen to live in  
21 the same town as you.

22 MR. KENNEDY: Oh, okay.

23 MR. THOMAN: I'm curious, the  
24 reason for the ordinance, is it because of the  
25 height of what you're installing or because it

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1 produces electricity?

2 MR. KENNEDY: No because they have  
3 nothing in place for this. They call it an  
4 accessory structure, unless you attach it to  
5 your house so they need to adopt an ordinance  
6 because there is nothing in their ordinances  
7 now that allows this type of use.

8 MR. EGENTON: As a follow-up to  
9 that, so you're not going from municipality to  
10 municipality trying to get it done at the  
11 local level, we have a representative here  
12 representing the League of Municipalities.

13 Have you tried to reach out to the  
14 League to coordinate like sort of a...

15 MR. KENNEDY: I'm a grass roots

16     guy.

17                   MR. EGENTON:  Honestly, that's my  
18     suggestion because again, you know,  
19     entrepreneurship, I'm the State Chamber of  
20     Commerce, I think that's great, No. 1; No. 2,  
21     we're the Clean Air Council, it meets goals of  
22     clean air; No. 3 if it is bureaucratic slash,  
23     you know, trying to do a model ordinance which  
24     probably could be done, I would think  
25     legislatively, the League of Municipalities

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1     and/or another group of the Conference of  
2     Mayors I think would be interested in hearing  
3     your spiel and trying to get you up a couple  
4     of notches in the system, as opposed to your  
5     trying to do it piecemeal, municipality by  
6     municipality.  I would highly encourage that  
7     you reach out to the League.

8                   MS. MOUNT:  I will help you with  
9     that, but I think there is a larger issue than  
10    you brought up to this group, that no matter  
11    what you look at, whether it's solar panels or  
12    wind things or whatever, there are going to be  
13    land use issues on what people are allowed to  
14    do in their backyards or front yards or  
15    whatever.  So for this council, there is a  
16    larger issue about how to deal with that.

17                   In our town, we had to pass an  
18    ordinance because to put a solar panel on



19 originally, the fees were 10 percent of the  
20 cost of the solar panel; whereas, it would  
21 cost you \$200 for a new oil burner or it would  
22 cost you thousands for solar. So we had to  
23 redo that whole thing and now it has gone down  
24 so it's the same price as an oil burner. So  
25 the towns are coming around to it, but people

□

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1 like you who are a little before the curve, we  
2 have to uncover these kinds of issues.

3 MR. KENNEDY: I've gone up and  
4 down the coastal region where I live. The  
5 municipalities are willing to listen, but the  
6 first question is where is one that I can go  
7 look at. There is one in DC; that's the only  
8 place that somebody was able to install it.  
9 It was part of a wind energy symposium show  
10 and this is one of the units that are there.

11 MS. MOUNT: Well, I'll put one in  
12 the front of town hall and then they'll...

13 CHAIRMAN BIELORY: Put a flag on  
14 it and they probably would have no problem.

15 MR. ELSTON: The Council had a  
16 year ago, I believe, had some testimony from  
17 an organization who offered services to small  
18 organizations and companies to demonstrate  
19 their products and to help them through the  
20 process of working through the State  
21 government.

22                   what was it, NJCAP New Jersey?

23                   UNIDENTIFIED SPEAKER: Yes.

24                   MR. ELSTON: Is that a viable way  
25                   for an inventor to work their way through or

□

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1                   will they know the ordinances?

2                   They provided information to us  
3                   and Maria Praeki (ph) was the executive  
4                   director and she was very adept. It was her  
5                   job to go out and look for products such as  
6                   yours and to come up and try to move them into  
7                   commerce and to see that they're successful.  
8                   I think this is a good idea.

9                   CHAIRMAN BIELORY: It's not his  
10                   product. It already exists.

11                   MR. ELSTON: Right, she does a  
12                   service, though a management service to help  
13                   you through the issue.

14                   MR. KENNEDY: I hope it doesn't  
15                   cost anything.

16                   CHAIRMAN BIELORY: Just notify the  
17                   township you want to put in a flag pole and  
18                   that's it.

19                   MR. KENNEDY: I approached it that  
20                   way, but DEP said you need a general permit  
21                   for that. The DEP said give me \$600 for a  
22                   flag pole; \$3500, if you want to dress it up.

23                   CHAIRMAN BIELORY: I have a house  
24                   in Bradley Beach or my parents have. I

25 understand the concept. I do understand land

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1 use and there are visual issues; but, again,  
2 well taken. I think it should be taken under  
3 advisement that there is some personal, I  
4 think you called it, small unit concepts that  
5 need to be -- behavior modification has to  
6 start at home and that's a very important  
7 feature.

8 MR. KENNEDY: The problem right  
9 now is these small energy wind systems are  
10 falling into the big windmill ones in Atlantic  
11 City.

12 CHAIRMAN BIELORY: Nobody has  
13 addressed it yet.

14 MR. KENNEDY: It is  
15 insurmountable.

16 CHAIRMAN BIELORY: It is not  
17 insurmountable.

18 MR. ZONIS: You're just being  
19 impatient. We ask you to wait until 2020 and  
20 you'll be part of the 30 percent...

21 VICE CHAIR HANNA: When the lights  
22 go out, you can turn one on.

23 (Mike Kennedy was excused.)

24 VICE CHAIR HANNA: Thank you very  
25 much. I'm asking for a motion to adjourn.

1 The docket is still open.

2 Do we have anybody else in the  
3 public who wishes to testify?

4 DR. BLANDO: Did you want to say  
5 something?

6 MR. VAN CAMPER (ph): I think I  
7 would like to quickly say something about the  
8 Governor supporting L&G (ph).

9 CHAIRMAN BIELORY: Could you state  
10 your name and where you're from?

11 MR. VAN CAMPER (ph): My name is  
12 Bob Van Camper. I come from Brick even though  
13 I don't know Mike.

14 The proposal for L&G (ph)  
15 constitute building one permanent island, one  
16 floating island and another pipe pickup system  
17 off the coast of New Jersey.

18 This has not been done in the open  
19 ocean before so how can there be environmental  
20 regulations that, you know, cover these  
21 circumstances?

22 And it's in the end just creating  
23 more reliability on foreign fossil fuel, which  
24 is more -- well, leaving our country and going  
25 to the same friendly people that we get our

□

1 oil from now. It's a situation we have to get

2 away from. I think the only thing that is  
3 ever really going to lower costs is  
4 competition. And by competition, I don't mean  
5 more gas companies or more oil companies, I  
6 mean, more types of energy and that is what  
7 the Governor, in particular, should be looking  
8 to back, developing, call it the Manhattan  
9 project, alternative energy sources to get us  
10 away from these problems.

11 VICE CHAIR HANNA: Thank you.

12 (Robert Van Camper (ph) was  
13 excused.)

14 VICE CHAIR HANNA: Go ahead, Bill.

15 MR. O'SULLIVAN: I'm Bill  
16 O'Sullivan. I'm with the Department of  
17 Environmental Protection. I just want to  
18 thank the Council again for a wonderful  
19 hearing.

20 I keep telling you it's the best  
21 hearing yet, but you always seem to top  
22 yourself, at least, in my reign here as your  
23 director. Truly this has been the best  
24 hearing that I've had the pleasure to be the  
25 director for.

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1 You actually got Hal Bozarth to  
2 come from West State Street up to East State  
3 Street. I haven't seen him in this building  
4 in years so that is quite an accomplishment

2009 Hearing transcript.txt  
5 right there. I expect your recommendations to  
6 be both courageous and carefully considered  
7 and I look forward to getting those in the  
8 months to come so thanks again.

9 VICE CHAIR HANNA: Thank you.

10 For those that are still left, we  
11 do have a written comment period that is still  
12 open.

13 Sonia, what is that?

14 MS. EVANS: April 30th.

15 VICE CHAIR HANNA: Open to the end  
16 of the month.

17 Thank you all.

18 (Whereupon, a motion to adjourn  
19 was made and seconded and the public hearing  
20 was concluded at 5:00 p.m.)  
21  
22  
23  
24  
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1 C E R T I F I C A T E  
2

3 I, ELLEN MARIE GUMPEL, a Certified  
4 Shorthand Reporter, Registered Professional  
5 Reporter, Certified Realtime Reporter and  
6 Notary Public of the States of New York and  
7 New Jersey, do hereby certify the foregoing to

8 be a true and accurate transcript of my  
9 original stenographic notes taken at the time  
10 and place hereinbefore set forth.

11

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17 ELLEN MARIE GUMPEL, C.C.R., R.P.R., C.R.R.

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22 Dated:

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